Before the CALIFORNIA PUBLIC UTILITIES COMMISSION

In the Matter of the Joint Application of Sprint Communications Company L.P. (U-5112) and T-Mobile USA, Inc., a Delaware Corporation, For Approval of Transfer of Control of Sprint Communications Company L.P. Pursuant to California Public Utilities Code Section 854(a).

Application 18-07-011

And Related Matter.

Application 18-07-012

Direct Testimony

of

LEE L. SELWYN

on behalf of the

Public Advocates Office at the California Public Utilities Commission

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REDACTED FOR PUBLIC INSPECTION

DIRECT TESTIMONY OF LEE L. SELWYN

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- 2 "Arbitration Everywhere, Stacking the Deck of Justice," The New York Times, October 31, 2015; "In Arbitration, a Privatization of the Justice System," The New York Times, November 1, 2015.
- 3 Glossary of Acronyms Used in this Report



DIRECT TESTIMONY OF LEE L. SELWYN

EXECUTIVE SUMMARY

Introduction

The October 4, 2018 Amended Scoping Memo and Ruling issued by Assigned Commissioner Rechtschaffen identified a "non-exhaustive" list of fifteen "factors that the Commission will consider in making a public interest determination regarding the effects of the proposed [T-Mobile/Sprint] merger on the residents of California." This testimony addresses Issues 1, 2, 3, 5, 9, 10, 13, 14 and 15, although not in that order.

ISSUE 1. How would the merger impact competition for services currently provided by Sprint or T-Mobile in any metropolitan area or other geographically distinct market?

The mobile wireless telecommunications market in California and throughout the US currently exceeds the "highly concentrated" threshold established by the US Department of Justice/Federal Trade Commission *Horizontal Merger Guidelines* ("HMG"). Markets exhibiting a Herfindahl-Hirschman Index (HHI) in excess of 2500 are deemed "highly concentrated," and mergers involving firms in highly concentrated markets that would increase the HHI by more than 200 points will be presumed to be likely to enhance market power. The HMG provides that this "presumption may be rebutted by persuasive evidence showing that the merger is unlikely to enhance market power." No such "persuasive evidence" has been presented by the Joint Applicants in this case.

There are currently four (4) large facilities-based wireless Mobile Network Operators ("MNOs") with broad nationwide coverage; the merger would reduce that number to only three. Based upon 2016 revenues, the HHI (at an industry-wide level) will increase from its pre-merger level of 2843 to a post-merger HHI of 3257, an increase of 414 that is well in excess of the HMG's 200-point threshold. When calculated on the basis of more relevant geographic and product markets, even larger post-merger increase in the HHI will result. Moreover, as my testimony concludes, the Joint Applicants have offered no evidence or assurance that their proposed merger will *not* enhance their market power as they are required to do in order to overcome the HMG's presumption.

There is, in fact, strong evidence that prices are higher in wireless markets with fewer than four firms. This is the conclusion of a 2014 study by the Organization for Economic Cooperation and Development (OECD), and its validity has been further confirmed by a survey that I have undertaken of several developed countries with three, four and five wireless operators. As a general matter, wireless service price levels in the US are decidedly higher than



in other western countries where multiple facilities-based carriers are present and where competition appears more intense.

ISSUE 3. What are the relevant markets to consider?

An analysis of the extent to which a given market is "competitive" requires, at the outset, that a definition of the subject market be established. Market definition is typically expressed in terms of a "relevant product or geographic market" within which products or services are generally *substitutable* for one another and between which they are not. The *HMG* provides guidelines, referred to as the "hypothetical monopolist test," as to how this determination is to be made. "Specifically, the test requires that a hypothetical profit-maximizing firm, not subject to price regulation, that was the only present and future seller of those products ('hypothetical monopolist') likely would impose at least a small but significant and non-transitory increase in price ("SSNIP") on at least one product in the market, including at least one product sold by one of the merging firms."

"Market definition focuses solely on demand substitution factors, i.e., on customers' ability and willingness to substitute away from one product to another in response to a price increase or a corresponding non-price change such as a reduction in product quality or service." Conversely, two products or services are *not* in the same relevant product market if customers are not willing "to substitute away from one product to another in response to a price increase or a corresponding non-price change such as a reduction in product quality or service." The "hypothetical monopolist test" is a specific analytical tool used to determine whether two products fall within the same or different relevant product markets. The firm would not qualify as a "hypothetical monopolist" if by imposing a SSNIP it would lose so much business as to make the price increase unprofitable, indicating the existence of a substitute product within the same relevant product market. For wireless mobile telecommunications, the *relevant geographic market* is local in nature because customers are only able to select among service providers that actually offer service in the customers' primary areas of interest – where they live and where they work. There are two retail *relevant product markets* – postpaid services and prepaid services; the wholesale market is a third *relevant product market*.

Use of the HHI to assess the level of market concentration requires, at the outset, a proper definition of the relevant product and geographic market. The relevant geographic market for mobile wireless services is fundamentally local in nature, because a consumer will purchase service from only those providers that offer coverage within the consumer's primary geographic areas of interest – typically where he or she lives and works. For this reason, I have undertaken to develop separate HHIs for each of the 58 California counties, and have determined that, for many of them, the merger-driven increase in the HHI will far exceed the apparent HHI change at an industry-wide level.

Prepaid and Postpaid wireless services constitute separate and distinct relevant product markets. As a general matter, prepaid services provide fewer features, more limited coverage, and slower data speeds than postpaid services. Prepaid services are primarily attractive to customers who lack a credit card or who cannot otherwise meet the credit requirements for postpaid services. Although prepaid services sometimes carry a lower price than facially similar postpaid offering, their inferior quality makes them unattractive to those who can qualify for higher quality postpaid services. Since many prepaid service customers are *unable* to substitute a postpaid service in response to a small but significant and nontransitory increase in price ("SSNIP") of the prepaid offering and, conversely, since most postpaid customers would be unwilling to substitute a lower quality prepaid service in response to a SSNIP of the postpaid service, the HMG's "hypothetical monopolist test" for separate and distinct relevant product markets is satisfied, and these two services constitute separate and distinct product markets.

Prepaid services are particularly important to low-income consumers and communities that are unable to meet the credit requirement for postpaid services, and who would be forced to continue purchasing prepaid services even in the face of a possibly substantial price increase. If the merger goes forward, New T-Mobile will control roughly 59% of the prepaid services market. The HHI as it applies specifically to prepaid services would increase from the current (pre-merger) level of 3040 to a post-merger HHI of 4508. This 1468-point increase far exceeds the HMG's 200-point threshold, and would clearly afford the post-merger New T-Mobile a sufficiently large increase in market power that price increases for these services would almost certainly result.

ISSUE 9. Would the merger increase the market power of the incumbent local exchange carriers and their wireless affiliates?

The Joint Applicants currently operate in a market dominated by AT&T and Verizon, but upon closer examination it is apparent that Sprint and T-Mobile primarily compete against each other rather than against the two currently dominant carriers. In fact, a substantial component of T-Mobile's growth in recent years was primarily at the expense of Sprint, less so for AT&T and Verizon. Except for a small presence by US Cellular in a few California markets, there will be no further entry into the California wireless market, for at least two reasons: There is not likely to be any significant amount of additional wireless spectrum to be offered at auction by the FCC except in the millimeter band, and even if some modest amount of additional low- or mid-band spectrum did become available, it would be useful only as an adjunct to existing carriers' existing holdings, not as a basis for any additional entry into the market. And when the merged Sprint and T-Mobile achieve a scale comparable to that of AT&T and Verizon, there will simply be no opportunity for any other entrant to challenge the three incumbents even if additional spectrum were to become available.

The mobile wireless telecommunications market in the United States is decidedly not a "contestable market" in the sense that incumbents' conduct might be influenced by the threat of



additional entry. Entirely insulated from any threat of entry, there is simply no reason why any of the three post-merger roughly equal sized incumbents would perceive any long-term economic benefit in aggressively seeking to capture rivals' market shares rather than tacitly agree to a market allocation of roughly one-third share for each.

The Joint Applicants' already engage in some parallel conduct vis-a-vis their larger rivals, and the merger will create additional incentives and opportunities for the post-merger New T-Mobile to expand into new areas of parallel conduct going forward. AT&T and Verizon have succeeded in maintaining price levels well in excess of those set by Sprint and T-Mobile without materially sacrificing either market share or profits. A post-merger New T-Mobile will be far better off financially by engaging in tacit market allocation rather than attempting to capture small amounts of additional market share by maintaining price levels below those of AT&T and Verizon.

As an example of parallel conduct, Sprint and T-Mobile, together with all other US wireless providers, include mandatory arbitration/class action waiver provisions in their adhesion contracts for consumer and small business customers.

The Joint Applicants have engaged the Cornerstone Research firm to develop an econometric model purporting to empirically assess the likely competitive effects of the proposed merger. The model utilized a dataset compiled by Neilsen that consists of wireless performance data collected from a "panel" of some 45,000 smartphone users. However, the Neilsen software only works on Android phones. As a result, no iPhone users are included in the Neilsen panel. iPhones comprise some 39% of all wireless smartphones currently in use, but have been systematically excluded from the Cornerstone model. But this is hardly the only deficiency in the Neilsen dataset. It provides no information whatsoever on the service plan that the customer has chosen, the price being paid, whether the service is [BEGIN T-MOBILE CONFIDENITAL] [END T-MOBILE CONFIDENITAL], whether the data speed being measured for each user activity has been degraded due to the customer's choice of plan or the accumulated amount of usage during the billing cycle, or the fact that prepaid

The Cornerstone model inappropriately compares *current* pre-merger Sprint and T-Mobile costs and network quality with *future* post-merger New T-Mobile costs and quality, implicitly assuming that if the merger fails to go forward the two companies will make no network improvements on their own. The model also assumes that neither AT&T nor Verizon will make any network improvements or experience any cost reductions at all between now and the future time frame when New T-Mobile's gains are being projected to materialize. The model also assumes that any decrease in post-merger New T-Mobile's marginal costs relative to that of the two separate pre-merger companies will be flowed through, dollar-for-dollar, in lower prices to consumers, that none of the efficiency gains that are projected to result from the merger will be retained by the post-merger company or its shareholders. These gross oversimplifications of

services typically receive lower priority from the carrier with respect to network speed.



complex wireless industry conditions strip the Cornerstone model of any relevance or value in assessing the economic merit of the proposed merger.

The Joint Applicants also seek to include cable multi-system operators (MSOs) such as Comcast and Charter in the relevant product market because of these companies' recent entry into the mobile wireless business. Such cable-based wireless services combine the MSOs' networks of wi-fi "hotspots" with wholesale services that they purchase from one or more MNOs, without which no competitively viable mobile wireless service could be offered. The notion that entry by cable companies poses a serious competitive challenge to Sprint, T-Mobile, AT&T or Verizon is utterly devoid of any merit, and should receive no consideration in the evaluation of the proposed merger.

ISSUE 5. What merger-specific and verifiable efficiencies would be realized by the merger?

The various "merger benefits" being claimed by the Joint Applicants have been exaggerated and, to the extent that any actually exist, are at best limited to facilitating their transition to 5G technology. The Joint Applicants' "benefits" theory is premised upon the notion that the increased scale of New T-Mobile's operations relative to those of the two companies standing alone will benefit from increased economies of scale, and in so doing will produce significant efficiency gains, lower marginal costs of inputs, and additional incentives both for New T-Mobile and for its customers. But this "bigger is better" theory could be applied to virtually any corporate merger or acquisition: The prospect of economic gains due to increased scale is not and must not be the sole consideration in addressing the public interest concerns surrounding a transaction of this magnitude. Moreover, in order for any public benefits to result from such efficiency gains (if, in fact, any would actually materialize), some significant portion of these gains would need to flow through to customers, or to the broader state and/or local economies. However, the loss of a competitor in this market makes the prospect of such flow-through highly unlikely.

The Joint Applicants' claims that the merger will dramatically increase the efficiency of their (joint) operation over that which exists under the two separate firms, even if true, is not a sufficient basis to overcome the potential anticompetitive effects that the merger will foster.

Prepaid services are provided by facilities-based MNOs as well as by resellers (MVNOs) that purchase wholesale services from one or more facilities-based carriers. Resellers such as MVNOs offer smaller MNOs such as Sprint and T-Mobile the ability to expand their retail distribution channels and, in particular, to address customers that might otherwise fall outside of their own marketing efforts. However, a facilities-based carrier's incentives to allow and to affirmatively support resale of their services diminishes as its market power increases. Because the post-merger New T-Mobile will have overwhelming dominance of the prepaid services market, it will have less incentive to support and facilitate MVNO resale, permitting it to exploit



its dominance of the prepaid market by raising prices. This outcome will be particularly detrimental for many low-income consumers, for whom prepaid services are the only type of wireless service for which they are qualified.

ISSUE 2. What new services, if any, that are not currently provided by T-Mobile or Sprint, are contemplated to be provided by the merged entity? How would the merger impact competition for such services in any metropolitan area or other geographically distinct market?

A second central theme of the Joint Applicants' case in support of the proposed merger is their claim that a post-merger New T-Mobile will be able to construct and deploy a far more extensive 5G wireless network with a total capacity many times as great as the sum of the capacities of the standalone 5G networks that each of the two companies could accomplish on their own. However, nationwide or even within California, availability of 5G is in no sense dependent upon the merger of T-Mobile and Sprint. Moreover, since this merger is likely to diminish competition in the US mobile wireless market, it is more likely to retard, rather than facilitate, 5G deployment. Prior to the announcement of their plan to merge in April of 2018, both companies had described their individual ambitious plans for 5G deployment in statement made to investors and to Wall Street. But in announcing their plans to merge, the Joint Applicants have revised their 5G story du jour. Now, T-Mobile can apparently no longer count on what its Chief Technology Officer had previously described as a "kick-ass" 5G future. Instead, he now testifies that "[o]n a standalone basis, we will deploy a nationwide 5G network, but will lack the bandwidth to deliver upon the full data rate and capacity gains possible for 5G." And where last year he had insisted that "[y]ou can deploy 5G on ANY frequency, and in the future, all spectrum will be 5G spectrum," his current story is that T-Mobile's "lack of access to significant amounts of available mid-band spectrum that is not encumbered with LTE subscribers (as well as a lack of large amounts of high-band spectrum nationally) will significantly limit [T-Mobile's] ability to provide a nationwide 5G system that can handle the most demanding high capacity 5G applications."

Upon closer examination, however, it becomes clear that such 5G efficiency gains as are being promised relate almost entirely to the *transition* to 5G rather than to a permanent post-transition condition. Moreover, even the kind of more rapid deployment of 5G that the Joint Applicants seek to ascribe to the merger will produce little or no actual public benefit inasmuch as the roll-out of 5G-capable handsets and other devices is expected to be far more gradual than the aggressive *network* deployment that the merger will purportedly permit. In any event, the type of transitory efficiency gains that the Joint Applicants describe can hardly overcome the anticompetitive losses that the permanent state of increased market concentration will produce.

ISSUE 10. How would the merger impact the quality of, and access to, service to California consumers in metropolitan areas, rural areas, or other geographically distinct markets? What services would be affected?



Both Sprint and T-Mobile individually possess more than sufficient spectrum capacity to serve rural areas. In California, T-Mobile currently holds between 110 and 172 MHz of bandwidth, and Sprint currently holds between 65.5 and 81.5 MHz of bandwidth. Many of these licenses cover expansive geographic areas and none cover areas smaller than a county. Carriers are not required to, and do not, provide service on a wall-to-wall basis throughout their licensed areas. Instead, service tends to be provided in the more densely populated areas, where radios and antennas are able to serve relatively large numbers of customers. Service in rural areas is generally confined to population centers such as town centers and principal highways. Also, because demand (in terms of volume of traffic) in rural areas is relatively low, even where service is available, only a small fraction of the licensed spectrum is actually placed into service.

Providing service to rural areas is constrained by capital investment considerations, and is not spectrum-constrained. Capital investment responds to profit opportunities, which have tended to be low in rural areas due to the high costs and relatively low potential revenues that the small populations are capable of generating. The Joint Applicants have offered no evidence that their merger would materially improve profit opportunities in rural areas to the point where additional capital would flow to these communities. As such, there is simply no basis to expect that the merger will do anything to improve wireless services in currently unserved and underserved areas.

There is nothing in either the merger or in the characteristics of 5G technology that can bring down the amount of capital investment required to provide service in rural areas. But even if integrating the two companies' networks would facilitate the transition to 5G, the incremental benefits of such integration are not sufficient to overcome the potential competitive harms that would result from the elimination of a competitor in this market.

ISSUE 13. Would the merger preserve the jurisdiction of the Commission to effectively regulate those utilities and their operations in California?

As a technical matter, the merger does not directly affect the jurisdiction that the Commission presently retains, but the increased concentration and diminution of competition that would result may warrant renewed examination of the Commission's regulatory role with respect to certain wireless carrier terms and conditions. The arguments as to the gains from scale to be realized from the merger harken back to the "natural monopoly" era, in that the Joint Applicants maintain that even firms of their current size and scale cannot effectively compete and survive. A logical extension of this argument is that even greater scale and greater overall efficiencies could be achieved by combining all of the existing wireless carriers into a single, regulated "natural" monopoly.

State PUC jurisdiction over wireless services is limited to terms and conditions, not ratesetting. And the FCC has expressly forborne from regulating wireless rates. But at the time that the FCC issued its forbearance order in 1994, it was in the process of licensing multiple new



wireless carriers in addition to the preexisting two 800 MHz licensees. The view at the time was that with multiple competitors offering service, marketplace forces would obviate the need for regulation. But if this merger is approved, the number of competitors will drop to only three. And three is simply not large enough to assure a competitive outcome. The CPUC has in the past exercised its regulatory authority with respect to wireless carrier terms and conditions and, at the very least, if a three-firm market is the result, it is important that the Commission revisit the need for ongoing regulatory oversight of such terms and conditions, and consider adopting affirmative regulatory measures where anticompetitive practices are in evidence.

ISSUE 14. Would the benefits of the merger likely exceed any detrimental effects?

The potential impact of the merger on New T-Mobile's ability to deploy massive 5G capacity relative to what the two companies could achieve on a stand-alone basis is overblown. The Joint Applicants claim that when combined, their networks can support a far greater geographic scope and bandwidth of 5G capacity than the sum of the two firms' individual spectrum holdings if forced to continue to operate on a standalone basis. However, we've heard this song before: T-Mobile had advanced similar "scale" and "efficiency" arguments when it sought in 2011 to defend its then-proposed merger with AT&T. These arguments were not persuasive to the FCC staff, which recommended that the merger not be allowed. Moreover, T-Mobile's spectacular growth in the immediate aftermath of that merger's demise puts a lie to such claims. In fact, following the collapse of its attempt to merge with AT&T, standalone T-Mobile managed to nearly double its total wireless connections by the end of 2016, going from 40-million in 2011 to 71-million by the end of 2016.

The potential anticompetitive impacts of the proposed merger of Sprint and T-Mobile far exceed any benefits than can realistically be expected to arise, and for that reason the merger should not be allowed to go forward.

ISSUE 15. Should the Commission impose conditions or mitigation measures to prevent significant adverse consequences and, if so, what should those conditions or measures be?

For the reasons discussed throughout this testimony, the potential anticompetitive impact of reducing the number of wireless providers from four to three far exceeds whatever nominal – and largely transitory – economic benefits that might result from the transaction *and* that would actually be flowed through to consumers. For all of these reasons, the Commission should determine that the proposed merger of Sprint and T-Mobile is decidedly *not* in the public interest and should therefore withhold its approval of the transaction.

However, in the event that the Commission determines otherwise and approves the merger, there are certain conditions and mitigation measures that might reduce, but in no sense eliminate, the anticompetitive consequences of losing a competitor in this market. Several Public



Advocates Office witnesses have proposed such conditions (Eileen Odell at 7, Adam Clark at 6, Kristina Donnelly at 4-5), and I will not repeat those here. I am, however, addressing one particularly important measure that would operate to significantly limit the ability of the merged New T-Mobile to wield its formidable economic power in the handling of disputes with individual consumers. As the number of potential service providers dwindles to three, consumers are less able to "vote with their feet" and take their business elsewhere in the event they become dissatisfied with any aspect of the service they are receiving. If the merger is approved and the Joint Applicants' combined market power is allowed to escalate, it is critical that consumers be afforded a legitimate opportunity to settle disputes with the service provider in a fair and even-handed manner.

Thus, any approval of the proposed merger should be expressly conditioned upon the Joint Applicants' agreement to eliminate all mandatory arbitration and class action waiver provisions in their adhesion contracts with residential and small business customers. Most customers do not read the fine print in the lengthy adhesion contracts that are presented to them at the point of sale. One of the CSAs used by T-Mobile, if presented in standard 12-point double-space typewriter format, would fill roughly 11 standard 8-1/2 by 11 inch sheets of paper. Customers are generally not aware of the mandatory arbitration / class action waiver provisions or their implications, nor are they aware of the limited "opt-out" opportunity or why they should or should not exercise it. Customers are not aware of these provisions because they are contained in the "fine print" of adhesion contracts that are rarely if ever read by the consumer. Most important, because these services are not actively regulated by the CPUC or the FCC, customers lack the traditional regulatory protections that had been available prior to deregulation. The Commission has the authority to, and should, eliminate mandatory arbitration / class action waiver provisions from all California wireless service adhesion contracts. However, at the very least, if the merger is to go forward, New T-Mobile should be required to consent to remove these unconscionable provisions as a condition for approval.

Conclusion

When examined with respect to the relevant product and geographic markets, the proposed merger of Sprint and T-Mobile exceeds the HHI threshold for mergers in highly concentrated markets as established in the *Horizontal Merger Guidelines*, and thus will be presumed to be likely to enhance market power unless the merging parties are able to present persuasive evidence to the contrary. The Joint Applicants here have been unable to provide such persuasive evidence.

They have not shown any permanent substantive efficiency gains other than the possibility that the merger might facilitate the transition of the two companies' networks to 5G. However, even that benefit, if present, would be only transitory. Similar arguments were offered by T-Mobile in support of its 2011 attempt to merge with AT&T, were soundly rejected by the FCC staff, and have since been belied by T-Mobile's own success in almost doubling its customer



base on a standalone basis. Any efficiency gains that might result from the merger would benefit consumers only to the extent that any cost reductions are flowed through in lower prices. Other than *assertions* that this will occur, the escalation in the Joint Applicants' combined market power would likely make it far more profitable for New T-Mobile to increase its prices to those of AT&T and Verizon rather than to engage in aggressive price competition. The econometric model that the Joint Applicants have provided to support their claim that the merger is procompetitive is so fraught with errors, omissions, and incorrect and unsupported assumptions that it must be discounted in its entirety.

For all of the reasons addressed in this testimony, the proposed merger is decidedly not in the public interest and should not be permitted to go forward.

DIRECT TESTIMONY OF LEE L. SELWYN

1	I, Lee L. Selwyn, declare as follows:
2	
3	INTRODUCTION AND SUMMARY
4	
5 6	Qualifications, background and experience
7	1. My name is Lee L. Selwyn. I am President of Economics and Technology, Inc. ("ETI"),
8	One Washington Mall, 15th Floor, Boston, Massachusetts 02108. ETI is a research and
9	consulting firm specializing in telecommunications economics, regulation and public policy. My
10	Statement of Qualifications is annexed hereto as Attachment 1 and is made a part hereof.
11	
12	2. I hold a Ph.D. degree in Management from the Alfred P. Sloan School of Management,
13	Massachusetts Institute of Technology ("MIT"). I also hold a Master of Science degree in
14	Industrial Management from MIT and a Bachelor of Arts degree with Honors in Economics from
15	Queens College of the City University of New York. In 1970, I was awarded a Post-Doctoral
16	Research Grant in Public Utility Economics under a program sponsored by the American
17	Telephone and Telegraph Company, to conduct research on the economic effects of telephone
18	rate structures upon the computer time-sharing industry. This work was conducted at Harvard
19	University's Program on Technology and Society, where I was appointed a Research Associate.
20	I was also a member of the faculty at the College of Business Administration at Boston
21	University from 1968 through 1973, where I taught courses in economics, finance and
22	management information systems. I founded my firm, Economics and Technology, Inc., in
23	January 1972, and have served as its President continuously since that date.



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3. I have been actively and continuously involved in the fields of telecommunications

economics, policy and regulation since the late 1960s. I have provided expert testimony and

analysis on telecommunications economics, technology, rate design, service cost analysis,

4 market structure, form of regulation, and numerous other telecommunications issues before more

5 than forty state public utility commissions, the Federal Communications Commission, the United

6 States Congress, and regulatory bodies in a number of foreign countries, on behalf of commer-

7 cial organizations, non-profit institutions, and local, state and federal government authorities.

8 Attachment 1 to this Declaration provides a complete record of my publications and prior expert

testimony and appearances before regulatory agencies and courts.

4. I have submitted expert reports and testimony in numerous telecommunications

regulatory proceedings before the Federal Communications Commission ("FCC") and state

public utilities commissions in approximately forty states dating back to the late 1960s, dealing

with a broad range of ratesetting and policy matters, including switched and special access

charges, price cap regulation, Sec. 251/252 interconnection and unbundling requirements, total

service resale and wholesale pricing, universal service, broadband and related Internet access

issues, intercarrier compensation, spectrum allocation, handset interoperability, CMRS early

termination fees, and many others. I have provided expert testimony in numerous California

19 PUC proceedings dating back to the mid-1970s. A complete listing of these appearances is

20 included in Attachment 1 hereto.

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Committee.

2 of mergers and spin-offs involving large telecommunications companies, including a number of 3 matters before the California PUC on behalf of the Office of Ratepayer Advocates or Division of 4 Ratepayer Advocates – A. 96-04-038, SBC/Pacific Bell merger (1996-7); A. 98-12-005, Bell 5 Atlantic/GTE merger (1998); A. 05-02-027, SBC/AT&T merger (2005); A. 05-04-020, 6 Verizon/MCI merger (2005), the Comcast/TWC merger, A.14-04-013/A.14-06-012, the 7 Charter/TWC merger, A.15-07-009; and most recently, the transfer of control of Verizon's ILEC 8 operations in California, Texas and Florida to Frontier Communications, A.15-03-005. In 1993, 9 I submitted testimony on behalf of DRA in I.93-02-028, the "spin-off" by Pacific Telesis Group 10 of its cellular and other wireless subsidiaries. I also submitted expert testimony on similar 11 merger-related issues before the FCC and in several other state PUC matters, including Maine 12 PUC Docket No. 96-388, Bell Atlantic/NYNEX merger (1996), on behalf of the Maine Office of 13 Public Advocate; Connecticut DPUC Docket No. 98-02-20, SBC/SNET merger (1998), on 14 behalf of the Connecticut Office of Consumer Counsel; United States District Court for the 15 District of Columbia, Civil Action No. 1:05CV02102 (EGS), SBC/AT&T merger; Verizon/MCI 16 merger, Civil Action No. 1:05CV02103 (EGS) (1996), on behalf of the National Association of 17 State Utility Consumer Advocates (NASUCA); Illinois Commerce Commission Docket No. 09-18 0268, Verizon sale of its Illinois exchanges to Frontier Communications, Inc. (2009), on behalf 19 of the People of the State of Illinois and the Citizens Utility Board; and FCC WT Docket No. 11-

65, AT&T/T-Mobile merger (2011), on behalf of the Ad Hoc Telecommunications Users

5. I have had extensive experience with the analysis of consumer and competitive impacts

ECONOMICS AND TECHNOLOGY, INC.

1	6. My experience with the Commercial Mobile Radio Service ("CMRS") industry dates back to the
2	"first round" 800 MHZ cellular application process that was initiated by the FCC in 1981, and includes
3	several matters outside of the United States. I provided economic and financial analysis in support of
4	approximately twenty applications in the "top ninety" cellular markets in 1982 and 1983. I was a
5	principal in ten "third round" applications and served on the Partners Committee of Albany (New York)
6	Cellular Telephone Company until approximately 1986 (neither I nor my firm currently hold any
7	financial interest in any wireless service provider). I provided expert testimony on behalf of several "A-
8	block" (non-wireline) cellular licensees in various state regulatory proceedings during the start-up phase
9	of their operations in the late 1980s and early 1990s, in cases dealing with contested "head start" issues
10	and wireline interconnection, including one such case in California. I was engaged by DRA as a
11	consultant and expert in I.93-02-028 dealing with the 1993 spin-off of Pacific Telesis Group's cellular
12	and wireless subsidiaries. I also served as a consultant to the County of Los Angeles, a party in the
13	California PUC's Investigation into Mobile Telephone Service and Wireless Communications, (I.93-12-
14	007). I co-authored comments, reply comments and ex parte presentation materials on behalf of the Ad
15	Hoc Telecommunications Users Committee in the FCC's Wireless Calling Party Pays rulemaking (WT
16	Docket No. 97-207). In 1999, I provided expert testimony on behalf of Meteor Mobile Communications,
17	Inc. before the High Court of Ireland (Docket 1998 No. 12160P) involving the Competition for the Third
18	Mobile Telephony License in the Republic of Ireland. In July 2003, I was commissioned to prepare a
19	white paper on "Market-based Solutions for Realigning Spectrum Use in the 800 MHZ Band," and in
20	December 2004, we authored "Market-based Valuation vs. Third-party Appraisals as a Means to Ensure
21	Fair Valuation and Efficient Allocation of 1.9 GHz Spectrum." Both of these papers were submitted in
22	FCC WT Docket No. 02-55. In 2007, I prepared a study comparing "Wireless Service Price Levels in the
23	US and Canada" for MTS Allstream, Inc., submitted to Industry Canada for its <i>Policy Framework for the</i>
24	Auction for Spectrum Licences for Advanced Wireless Services and other Spectrum in the 2 GHz Range. I

- 1 submitted testimony on behalf of the Wireless Consumers Alliance et al and AARP in FCC WT Docket
- 2 No. 05-194, I/M/O CTIA Petition for Expedited Declaratory Ruling on Early Termination Fees, and was
- 3 invited by the FCC to testify at its June 12, 2008 *en banc* hearing on wireless early termination fees. I
- 4 have been engaged by the Internal Revenue Service and by a number of state and municipal taxation
- 5 authorities regarding excise, sales, property and other taxation issues relating to wireless services. In
- 6 2011, I prepared a study on The Price Cap LECs' "Broadband Connectivity Plan:" Protecting Their
- 7 Past, Hijacking the Nation's Future, submitted on behalf of United States Cellular Corporation in FCC
- 8 WC Docket No. 10-90. In 2013, I prepared a study on *Interoperability and Spectrum Efficiency*:
- 9 Achieving a Competitive Outcome in the US Wireless Market, for United States Cellular Corporation in
- 10 FCC WT Docket No. 12-69.

22

7. I have published several articles dealing specifically with Net Neutrality and related Open

- 13 Internet issues, including "Revisiting the Regulatory Status of Broadband Internet Access: A
- 14 Policy Framework for Net Neutrality and an Open Competitive Internet," (with Helen E.
- 15 Golding), Federal Communications Law Journal, Vol. 63 Num. 1, December 2010. I have also
- 16 contributed chapters to two recent American Bar Association publications, "Network Industry
- 17 Markets: Telecommunications" (with Helen E. Golding), Chapter X in *Market Definition in*
- 18 Antitrust: Theory and Case Studies, ABA Section of Antitrust Law (2012), at pp. 411-436, and
- 19 "Economic Underpinnings: The Economics of Communications Networks, Market Power, and
- 20 Vertical Foreclosure Theories" (with Helen E. Golding et al), Chapter I in *Telecom Antitrust*
- 21 Handbook, Second Edition, ABA Section of Antitrust Law (2013), at pp. 1-61.

- 8. In addition to my various professional activities, I am an elected Town Meeting Member
- 2 in the Town of Brookline, Massachusetts, and serve on the Town's Advisory and Finance
- 3 Committee and on the Town's Audit Committee, and have served on a special Tax Override
- 4 Study Committee.

Assignment

- 9. I have been asked by the Public Advocates Office at the California Public Utilities
- 9 Commission ("CPUC" or "Commission") to review Applications 18-07-011 and 18-07-012 filed
- 10 herein by Sprint Communications Company L.P. ("Sprint") and T-Mobile USA, Inc.
- 11 ("T-Mobile") collectively, "Joint Applicants," for approval of the proposed merger of the two
- 12 firms, with the merged entity to be referred to for purposes of this proceeding as "New
- 13 T-Mobile." I am to review the Joint Applicants' documentation including their Application,
- supporting testimony, responses to data requests, and other submissions and, based thereon,
- provide the Commission with an assessment of the various economic and other public interest
- benefits being ascribed to the transaction by the Joint Applicants, the potential impact of the
- 17 proposed transaction upon competition for mobile wireless telecommunications services within
- 18 the state of California, the fairness of the transaction to the two companies' shareholders and
- 19 other issues identified by the Assigned Commissioner in the Amended Scoping Memo issued
- 20 October 4, 2018, and to offer specific recommendations to the Commission regarding the
- 21 manner in which economic and other benefits being ascribed to the transaction will flow through
- 22 to consumers and other conditions that will protect the public interest, together with recommend-
- 23 ations for the disposition of this Application.



1 2	The public Interest and other issues identified in the Scoping Memo							
3	10. The October4, 2018 Amended Scoping Memo and Ruling issued by Assigned							
4	Commissi	oner Rechtschaffen provides what it describes as a "non-exhaustive" list of fifteen						
5	"factors th	at the Commission will consider in making a public interest determination regarding						
6	the effects	of the proposed merger on the residents of California." The issues identified in the						
7	Scoping M	Iemo that I will be addressing in this testimony, although not in this order, are as						
8	follows:							
9 10 11	1.	How would the merger impact competition for services currently provided by Sprint or T-Mobile in any metropolitan area or other geographically distinct market?						
12 13 14 15 16	2.	What new services, if any, that are not currently provided by T-Mobile or Sprint, are contemplated to be provided by the merged entity? How would the merger impact competition for such services in any metropolitan area or other geographically distinct market?						
18 19	3.	What are the relevant markets to consider?						
20	5.	What merger-specific and verifiable efficiencies would be realized by the merger?						
22 23	9.	Would the merger increase the market power of the incumbent local exchange carriers and their wireless affiliates?						
24 25 26 27 28	10.	How would the merger impact the quality of, and access to, service to California consumers in metropolitan areas, rural areas, or other geographically distinct markets? What services would be affected?						
29 30 31	13.	Would the merger preserve the jurisdiction of the Commission to effectively regulate those utilities and their operations in California?						
32	14.	Would the benefits of the merger likely exceed any detrimental effects?						



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15. Should the Commission impose conditions or mitigation measures to prevent significant adverse consequences and, if so, what should those conditions or measures be?

ISSUE 1. How would the merger impact competition for services currently provided by Sprint or T-Mobile in any metropolitan area or other geographically distinct market?

The mobile wireless telecommunications market in California and throughout the US is already highly concentrated, and further market consolidation is neither warranted nor in the public interest.

11. If approved, the proposed merger of Sprint and T-Mobile would reduce the number of national facilities-based mobile network operators ("MNOs") in the United States and in California from four to three, making an already highly-concentrated market even more concentrated. This major increase in concentration can be expressed quantitatively by means of the Herfindahl-Hirschman Index (HHI), a widely-accepted measure of market concentration that has been adopted by the United States Department of Justice and Federal Trade Commission as a key element of their *Horizontal Merger Guidelines* ("*HMG*"). The HHI (calculated industry-wide based upon 2016 revenue shares) will increase from its pre-merger level of 2843 to a post-merger HHI of 3257, an increase of 414 that is well in excess of the HMG's 200-point threshold for highly concentrated markets. A market with only three roughly equal sized participants is more likely to behave like a cartel than an effectively competitive market, with each firm, inde-

^{2.} See Table 17, infra, for the revenues and revenue shares used in this calculation.



^{1.} United States Department of Justice and Federal Trade Commission, *Horizontal Merger Guidelines 2010 edition* ("*HMG*")

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2 more profits to be made by maintaining their existing market shares rather than aggressively 3 competing with one another by successively reducing their prices and the market price level overall. There is considerable evidence that the two larger MNOs – AT&T and Verizon – are 5 already engaging in such conduct vis-à-vis each other and vis-à-vis their two smaller rivals, 6 Sprint and T-Mobile. There is considerable evidence that Sprint and T-Mobile – the two firms 7 that are here seeking to become one – have been mainly competing with each other rather than with the "big two." Additionally, there is evidence that even the existing four-firm market has 8 9 resulted in parallel conduct among the four firms with respect to the terms and conditions 10 associated with their services as set out in substantively identical adhesion contracts with their 11 residential and small business customers. 12 13 12. In effectively competitive markets, all firms are price-takers, and the market price will 14 approach marginal cost. In monopoly markets, a single firm is a price-setter, and sets its price 15 above marginal cost at a level that maximizes its economic profits. In markets with a small 16 number of firms – oligopoly markets – the few firms effectively carve up all of the available 17 demand in the market. This is especially true where barriers to entry – legal, economic or both – 18 are sufficiently high that no further entry is realistically possible or practical. While each 19 individual firm in an oligopoly will exhibit unique characteristics, it is widely acknowledged that

firms in such markets will, like a monopoly, charge a price in excess of marginal costs (albeit

possibly somewhat lower than might exist in a single-firm monopoly market). Each of the firms

pendently and without the need for any overt collusion, coming to the conclusion that there are

- 1 exercises market power, and each will have the ability to make price-setting decisions. These
- 2 conditions can and do exist in oligopolistic markets, even in the absence of overt collusion.

- 4 13. The mobile wireless market in the US has been undergoing massive consolidation for
- 5 more than a decade. In 2003, the FCC had identified a total of six carriers offering service
- 6 across broad nationwide footprints, with another dozen or so regional carriers each serving more
- 7 limited geographic areas.³ By 2004, the number of national carriers had dropped to five,⁴ and by
- 8 the following year (2005) there were only four national Commercial Mobile Radio Service
- 9 ("CMRS") carriers left, following Sprint's merger with Nextel.⁵ After the 2005 AT&T/SBC
- 10 merger, Cingular was renamed AT&T Mobility, and the AT&T brand was once again present in
- 11 the wireless market. In 2011, an attempt by T-Mobile to merge with AT&T which would
- 12 have brought the number of national CMRS providers down to only three was soundly
- 13 rebuffed in a November 2011 report issued by the Wireless Bureau staff, ⁶ and the merger was
- subsequently called off by the two parties.
- 15 14. There is in fact considerable empirical evidence in telecommunications to support the
- 16 notion that "three is not enough" to achieve a competitive outcome. When the FCC initially

^{6.} FCC WT Docket No. 11-65, Staff Analysis and Findings, November 28, 2011.



^{3.} FCC, Tenth CMRS Report, at Table 4, p. 86. The "top 6" CMRS carriers in 2003 were, from largest to smallest, Verizon, Cingular, AT&T, Sprint, T-Mobile and Nextel.

^{4.} *Id.* The "top 5" in 2004 were Cingular, Verizon, Sprint, T-Mobile and Nextel. AT&T Corp. had sold its wireless affiliate, AT&T Wireless, to SBC Communications, winch had then merged it into its own wireless affiliate, Cingular.

^{5.} FCC, Eleventh CMRS Report, at Table 4, p. 102. The "top 4" CMRS carriers in 2005 were, from largest to smallest, Cingular, Verizon, Sprint Nextel, and T-Mobile.

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1 authorized Commercial Mobile Radio Service in 1982, it created two equal sized blocks of

2 spectrum in the 800 MHZ band and granted one of the two blocks to each of two rival providers

- an affiliate of a wireline incumbent local exchange carrier ("ILEC") serving the area (the "B"

4 block) and an applicant with no such affiliation (the "A" block) in each of more than 700

5 metropolitan and rural Cellular Geographic Service Areas ("CGSAs") nationwide. These initial

6 CMRS licensees were granted without charge, at first through a competitive application process

7 and, ultimately, through lotteries. This duopoly market arrangement in each CGSA persisted

well into the 1990s. There was virtually no price competition between the "A" and "B" block

9 carriers under the duopoly arrangement, and the licensees in each CGSA typically resisted the

requirement to offer wholesale services for resale, ⁷ and so stand-alone retail-level competition

11 was minimal.

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15. In 1993, Congress authorized the FCC to issue additional spectrum licenses through an

auction process, 8 increasing the number of potential rival providers in each market to four, five

or in some cases six. By year-end 2000, there were six major carriers with a nationwide scope

(Verizon Wireless, Cingular, AT&T, Sprint PCS, Nextel, and Alltel) and a number of others

each with a more limited geographic presence. Some of the major regional CMRS providers in

^{9.} FCC, Sixth Annual Report and Analysis of Competitive Market Conditions With Respect to Commercial Mobile Services, rel. July 17, 2001, at p. C-4, Table 4.



^{7.} I/M/O An Inquiry Into the Use of the Bands 825-845 MHZ and 870-890 MHZ for Cellular Communications Systems; and Amendment of Parts 2 and 22 of the Commission's Rules Relative to Cellular Communications Systems, FCC CC Docket No. 79-318, Release No. FCC 81-161, Re. May 4, 1981, 86 F.C.C.2d 469 *; 1981 FCC LEXIS 522 **; 49 Rad. Reg. 2d (P & F) 809

^{8.} Omnibus Budget Reconciliation Act of 1993, Pub. L. 103-66, Aug. 10, 1993, 107 Stat. 312, as amended.

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- 1 existence at that time included VoiceStream, US Cellular, Western Wireless, Powertel, and
- 2 Quest. 10. AT&T Mobility and Cingular had merged (following the mergers of parent companies
- 3 AT&T, SBC and BellSouth), and Sprint and Nextel had merged. Alltel, Metro PCS, and Leap
- 4 were still identified as independent companies. 11 By the end of 2010, there were approximately
- 5 292.5-million wireless handsets in the US, of which about 266.7-million roughly 92% were
- 6 being served by the four largest carriers. 12 Alltel (which had acquired Western Wireless in 2005)
- 7 had by then been absorbed into Verizon. Leap, together with its Cricket brand, were still
- 8 operating independently of any of the "top four," until Leap was acquired by AT&T in 2014. By
- 9 June 2016, the most recent date for which FCC data is available, there were 416.8-million
- wireless "connections," of which 411.7-million about 98.8% were being provided by the
- 11 four largest "Publicly Traded Facilities-Based Mobile Wireless Service Providers" Verizon,
- 12 AT&T, Sprint and T-Mobile. 14 As of June 2016, there were 41.8-million wireless subscriptions
- in California. 15 Individual carrier shares are not, however, reported at the state level.

14. *Id*.

15. FCC, *Voice Telephone Services as of 06/30/17*. Released 11/18, at Supplemental Table 1. Voice Subscriptions (in Thousands) - California, available at https://www.fcc.gov/voice-telephone-services-report (accessed 12/24/18)...



^{10.} *Id*.

^{11.} FCC, Twelfth Annual Report and Analysis of Competitive Market Conditions With Respect to Commercial Mobile Services, rel. February 4, 2008, at p. 132, Table A-4.

^{12.} FCC, Sixteenth Annual Report and Analysis of Competitive Market Conditions With Respect to Commercial Mobile Services, rel. March 21, 2013, at p. 55, Table 14.

^{13.} FCC, Twentieth Annual Report and Analysis of Competitive Market Conditions With Respect to Commercial Mobile Services, WT Docket No. 17-69, rel. September 27, 2017, at para. 23, Table II.B.1. The Twentieth Report uses "connections" instead of "subscribers" to refer to the total number of connected wireless devices, which includes, in addition to handsets and smartphones, tablets and others.

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1	16. Once the number of incumbents grew from the original two to four or more, price
2	competition developed, and some carriers sought out resellers and began aggressively to
3	encourage retail-level competition through so-called "Mobile Virtual Network Operator"
4	("MVNO") arrangements. The mid-2000s saw some consolidation of CMRS providers, but with
5	four national carriers, some regional competitors, and MVNOs competing at the retail level,
6	price competition persisted. Over the next decade-plus, disruptive competitors such as T-Mobile
7	and Metro PCS introduced a variety of new pricing arrangements that, together with techno-
8	logical innovations that worked to reduce marginal cost, resulted in a precipitous drop in
9	wireless prices overall, as well as the introduction of new services.
10	
11	17. In 2011, T-Mobile and AT&T announced plans to merge, and sought FCC approval for
12	their proposed transaction. ¹⁶ In support of its conclusion that the proposed 2011 AT&T/
13	T-Mobile merger would create the potential for serious competitive harms, the FCC Staff
14	addressed the consequences of reducing the number of national facilities-based wireless carriers
15	from four to three:
16	75. Coordinated effects are of particular concern here because the retail
17	mobile wireless services market, being relatively concentrated and hard to enter,
18	appears conducive to coordination. In addition, T-Mobile plays a disruptive role
19	in this market to the benefit of buyers, and, thus, likely constrains coordination.
20	An acquisition eliminating a disruptive firm in markets vulnerable to coordinated
21	conduct is likely to cause adverse coordinated effects.

^{16.} Applications of AT&T Inc. and Deutsche Telekom AG for Consent to Assign or Transfer Control of Licenses and Authorizations, FCC WT Docket No. 11-65, FCC Staff Analysis and Findings, November 30, 2011 ("WT Docket No. 11-65, FCC Staff Report").



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76. The retail mobile wireless services market would be more vulnerable to coordination post-transaction. Features of this market make it likely that the remaining three nationwide providers would be able to reach a consensus on the terms of coordination (by identifying a mutually agreeable coordinated price), deter cheating on that consensus (by undercutting the coordinated price to steal high-margin business from its rivals), and prevent new competition in this market. Because these providers offer the same plans and charge the same prices nationwide, increased coordination would most likely take the form of raising the level of prices.

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77. Reaching a consensus would be facilitated by the small number of firms and the use of national prices and service plan offerings by most providers across most geographic markets. ...¹⁷

- 15 Notwithstanding the less-than-enthusiastic reception that the FCC afforded the idea of an
- 16 AT&T/T-Mobile combination, in 2014 Sprint initiated discussions to acquire T-Mobile for a
- purported \$32-billion, but later abandoned the effort. Following the announcement by Sprint
- that it would no longer pursue a deal with T-Mobile, 18 then-FCC Chairman Tom Wheeler
- 19 declared that "[f]our national wireless providers are good for American consumers. Sprint now
- 20 has an opportunity to focus their efforts on robust competition." While there is no question that
- 21 the wireless market is more competitive than other telecommunications markets characterized by
- an even smaller number of large competitors, wireless's highly concentrated condition still
- 23 produces monopolistic conduct, as is evident in the universal adoption by all four national
- 24 CMRS carriers of certain customer service agreement terms and conditions that would be far

^{19.} Statement by FCC Chairman Tom Wheeler on Competition in the Mobile Marketplace, August 6, 2014. https://www.fcc.gov/document/chairman-wheeler-statement-competition-mobile-marketplace (accessed 8/19/15).



^{17.} Id., at paras. 75-77, footnote references omitted.

^{18. &}quot;Sprint Abandons Pursuit of T-Mobile, Replaces CEO," *Wall Street Journal*, August 5, 2014, http://www.wsj.com/articles/sprint-abandoning-pursuit-of-T-Mobile-1407279448 (accessed 8/19/15)

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1	more difficult to enforce industry-wide under truly competitive conditions. These include,
2	among other things, limitations on liability, and mandatory arbitration and class action waiver
3	provisions.
4	
5	An analytical framework for assessing the level of market concentration
7	18. The <i>HMG</i> utilizes the Herfindahl-Hirschman Index (HHI) as a basis for assessing the
8	effect of a proposed merger upon market concentration.
9 10 11 12 13 14	Market concentration is often one useful indicator of likely competitive effects of a merger. In evaluating market concentration, the Agencies consider both the post-merger level of market concentration and the change in concentration resulting from a merger
15 16 17 18 19 20	The Agencies often calculate the Herfindahl-Hirschman Index ("HHI") of market concentration. The HHI is calculated by summing the squares of the individual firms' market shares, and thus gives proportionately greater weight to the larger market shares. When using the HHI, the Agencies consider both the post-merger level of the HHI and the increase in the HHI resulting from the merger
21 22 23 24	Based on their experience, the Agencies generally classify markets into three types: • Unconcentrated Markets: HHI below 1500
25 26 27	 Moderately Concentrated Markets: HHI between 1500 and 2500
28 29	 Highly Concentrated Markets: HHI above 2500
30	The Agencies employ the following general standards for the relevant markets



they have defined:

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- Small Change in Concentration: Mergers involving an increase in the HHI of less than 100 points are unlikely to have adverse competitive effects and ordinarily require no further analysis.
- Unconcentrated Markets: Mergers resulting in unconcentrated markets are unlikely to have adverse competitive effects and ordinarily require no further analysis.
- Moderately Concentrated Markets: Mergers resulting in moderately concentrated markets that involve an increase in the HHI of more than 100 points potentially raise significant competitive concerns and often warrant scrutiny.
- Highly Concentrated Markets: Mergers resulting in highly concentrated markets that involve an increase in the HHI of between 100 points and 200 points potentially raise significant competitive concerns and often warrant scrutiny. Mergers resulting in highly concentrated markets that involve an increase in the HHI of more than 200 points will be presumed to be likely to enhance market power. The presumption may be rebutted by persuasive evidence showing that the merger is unlikely to enhance market power.
- The purpose of these thresholds is not to provide a rigid screen to separate competitively benign mergers from anticompetitive ones, although high levels of concentration do raise concerns. Rather, they provide one way to identify some mergers unlikely to raise competitive concerns and some others for which it is particularly important to examine whether other competitive factors confirm, reinforce, or counteract the potentially harmful effects of increased concentration. The higher the post-merger HHI and the increase in the HHI, the greater are the Agencies' potential competitive concerns and the greater is the likelihood that the Agencies will request additional information to conduct their analysis. 20
- 19. The FCC has been calculating a *revenue-based* HHI for the wireless telecommunications
- market on an annual basis since 2004, and has been publishing these in its Annual Report and
 - Analysis of Competitive Market Conditions With Respect to Commercial Mobile Services
 - 20. HMG, at §5.3, Market Concentration. Footnotes omitted, emphasis supplied.

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- 1 ("CMRS Reports"). Figure 1 below, taken from the FCC's Nineteenth CMRS Report, shows the
- 2 progression of increases in wireless HHI from 2004 through the end of 2015. The HHI has
- 3 exceeded 2,500 the threshold level for "Highly Concentrated" markets as specified in the *HMG*
- 4 in each year from 2006 on.

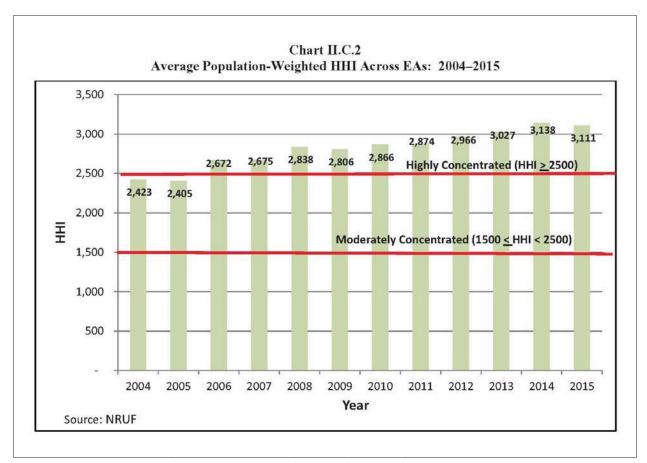


Figure 1. FCC HHI estimates 2004-2015, from 19th Annual CMRS Report.

- 5 20. The *HMG* defines a market with an HHI in excess of 2500 as "highly concentrated," and
- 6 suggests that "[m]ergers resulting in highly concentrated markets that involve an increase in the

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- 1 HHI of more than 200 points will be presumed to be likely to enhance market power."²¹ If the
- 2 merger of Sprint and T-Mobile is allowed to go forward, the increase in the HHI of the
- 3 California mobile wireless telecommunications market that would result is many multiples of the
- 4 200-point threshold set out in the *HMG*.

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- 5 21. Up through the *Nineteenth CMRS Report* issued September 23, 2016, the FCC had also
- 6 been publishing HHIs separately for each of 146 individual Economic Areas ("EAs"), and then
- 7 had developed a weighted average based upon EA populations, as shown in Figure 1 above. The
- 8 Nineteenth and earlier CMRS Reports also provide the HHIs for each of the 146 EAs. Table 1
- 9 below provides the FCC 2011 through 2015 HHIs for the six California EAs. It also includes the
- 10 national industry-wide HHIs as reported by the FCC in the *Nineteenth CMRS Report* (see Figure
- 11 1 above). The larger California EAs have HHIs that are generally below the industry-wide
- 12 average; the Fresno and Redding HHIs are, in most years, above the national average.

21. *Id.*, at §5.3, Market Concentration.



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Table 1 WIRELESS HHIS FOR CALIFORNIA ECONOMIC AREAS 2011-2015

EA	Economic Area	2011	2012	2013	2014	2015
162	Fresno	2953	2989	3787	3787	2989
165	Redding (incl. part of OR)	3299	3405	3621	3621	3405
161	San Diego	2581	2637	2913	2913	2637
163	San Francisco-Oakland-San Jose	2720	2742	2899	2899	2742
164	Sacramento-Yolo	2727	2741	2882	2882	2741
160	Los Angeles-Riverside-Orange County	2415	2437	2634	2634	2437
	Industry-wide (national)	2874	2956	3027	3138	3111

Source: FCC, Seventeenth Annual Report and Analysis of Competitive Market Conditions With Respect to Commercial Mobile Services, rel. Dec. 18, 2014, Table II.C.i Market Concentration by EA, 2011-2013, p. 111-115; Nineteenth Report, Web Appendix II: Competitive Dynamics Within The Industry. Table II.C.i. Market Concentration by EA, 2012-2015, https://www.fcc.gov/appendix-ii-competitive-dynamics-within-industry (accessed 11/30/18)

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The wireless market in all of the California EAs has, like the industry nationally, shown a steady progression of HHI increases over the 2011-2014 period, but dropped slightly in 2015, and, with the exception of the Los Angeles EA in 2011, 2012 and 2015, all are now "highly concentrated."

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22. It had been, in fact, this "highly concentrated" character of the US wireless market that was a key driver of the FCC's several previous actions rejecting wireless mergers that would have resulted in less than four national wireless carriers. The FCC no longer publishes HHIs for individual EAs, and in the *Twentieth CMRS Report* has instead reduced these data to dots on a scatter diagram.²²

^{22.} FCC, Twentieth CMRS Report, at para. 33, Chart II.C.1.

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- 1 23. With respect to the wireline broadband market, the FCC's 2010 *National Broadband*
- 2 Plan had determined that "[a]n initial universalization target of 4 Mbps of actual download
- 3 speed and 1 Mbps of actual upload speed, with an acceptable quality of service for interactive
- 4 applications, would ensure universal access."²³ But in stark contrast to the relatively competitive
- 5 four-provider condition extant in the wireless market, FCC data showed that as of 2010, for
- 6 residential broadband access at (by today's standards) these modest speed levels, only about 4%
- 7 of all US households had a choice of three or more providers; 78% had a choice of two
- 8 providers, and the remaining 18% had either no service at all (5%) or only one provider (13%). 24
- 9 More recent FCC data has reflected the generally increased speeds being offered by wireline
- 10 broadband service providers, but competition among wireline broadband providers is not
- 11 reported in the latest FCC *Broadband Report*.²⁵ Not surprisingly, and as shown in Figure 2,
- 12 prices in the noncompetitive cable and broadband market have been steadily increasing, while
- wireless prices have been dropping rapidly.

^{25.} Inquiry Concerning Deployment of Advanced Telecommunications Capability to All Americans in a Reasonable and Timely Fashion, GN Docket No. 17-199, 2018 Broadband Deployment Report, FCC 18-10.



^{23.} FCC, Connecting America: The National Broadband Plan, March 17, 2010 ("National Broadband Plan"), at 135.

^{24.} *Id.*, at 37.

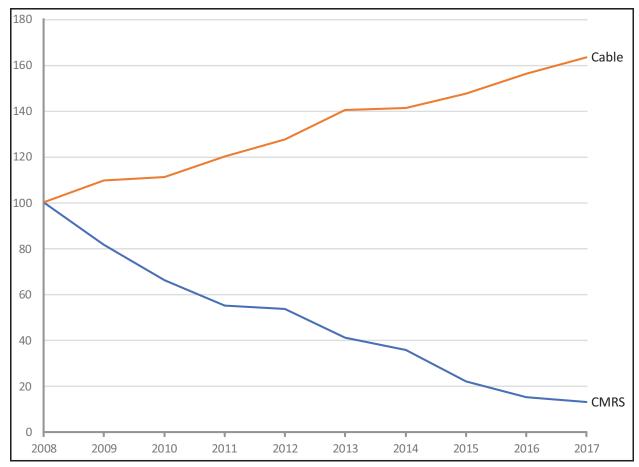


Figure 2. Prices for wireless voice and data services have been steadily decreasing, while Basic Cable prices have steadily risen. Index (2008=100) of Basic Cable average service price and Average Revenue per Mixed Unit for CMRS. Sources: FCC Cable Report; CTIA Semi-Annual Wireless Industry Survey, year end 2013, 2017. Note that prices for Basic Cable for 2016 and 2017 have not been published; those shown here are linearly extrapolated from the previous trend. Wireless usage rates for 2015 were not published; the 2015 index value was constructed using actual 2015 pricing and the average for the 2014 and 2016 usage values.

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As a general matter, wireless service price levels in the US are decidedly higher than in other western countries where multiple facilities-based carriers are present and where competition appears more intense.

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24. Another approach to assessing the potential effect of reducing the number of national wireless carriers from four to three would be to see how the number of MNOs affects price levels in other developed countries. The Organization for Economic Cooperation and Development ("OECD"), whose members consist of 36 western industrialized nations, routinely compiles and publishes reports comparing conditions for various industries in OECD member countries. In 2014, the OECD published a report on Wireless Market Structures and Network sharing. The OECD study reviewed recent changes in "mobile market participation" for three categories of competitive alternatives – markets where the number of MNOs decreased from four to three, markets where the number of MNOs increased from three to four or five, and markets where the number of MNOs remained unchanged at four (after earlier mergers over the prior few years). The evidence suggests that optimal competition occurs in markets with at least four MNOs. The OECD report also found that for countries that had dropped from four national carriers to three, the result was higher prices for consumers, deteriorating service quality, and reduced innovation. Decreased competition was shown to have resulted in

increased prices for consumers or to have decreased their available services and content



^{26. &}quot;Wireless Market Structures and Network Sharing," OECD Digital Economy Papers, No. 243, OECD Publishing, Paris (2014), http://dx.doi.org/10.1787/5jxt46dzl9r2-en

^{27.} Id., at 25.

^{28.} *Id.*, at 8.

^{29.} Id., at 17.

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- offerings.³⁰ For example, following Australia's 2009 merger between Hutchinson-3 and
- 2 Vodafone, pricing across carriers became less competitive, primarily due to fewer competitive
- 3 broadband offerings. "The downward trend in the pricing of traditional mobile services has
- 4 tended to continue but that broadband data pricing has been more volatile and, in some cases,
- 5 has increased when the amount of data included in bundles is considered.³¹

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7 25. The OECD report noted that improving service quality and investments in network

8 infrastructure are tools for maintaining and increasing a carrier's market share. "In markets

9 introducing new players or maintaining at least four operators, investments in new network

10 infrastructure increase and are pulled forward by existing operators, to defend against challen-

gers."³² With fewer competitive alternatives, evidence suggests that MNOs decrease their

investments in maintaining quality standards. Innovations, such as roaming and simplified

offers to consumers, are a result of sufficient competitive forces. OECD's report concludes that

14 "a larger number of MNOs is often the source for innovative offers that challenge existing

market wisdom and practices."³³ Following a reduction in the number of MNOs, creative and

challenging offerings dissipate. In light of the OECD findings, I examined wireless prices in

five OECD-member countries with varying number of MNOs. The results are summarized on

18 Table 2 below.



^{30.} *Id.*, 18.

^{31.} Id., at 26.

^{32.} *Id.*, at 9.

^{33.} *Id.*, at 5.

Table 2a ILLUSTRATIVE PREPAID WIRELESS RATES IN SELECTED COUNTRIES WITH 3 TO 5 MNOs

	Number of				Prepaid - Month	у				
Country	Carriers	Carrier	Deine		sic Minimum Plan	Deles	Unlimited Plan			
			Price	Roaming	Description	Price	Roaming	Description		
		EE	£ 5.00 (US\$ 6.30)	EU	150MB, 250 texts, data rollover	£ 30.00 (US\$ 37.80)	EU	16GB, unlimited text, 3000 mins, data rollover		
United Kingdom	4	02	£ 10.00 (US\$ 12.60)		3p(US\$ 0.04)/min, 2p (US\$ 0.03)/text, data 1p (US\$ 0.01)/MB	£ 30.00 (US\$ 37.80)	EU	20GB, 5000 text, 5000 min, data rollover		
		Three	£ 0.00 (US\$ 0.00)		3p(US\$ 0.04)/min, 2p (US\$ 0.03)/text, data 1p (US\$ 0.01)/MB	£ 35.00 (US\$ 44.10)	International	unlimited data, text & minutes		
		Vodafone	£ 13.00 (US\$ 16.38)	International	500MB, unlimited text, 500 minutes	£ 37.00 (US\$ 46.62)	International	4GB, unlimited text & minutes		
		Pelephone	US\$ 15.00*		NIS 1.10 (US\$ 0.30)/min, NIS 0.63 (US\$ 0.17)/SMS, NIS 0.70 (US\$ 0.19)/MMS, NIS 3.00 (US\$ 0.81)for 10MB (additional NIS 2.00 (US\$ 0.54)/MB)	NIS 95.00 (US\$ 25.65)		20GB, unlimited text & minutes		
	5	Cellcom	US\$ 15.00*		NIS 1.15 (US\$ 0.31)/min, NIS 0.70 (US\$ 0.19)/text, NIS 3.00 for 10MB (US\$ 0.81) (additional NIS 10.00 (US\$ 2.70)/MB)	NIS 119.00 (US\$ 32.12)		30GB, unlimied text & minutes		
Israel	5	Partner (Formerly Orange)	US\$ 15.00*		NIS 1.21 (US\$ 0.33)/min, NIS 0.68 (US\$ 0.18)/SMS, NIS 0.70 (US\$ 0.19)/MMS, NIS 4.01 (US\$ 1.08)/MB	NIS 140 (US\$ 37.8)		45GB, unlimited text & minutes		
		Hot Mobile	US\$ 15.00*		NIS 0.49 (US\$ 0.13)/min, NIS 0.49 (US\$ 0.13)/text, NIS 0.49 (US\$ 0.13)/MB	NIS 49.90 (US\$ 13.47)		20GB, 3000 text, 3000 minutes		
		Golan Telecom	NIS 50.00 (US\$ 13.50)		(Valid For 365 days) pay for only what is used	NIS 49.00 (US\$ 13.23)		20GB, unlimited text & minutes		
		Orange	€ 3.90 (US\$ 4.45)		€ 0.40 (US\$ 0.46) / min, € 0.10 (US\$ 0.11) / SMS, € 0.24 (US\$ 0.27) / MMS, € 0.50 (US\$ 0.57) / MB.	€ 30.00 (US\$ 34.20)	EU (International roaming available with holiday plan)	20GB, unlimited text & minutes		
France	4	SFR	€ 3.99 (US\$ 4.55)		SFR Card (One time fee) with monthly recharge packages. Minimum recharge packages start at € 5 (US\$ 5.70) for unlimited text and min during evenings and weekends	€ 35.00 (US\$ 39.90)		8GB, unlimited text & minutes		
		Free	€ 2.00 (US\$ 2.28)	EU, DOM	50MB, unlimited text, 120 minutes	€ 19.00 (US\$ 21.60)	International	100 GB, unlimited text & minutes		
		Bouygues Telecom	€ 5.00 (US\$ 5.70)		55 text, 13 minutes, € 0.30 (US\$ 0.34) / MB	€ 20.00 (US\$ 22.80)		2 GB, unlimited text & minutes		
		Telestra	A\$ 30.00 (US\$ 21.00)	International	8GB, unlimited text & minutes	A\$ 60.00 (US\$ 42.00)	International	38GB, unlimited text & minutes		
Australia	3	Optus	A\$ 15.00 (US\$ 10.50)		500MB, unlimited text & minutes, datarollover	A\$ 45.00 (US\$ 31.50)		3GB, unlimited text & minutes		
		Vodafone	A\$ 35.00 (US\$ 24.50)		2GB, unlimited national text & minutes	A\$ 60.00 (US\$ 42.00)		20GB, unlimited national text & minutes, 2000 Zone 1 min, 200 Zon 2 min		
		Bell	C\$ 5.00 (US\$ 3.70)		10 local minutes, C\$ 0.50 (US\$ 0.37)/min additional local, Canada, US min, C\$ 0.50(US\$ 0.37) text	C\$ 35.00 (US\$ 25.90)		150 local minutes, unlimited local evenings & weekends, unlimited tex C\$ 0.20 (US\$ 0.15)/min additional local min, C\$ 0.50 (US\$ 0.37)/min Canada wide & US min		
Canada	3	Rogers	C\$ 10.00 (US\$ 7.40)		50 text, 50 local minutes, C\$ 0.35 (US\$ 0.26) additional text (C\$ 0.75(US\$ 0.56) picture) C\$ 0.30 (US\$ 0.22)/min additional local min, C\$ 0.50 (US\$ 0.37)/min Canada wide & US min	C\$ 65.00 (US\$ 48.10)		1GB, unlimited text & minutes (evening & weekend), 150 min loco daytime calls, C\$ 0.15 (US\$ 0.11) additional MB, C\$ 0.30 (US\$ 0.22)/min additional local min, C\$ 0.50 (US\$ 0.37)/min Canada wide US min		
		TELUS	C\$ 10.00 (US\$ 7.40)		50 text, 50 local minutes, C\$ 0.15 (US\$ 0.11)/min additional local, C\$ 0.30 (US\$ 0.22) additional text	C\$ 65.00 (US\$ 48.10)		1.5GB, unlimited text & minutes		

*Israel MNOS offer basic minimum prepaid SIMs for an initial fee of US\$ 15.00 with additional costs per use.

	EXCHANGE R	ATES AS OF 1/4/19
UK	UK L 1.00	US \$ 1.26
Israel	NIS 1.00	US \$ 0.27
France	EURO 1.00	US \$ 1.14
Australia	A\$ 1.00	US \$ 0.70
Canada	C\$ 1.00	US \$ 0.74

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Table 2b ILLUSTRATIVE POSTPAID WIRELESS RATES IN SELECTED COUNTRIES WITH 3 TO 5 MNOs

	Number of				Postpaid -	· SIM Only					
Country	Carriers	Carrier		Essential	s		Unlimited	t			
	Carriers		Price	Roaming	Description	Price	Roaming	Description			
		EE	£ 17.00 (US\$ 21.42)	EU (up to 15GB)	12 month, 3GB, up to 60mbps, unlimited text & minutes	£ 30.00 (US\$ 37.80)	EU(up to 15GB)	12 month, 60GB, up to 60Mbps, unlimited text & minutes			
United Kingdom	4	O2	£ 13.00 (US\$ 16.38)	EU	12 month, 2GB, unlimted text & minutes	£ 35.00 (US\$ 44.10)	International	12 month, 60GB, unlimted text & minutes, 6 mo Netflix			
Officea Kingdom	4	Three	£ 9.00 (US\$ 11.34)	International	12 month, 4GB, unlimited text & minutes	£ 27.00 (US\$ 34.02)	International	12 month, unlimited data, text & minutes			
		Vodafone	£ 11.00 (US\$ 13.86)	International	12 month, 500MB, unlimited text, 500 minutes	£ 31.00 (US\$ 39.06)	International	12 month, 45GB, unlimited text & minutes, 12 mo entertainment pack			
		Pelephone	NIS 29.9 (US\$ 8.07)		24 month, 20GB, 3000 text and minutes	NIS 34.90 (US\$ 9.42)		24 month, 40GB, unlimited text & minutes			
		Cellcom	NIS 49.9 (US\$ 13.47)		30GB, unlimited text & minutes, 500 international minutes	NIS 59.90 (US\$ 16.17)		50GB, unlimited text & minutes, 500 international minutes			
Israel	5	5	5	5	Partner (Formerly Orange)	NIS 59.90 (US\$ 16.17)		12 month, 40GB, 5000 text, 5000 minutes	NIS 79.90 (US\$ 21.57)		12 month, 100GB, 5000 text, 5000 minutes
		Hot Mobile	NIS 39.90 (US\$ 10.77)	International	24 month, 50GB, 3000 text, 3000 minutes, 200 international minutes	NIS 44.90 (US\$ 12.12)	International	24 month , 100GB, 3000 text, 3000 minutes, 300 international minutes			
		Golan Telecom	NIS 37.00 (US\$ 9.99)		12 month, 60GB, unlimited text & minutes,	NIS 99.00 (US\$ 26.73)	International	12 month, 40GB data, unlimited text & minutes, 500 international minutes			
		Orange	€ 16.99 (US\$ 19.37)	International	12 month, 5GB, unlimited text, 120 minutes	€ 34.99 (US\$ 39.89)	International	12 month, 50GB, unlimited text & minutes			
France	4	SFR	€ 5.00 (US\$ 5.70)	EU, DOM	12 month, 40Mb,unlimited text, 120 min	€ 30.00 (US\$ 34.20)	International	12 month, 100GB, unlimited text & minutes			
		Free	Package not offered								
		Bouygues Telecom	€ 7.99 (US\$ 9.11)	EU, DOM	Month-to-month, 20MB, unlimited text & minutes	€ 24.99 (US\$ 28.49)	International	Month-to-mnth, 50GB, unlimited text & minutes			
		Telestra	A\$ 49.00 (US\$ 34.30)		12 month, 15GB, unlimited text & minutes	A\$ 89.00 (US\$62.30)	International	12 month, 60GB, unlimited text & minutes			
Australia	3	Optus	A\$ 25.00 (US\$ 17.50)		12 month, 3GB, unlimited text & minutes	A\$ 45.00 (US\$ 31.50)	International	12 month, 50GB, unlimited text & minutes			
		Vodafone	A\$ 35.00 (US\$ 24.50)	International	12 month, 3GB, unlimited text & minutes	A\$ 60.00 (US\$ 42.00)	International	12 month, 60GB, unlimited text & minutes			
		Bell	C\$ 80.00 (US\$ 59.20)		24 month, 1GB, unlimimited text and local minutes	C\$ 160.00 (US\$ 118.40)		24 month, 15GB, unlimited text & Canada wide minutes			
Canada	3	Rogers	C\$ 80.00 (US\$ 59.20)		Month-to-month, 1GB, unlimited text and Canada wide minutes	C\$ 280.00 (US\$ 207.20)		Month-to-month, 40GB, unlimited text and Canada wide minutes			
		TELUS	C\$ 80.00 (US\$ 59.20)	US & Canada	Month-to-month, 1GB, unlimited text and local minutes	C\$ 280.00 (US\$ 207.20)	US & Canada	Month-to-month, 40GB, unlimited text and Canada wide minutes			

	EXCHANGE F	RATES AS OF 1/3/19
UK	UK L 1.00	US \$ 1.26
Israel	NIS 1.00	US \$ 0.27
France	EURO 1.00	US \$ 1.14
Australia	A\$ 1.00	US \$ 0.70
Canada	C\$ 1.00	US \$ 0.74

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1 26. My findings are consistent with the general conclusions provided in the OECD report.

2 Countries with four or more MNOs appear to have consistently lower prices for roughly

3 comparable wireless plans than those with fewer carriers. I compared prepaid and postpaid plans

for the top national MNOs for several of the countries referenced in the report. The OECD

5 report had identified Australia and Canada as having only three national operators, France and

6 the United Kingdom with four each, and Israel with five.³⁴ Table 2 compares the prices both for

prepaid and for postpaid, for the most basic "essential" plans and for relatively similar unlimited

plans. I noted elements differentiating the various plans, such as availability and geographic

9 scope of roaming, amount of data, and price per text and per voice minute. I only included

10 "bring your own SIM" plans so as to eliminate price differentials based upon handset model.

11 Promotions were not included in calculating prices. Taxes and fees have also been excluded

from the comparison (due to different tax rates applicable in different parts of some countries) in

order to capture a national price perspective. All prices are shown in the home currency as well

as in US dollars based upon current (as of 1/3/19) exchange rates.

27. As the OECD report suggests, wireless service prices are significantly higher in areas

17 with fewer than four MNOs. As shown in the table, the countries with the fewest MNOs –

Canada and Australia – have significantly higher prices for postpaid services, and offer less

substantial packages. The opposite is true for those with more than four national MNOs. In

Israel, where wireless competition is particularly intense among five national MNOs, one can

21 purchase an unlimited postpaid monthly plan with 50 GB of data, unlimited text and voice

34. Id., at 75-76.



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- 1 minutes, and 500 international voice minutes, for NIS 59.90 per month, which is approximately
- 2 \$16.00 is US funds at current exchange rates. Although prepaid prices tend to fall in a relatively
- 3 similar range, content offerings are greater in countries with more MNOs. Moreover, France,
- 4 with four operators, shows signs of competition driving innovative offers, such as Free's "no
- 5 obligation" framework. Geographic size (and thus lack of sufficient broadband infrastructure)
- 6 may play a significant role in Canada, where the wireless rates of the three national MNO are
- 7 higher than in the US for equivalent service packages.

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ISSUE 3. What are the relevant markets to consider?

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To properly utilize the Herfindahl-Hirschman Index (HHI) to assess the level of market concentration, one must firmly establish a proper definition for the relevant product and geographic market.

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28. An analysis of the extent to which a given market is "competitive" requires, at the outset, that a definition of the subject market be established. Market definition is typically expressed in terms of a "relevant product or geographic market" within which products or services are generally *substitutable* for one another and between which they are not. The *HMG* provides guidelines, referred to as the "hypothetical monopolist test," as to how this determination is to be made:

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The hypothetical monopolist test requires that a product market contain enough substitute products so that it could be subject to post-merger exercise of market power significantly exceeding that existing absent the merger. Specifically, the test requires that a hypothetical profit-maximizing firm, not subject to price regulation, that was the only present and future seller of those products ("hypothetical monopolist") likely would impose at least a



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small but significant and non-transitory increase in price ("SSNIP") on at least one product in the market, including at least one product sold by one of the merging firms. For the purpose of analyzing this issue, the terms of sale of products outside the candidate market are held constant. ... 35

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"Market definition focuses solely on demand substitution factors, i.e., on customers' ability and willingness to substitute away from one product to another in response to a price increase or a corresponding non-price change such as a reduction in product quality or service."³⁶ Conversely. two products or services are *not* in the same relevant product market if customers are not willing "to substitute away from one product to another in response to a price increase or a corresponding non-price change such as a reduction in product quality or service." The "hypothetical monopolist test" is a specific analytical tool used to determine whether two products fall within the same or different relevant product markets. The firm would not qualify as a "hypothetical monopolist" if by imposing a SSNIP it would lose so much business as to make the price increase unprofitable, indicating the existence of a sufficiently close substitute product that must be considered to fall within the same relevant product market. For wireless mobile telecommunications, the relevant geographic market is local in nature because customers are only able to select among service providers that actually offer service in the customers' primary areas of interest – where they live and where they work – and would not relocate to a different area merely because providers of wireless service in those areas had raised prices. There are two retail relevant product markets – postpaid services and prepaid services; the wholesale market is a third relevant product market.



^{35.} HMG, at §4.1.1, "Hypothetical Monopolist Test."

^{36.} Id., at §4, "Market Definition."

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The relevant geographic market for mobile wireless services is fundamentally local in nature.

29. Although each of the "big four" MNOs operate expansive networks with clear to ubiquitous nationwide coverage, the relevant geographic market for mobile wireless service is fundamentally local in nature. Customers will necessarily purchase service only from a provider that serves the customer's primary geographic area of interest. Customers will perceive services available within their primary geographic area of interest as *substitutable* and will be "willing[] to substitute away from one product to another in response to a price increase or a corresponding non-price change such as a reduction in product quality or service." A customer will not perceive a service as substitutable, even if offered at a lower price or with superior quality or features, if the service is not accessible within the customer's primary geographic area of interest. Thus, while four large wireless carriers offer services across wide swaths of territory across the US and within California, if one or more of those providers does not offer service at a location of primary interest to a particular customer, that provider falls outside of the relevant geographic market for that customer.

30. The wide variation in HHIs across individual EAs both within California and nationally, together with the FCC's reliance upon *EA-level HHIs* as the basis for its calculations of national industry-wide HHIs, underscores the fundamentally *local* nature of wireless markets and the importance of assessing the extent of competition *at the local level*. The fact that four carriers exist nationally is of no real importance to a customer whose primary geographic area of interest is served by less than all four providers. For most consumers, the choice among wireless service

- 1 providers is limited to those that can furnish adequate coverage in the places where the consum-
- 2 ers lives and works. Thus, the "relevant geographic market" applicable to CMRS will generally
- 3 be guite limited in scope and will be much smaller than even the FCC's "Economic Areas."

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- 5 31. "Economic Areas," as the term is used by
- 6 the FCC, while certainly much smaller than the
- 7 entire US, are still quite extensive in their indi-
- 8 vidual geographical scope. Figure 3 identifies
- 9 the six California EAs as well as those in adja-
- 10 cent states, some of which also include portions
- of California. EA 151, for example, whose prin-
- 12 cipal population center is Reno, Nevada, also
- includes a large swath of eastern and northeastern
- 14 California. EA 160, which includes nine
- 15 southern California counties San Luis Obispo,
- 16 Santa Barbara, Ventura, Los Angeles, Orange,
- 17 Kern, San Bernardino, Riverside and Imperial –

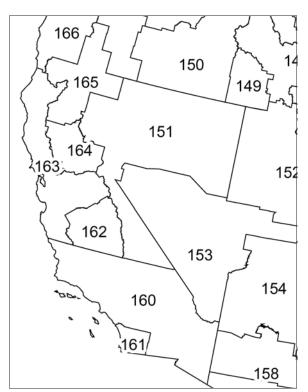


Figure 3. FCC Economic Areas that include portions of California.

- also extends into southwestern Arizona. That one single Economic Area includes densely
- 19 populated Los Angeles County as well as sparsely populated desert lands in San Bernardino
- 20 County and southwestern Arizona. EA 165 (Redding) extends into southern Oregon, and EA
- 21 166 (Eugene, Oregon) extends into northern California.

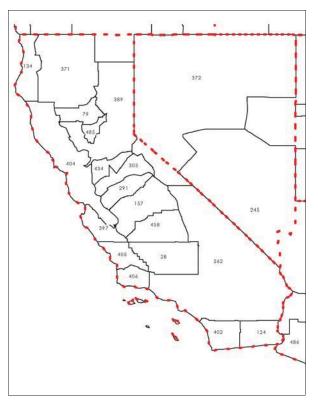
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1 32. Notably, the FCC does not generally use these "Economic Areas" \as the geographic 2 basis for mobile wireless spectrum licenses. For these, the FCC uses or has used any of several 3 other geographic designations, including Standard Metropolitan Statistical Areas ("SMSAs'), individual counties, "Basic Trading Areas" ("BTAs"), and "Major Trading Areas" ("MTAs"). In 4 5 one recently announced spectrum action in the 24 GHz band, the FCC is using Economic Areas and "Partial Economic Areas" ("PEAs") as the geographic licensing unit. 37 BTAs are much 6 7 smaller than "Economic Areas." There are 18 BTAs in California plus portions of one Nevada and one Oregon BTA that extend into California. MTAs are much larger than EAs. California 8 9 is divided into two MTAs - MTA 2, which includes the southern halves of California and 10 Nevada as well as northwestern Arizona, and MTA 4, which includes the northern halves of 11 California and Nevada. MTA 30, which covers most of Oregon, also includes Modoc County in 12 the northeastern-most corner of California. Figures 4 and 5 below provide portions of the FCC's 13 BTA and MTA maps that include California and adjacent areas.

^{37.} https://www.fcc.gov/auction/102/factsheet (accessed 12/27/18)



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Figure 4. FCC "Basic Trading Areas" in California.

Figure 5. FCC "Major Trading Areas" in California.

- 33. Examining competitive conditions across wireless markets nationally or even for
- 2 markets extending across an entire Economic Area, as the FCC has and continues to do, teaches
- 3 little or nothing about competitive market conditions confronting consumers in specific and
- 4 relevant local geographic markets. EAs have not been used to define most spectrum license
- 5 areas; they do not correspond with Metropolitan Statistical Areas or with any other recognized
- 6 definition of a *local* geographic market, whether used for ordinary commercial purposes or for
- 7 the specific task of assessing the status of competition for mobile wireless telecommunications
- 8 services.





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The merger-driven increase in market concentration far exceeds the industry-wide HHI change when the geographic scope is properly limited to relevant *local* markets.

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34. A far more appropriate – and relevant – basis for examining local wireless markets is at the *county* level. And in some cases even a county may be too expansive for this purpose. A

6 number of California counties include moderately dense urban/suburban areas as well as

sparsely populated rural communities that present starkly different challenges in the provision of

mobile wireless services. Kern, San Bernardino and Riverside Counties are good examples. All

9 include Los Angeles metropolitan area suburbs as well as large and virtually unpopulated areas.

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35. Fortunately, data is available that support an analysis of wireless competition at the individual county level and, where needed, covering even smaller geographic scopes. The FCC maintains data on wireless service deployment by service provider at the individual census block level. The CPUC's Communications Division maintains postpaid mobile wireless subscriber data at the census tract level. The numeric designation assigned to census blocks identifies the census tract within which it falls, and both the census block and census tract numeric designations include county codes. In addition, while the FCC has used a number of different geographic area definitions for wireless spectrum licenses since the first 800 MHZ cellular licenses were made available in 1982, all involved areas embracing entire counties. – i.e., (with the exception of the six New England states) counties were never split up and assigned to

different spectrum license areas; for any license area designation (e.g., CGSA, BTA, MTA) an

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entire county was either in or out.

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1 36. In an effort to extend the analysis of fundamentally *local* wireless markets to geographic

areas that are more directly relevant to the manner in which these services are actually purchased

and used, I have calculated HHIs separately for each of the 58 counties in California. HHIs are

4 typically calculated based upon the sum of the squares of each of the four largest firm's

5 respective market shares (expressed as numbers rather than as percentages). The term "market

6 share" as used here refers to some quantitative measure of each firm's relative size, such as its

sales as expressed in terms of units of output, or its revenues.

9 37. For example, suppose that the four largest firms in a given market have shares of 40%,

10 25%, 20% and 10%, respectively – note that these add up to 95%, indicating that there are

additional, but much smaller, firms that make up the remaining 5%. HHI is then calculated as:

$$40^2 + 25^2 + 20^2 + 10^2 = 2725$$

HHIs can also be calculated using other types of firm size data where units of output or revenues

are either not readily available or where they are not directly relevant going forward. Market

shares based upon units sold or revenues are necessarily backward-looking, in that they reflect

essentially historical conditions that have led to each incumbent's current market position, while

not necessarily capturing conditions that may arise going forward.

38. In I.93-12-007, the CPUC's 1993 Investigation on the Commission's own Motion into

Mobile Telephone Service and Wireless Communications, the issue being addressed was not

where things stood at that time – there were only two carriers serving any given geographic area

22 each of which controlled roughly 50% of the market – but what the market would look like after

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1 the FCC made more spectrum available and issued additional licenses through auctions, which

- 2 the US Congress had just authorized.³⁸ An HHI calculated based upon the two incumbent
- 3 carriers' then-current sales would have had no relevance to the matter being examined by the

4 CPUC.

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6 39. Parties to I.93-12-007 offered two alternative HHI calculations. The Cellular Carriers

7 Association of California ("CCAC"), representing the facilities-based CMRS carriers then

operating in the state, presented an HHI analysis that had been prepared by Charles River

9 Associates, the same firm with which Joint Applicant witnesses Drs. Salop and Sarafidis are

10 associated. Charles River had calculated HHIs using the prospective spectrum bandwidth

allocations to be awarded by the FCC to individual carriers following the PCS spectrum

12 auctions. As the Commission explained it, Charles River's approach was premised upon an

assumption that "the market will divide according to spectrum allocations" – i.e., firms' market

shares will come to reflect their respective shares of the total spectrum bandwidth allocated to

mobile wireless services. At that time, the two 800 MHZ "A" and "B" block carriers had each

been allocated 40 MHZ of spectrum in each of the 714 urban and rural "Cellular Geographic

17 Service Areas" ("CGSAs") in the initial CMRS licensing that occurred in the early to mid-1980s.

18 The FCC was preparing to issue new PCS licenses in the 1900 MHZ band through auctions, but

19 this had not yet occurred. Charles River Associates based its "market shares" on the previously

^{39.} *Investigation on the Commission's own Motion into Mobile Telephone Service and Wireless Communications*, D.94-08-22, 55 CPUC2d 538, 583, 1994 Cal. PUC LEXIS 487, *48.



^{38.} Omnibus Budget Reconciliation Act of 1993, Pub. L. No. 103-66, Title VI, § 6002(b)(2)(A), 6002(b)(2)(B), 107 Stat. 312, 392 (1993).

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allocated 800 MHZ spectrum plus the announced but yet-to-be-allocated 1900 MHZ PCS

2 spectrum, which was to be offered to additional carriers in bandwidth blocks of varying sizes

3 and geographic scopes. In all, the FCC had initially announced plans to offer 26 blocks of

4 spectrum in several different bandwidth sizes to licensees on a national, regional, Major Trading

5 Area ("MTA") and Basic Trading Area ("BTA") basis, allowing no single licensee to hold more

6 than three (3) blocks ("channels") in any given geographic area. 40 Charles River calculated its

7 HHI using the respective shares represented by the bandwidths represented by each of the four

8 largest spectrum blocks (including the two 40 MHZ blocks in the 800 MHZ band) divided by the

9 total CMRS bandwidth, including the then-announced PCS channels. Because the Charles River

analysis assumed spectrum holdings by as many as six new carriers in addition to the two then-

incumbents, the resulting HHIs were relatively low.

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40. The Cellular Resellers Association ("CRA"), which represented, as the name implies,

14 non-facilities-based retail providers, proposed an approach that used firms' projected market

shares based upon near-term industry projections of PCS carrier penetration levels in light of the

two 800 MHZ incumbents' substantial first-mover advantages. Thus, neither of the two HHI

studies that were presented in that case were based upon then-existing volumes or revenues as

the basis for market share calculations; both were based upon forward-looking prospective

market shares. The Commission adopted the CRA method over that put forward by the CCAC

20 industry group specifically because of its reliance upon near-term penetration projections.

^{40.} I/M/O Amendment of the Commission's Rules to Establish New Narrowband Personal Communications Services, RM-7617 et at, ,GEN Docket No. 90-314, ET Docket No. 92-100, FCC 94-30, 9 FCC Red 1309, 1312, 1319, at para. 24, adopting §99.101.



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1 41. The first-mover advantage does not arise in the current Sprint/T-Mobile matter, and a

2 combined New T-Mobile can minimally be expected to retain the combined shares of the two

3 separate firms. However, the Joint Applicants have asserted, as a central element of their

4 Application, that the combined firm will be in a better position to use and exploit the two firms'

licensed bandwidths on a combined basis. 41 Thus, the two alternative methods that had been

6 advanced in I.93-12-007 – both of which relied upon forward-looking projections rather than

7 current or historical sales or revenues – effectively converge upon the same overall outcome in

8 the current context.

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42. The methodology that I have adopted for calculating county-level HHIs here is similar to

the approach that had been used by the CMRS carriers' economic consultant, Charles River

Associates, but with several important refinements:

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14 (1) I compiled FCC licensing data for each spectrum band for each of the five carriers that hold

spectrum licenses in California – the four largest, plus US Cellular. Because the geographic

scope of all spectrum licenses has always included entire counties, I compiled a database of

spectrum holdings for each spectrum band for each carrier in each of the 58 California

18 counties.⁴²

^{42.} While I believe that the HHI calculations that I have presented here are accurate, the underlying licensing data upon which it relies has certain limitations. Bandwidth numbers are created using the FCC Universal Licensing System ("ULS"). Licenses for cellular companies are listed under multiple names, so it is possible that I have not (continued...)



^{41.} Applications of T-Mobile US, Inc. and Sprint Corporation for Consent to Transfer Control of Licenses and Authorizations, FCC WT Docket No. 18-197, Description of Transaction, Public Interest Statement, and Related Demonstrations, June 18, 2018 ("Public Interest Statement"), at 17.

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- 1 (2) Although spectrum licenses cover large geographic areas, carriers offer service in only
- 2 portions of the licensed geography. The FCC has compiled data indicating the deployment,
- by carrier, of each category of wireless service e.g., analog, 2G, 3G, 4G in each Census
- 4 Block. This does not include any demand data, but indicates the percentage of coverage in
- 5 each census block, for each category of wireless service that is available.

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- 7 (3) The US Census Bureau provides a variety of data at the census block level, including total
- 8 area, total population, number of households, and median household income.

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- 10 (4) I calculated spectrum bandwidth allocation shares for each carrier in each census block
- where the carrier was providing service. This calculation was performed across all
- categories of service using the entirety of each carrier's licensed bandwidth. Thus, if a
- carrier had no availability in a given census block even though it held spectrum licenses in
- that location, its share for that census block would be zero. This included carriers other than
- the "big four" specifically, it included US Cellular, the only other facilities-based mobile
- wireless carrier owning spectrum and offering service in the state.

included some licenses that should be attributed to a specific carrier. Additionally, the FCC has subdivided the C band of the PCS+ spectrum block and as the subdivisions now overlap, the data does not allow the user to make a distinction between the sub group within which a particular license may fall. Where this has occurred, I have attributed the entire 30 MHZ of bandwidth to any license that falls under the C band, thus possibly overstating the carriers' total bandwidth. Also, there appears to be some discrepancies between the data contained in the FCC's ULS and data on Sprint and T-Mobile spectrum licenses as contained in the Joint Applicants' revised Appendix L-1 as submitted to the FCC on July 5, 2018. I am undertaking to resolve these discrepancies. However, the differences are, in any event, small, and certainly do not affect any of the conclusions that I have stated here.



^{42. (...}continued)

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1 (5) Using the spectrum bandwidth allocation shares for each census block, I then calculated pre-2 and post-merger HHIs for that census block. 3 4 (6) These individual census block-level pre- and post-merger census block HHIs were then 5 aggregated to the county level by weighting each census block HHI by the percentage of the 6 total county population in that census block. 7 8 (7) Pre-merger HHIs were calculated using the spectrum bandwidth allocation shares of each of 9 the four largest carriers in each census block. In some cases, where less than all of the "big 10 four" had an availability/deployment presence, the HHI calculation also included the 11 bandwidth allocation share held by US Cellular if it was offering service in that census 12 block. 13 14 (8) Post-merger HHIs were calculated by combining the Sprint and T-Mobile availability-15 adjusted bandwidth shares in each census block held by the two carriers, and calculating a 16 pro forma New T-Mobile share that was then aggregated to the county level as in (6) above. 17 Because HHIs are normally based upon the four largest incumbents, when the "big four" became the "even bigger three," I included as the fourth incumbent US Cellular in those 18 19 census blocks where the FCC data identified US Cellular as having service availability. 20 Where a census block had less than four providers (counting New T-Mobile as only one of 21 them), the HHI was based upon all of the those with availability/deployment in that census 22 block.



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- 1 43. Table 3 below provides FCC licensing data for each carrier, spectrum band, and each of
- 2 the five carriers that hold spectrum licenses in California. Table 4 provides the county-level
- 3 market shares for each wireless service category. Table 5 provides the HHI calculations based
- 4 upon these shares.



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Table 3

LICENSED BANDWIDTH BY SPECTRUM BAND
(Values shown are in MegaHertz)

County	Band	Verizon	AT&T	T-Moible	Sprint	USCOC
County	Low Band	82	90	38	10	0
Alameda	Mid-Band	200	150	120	127	0
/ tiameda	Total	282	230	138	137	0
	Low Band	32	74	48	10	0
Alpine	Mid-Band	180	160	120	121.5	0
7 (1)	Total	212	234	138	131.5	0
	Low Band	32	74	38	0	0
Amador	Mid-Band	180	180	110	82	0
, unadoi	Total	212	254	128	82	0
	Low Band	82	74	38	0	0
Butte	Mid-Band	180	150	110	82	0
1	Total	262	224	128	82	0
	Low Band	32	80	48	10	0
Calaveras	Mid-Band	180	150	110	121.5	0
	Total	212	230	128	131.5	0
	Low Band	82	62	38	0	0
Colusa	Mid-Band	180	180	110	82	0
	Total	262	242	128	82	0
	Low Band	82	90	38	10	0
Contra Costa	Mid-Band	200	150	120	127	0
	Total	282	230	138	137	0
	Low Band	82	12	30	0	50
Del Norte	Mid-Band	170	150	110	121.5	0
	Total	252	162	110	121.5	50
	Low Band	82	74	38	0	0
El Dorado	Mid-Band	180	180	110	82	0
	Total	262	254	128	82	0
	Low Band	82	74	38	10	0
Fresno	Mid-Band	160	180	150	82	0
	Total	242	254	168	92	0
	Low Band	82	62	38	0	0
Glenn	Mid-Band	180	150	110	82	0
	Total	262	212	128	82	0
	Low Band	82	18	48	10	60
Humboldt	Mid-Band	170	170	100	121.5	0
	Total	252	188	118	131.5	50
	Low Band	82	30	48	10	0
Imperial	Mid-Band	180	190	80	121.5	0
	Total	262	220	98	131.5	0
	Low Band	82	74	48	10	0
Inyo	Mid-Band	150	130	110	121.5	0
	Total	232	204	128	131.5	0
	Low Band	82	80	38	10	0
Kern	Mid-Band	190	180	100	121.5	0
	Total	272	260	118	131.5	0
	Low Band	82	74	38	10	0
Kings	Mid-Band	170	210	90	121.5	0
	Total	252	284	108	131.5	0

County	Band	Verizon	AT&T	T-Moible	Sprint	USCOC
_	Low Band	82	18	48	10	60
Lake	Mid-Band	200	150	150	127	0
	Total	282	168	168	137	50
	Low Band	32	12	48	10	50
Lassen	Mid-Band	180	160	120	82	0
	Total	212	172	138	92	50
	Low Band	82	80	38	10	0
Los Angeles	Mid-Band	180	180	110	121.5	0
	Total	262	260	128	131.5	0
	Low Band	32	74	38	10	0
Madera	Mid-Band	140	210	120	82	0
	Total	172	284	138	92	0
	Low Band	82	90	38	10	0
Marin	Mid-Band	200	150	120	127	0
	Total	282	230	138	137	0
	Low Band	32	80	48	10	0
Mariposa	Mid-Band	170	170	100	121.5	0
•	Total	202	250	118	131.5	0
	Low Band	82	18	48	10	60
Mendocino	Mid-Band	200	150	150	127	0
	Total	282	168	168	137	50
	Low Band	32	80	48	10	0
Merced	Mid-Band	140	200	100	121.5	0
	Total	172	280	118	131.5	0
	Low Band	32	12	30	0	60
Modoc	Mid-Band	150	100	80	121.5	30
	Total	182	112	80	121.5	80
	Low Band	82	74	48	10	0
Mono	Mid-Band	150	160	120	121.5	0
	Total	232	234	138	131.5	0
	Low Band	82	90	38	10	0
Monterey	Mid-Band	170	180	120	76.5	0
•	Total	252	260	138	86.5	0
	Low Band	82	90	38	10	0
Napa	Mid-Band	200	150	120	127	0
·	Total	282	230	138	137	0
	Low Band	82	74	38	0	0
Nevada	Mid-Band	180	180	110	82	0
	Total	262	254	128	82	0
	Low Band	82	80	38	10	0
Orange	Mid-Band	180	180	110	121.5	0
	Total	262	260	128	131.5	0
	Low Band	82	74	38	0	0
Placer	Mid-Band	180	180	110	82	0
	Total	262	254	128	82	0
	Low Band	32	12	48	10	50
Plumas	Mid-Band	180	160	120	82	0
	Total	212	172	138	92	50
	Low Band	82	80	38	10	0
Riverside	Mid-Band	180	180	110	121.5	0
	Total	262	260	128	131.5	0
	Low Band	82	74	38	0	0
Sacramento	Mid-Band	180	180	110	82	0
	Total	262	254	128	82	0

San Benito	County	Band	Verizon	AT&T	T-Moible	Sprint	USCOC
Total		Low Band	32	80	48		0
San Bernardino Mid-Band 180 180 110 121.5 0	San Benito	Mid-Band	170	180	120	127	0
San Bernardino		Total	202	260	138	137	0
Total 262 260 128 131.5 0		Low Band	82	80	38	10	0
San Diego Mid-Band 150 150 120 121.5 0 120 121.5 0 120 121.5 0 120 121.5 0 120 121.5 0 120 121.5 0 120	San Bernardino	Mid-Band	180	180	110	121.5	0
San Diego		Total	262	260	128	131.5	0
San Diego		Low Band	82	74	38		0
Total	San Diego		150		120	121.5	0
San Francisco Mid-Band 200 150 120 127 0 0		Total	232	224	138	131.5	0
San Francisco Mid-Band 200 150 120 127 0 126 128 230 138 137 0 0 0 0 0 0 0 0 0		Low Band	82	90	38	10	0
Total	San Francisco		200	150	120	127	0
San Joaquin			282	230	138	137	0
San Joaquin Mid-Band 180 150 110 121.5 0 100 121.5 0 100 120			82		38		0
San Luis Obispo	San Joaquin			 		121.5	0
San Luis Obispo	·						0
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Siskiyou Mid-Band 170 140 120 82 0 Total 252 152 120 82 50 Low Band 82 90 38 10 0 Mid-Band 200 150 120 127 0 Total 282 230 138 137 0 Low Band 82 90 38 10 0 Sonoma Mid-Band 170 180 120 127 0 Total 252 260 138 137 0 Low Band 82 90 38 10 0 Stanislaus Mid-Band 150 220 110 121.5 0 Stanislaus Mid-Band 150 220 110 121.5 0 Total 232 300 128 131.5 0 Sutter Mid-Band 180 150 110 82 0							
Total 252 152 120 82 50 Low Band 82 90 38 10 0 Mid-Band 200 150 120 127 0 Total 282 230 138 137 0 Low Band 82 90 38 10 0 Mid-Band 170 180 120 127 0 Total 252 260 138 137 0 Stanislaus Low Band 82 90 38 10 0 Stanislaus Mid-Band 150 220 110 121.5 0 Total 232 300 128 131.5 0 Sutter Mid-Band 180 150 110 82 0 Total 262 224 128 82 0 Total 262 224 128 82 0 Total 262 224<	Siskiyou					82	
Solano Low Band 82 90 38 10 0 Mid-Band 200 150 120 127 0 Total 282 230 138 137 0 Low Band 82 90 38 10 0 Mid-Band 170 180 120 127 0 Total 252 260 138 137 0 Low Band 82 90 38 10 0 Stanislaus Mid-Band 150 220 110 121.5 0 Total 232 300 128 131.5 0 Sutter Mid-Band 180 150 110 82 0 Total 262 224 128 82 0 Total 262 224 128 82 0 Total 262 224 128 82 0 Low Band 82 62			252	152	120		50
Solano Mid-Band 200 150 120 127 0 Total 282 230 138 137 0 Low Band 82 90 38 10 0 Sonoma Mid-Band 170 180 120 127 0 Total 252 260 138 137 0 Low Band 82 90 38 10 0 Stanislaus Mid-Band 150 220 110 121.5 0 Total 232 300 128 131.5 0 Low Band 82 74 38 0 0 Mid-Band 180 150 110 82 0 Total 262 224 128 82 0 Total 262 224 128 82 0 Total 262 230 0 10 Tehama Mid-Band 170 140<				90	38	10	0
Total 282 230 138 137 0 Low Band 82 90 38 10 0 Mid-Band 170 180 120 127 0 Total 252 260 138 137 0 Low Band 82 90 38 10 0 Mid-Band 150 220 110 121.5 0 Total 232 300 128 131.5 0 Low Band 82 74 38 0 0 Mid-Band 180 150 110 82 0 Total 262 224 128 82 0 Low Band 82 62 30 0 10 Tehama Mid-Band 170 140 120 82 0	Solano		200	150	120	127	0
Sonoma Low Band 82 90 38 10 0 Mid-Band 170 180 120 127 0 Total 252 260 138 137 0 Low Band 82 90 38 10 0 Mid-Band 150 220 110 121.5 0 Total 232 300 128 131.5 0 Low Band 82 74 38 0 0 Mid-Band 180 150 110 82 0 Total 262 224 128 82 0 Low Band 82 62 30 0 10 Tehama Mid-Band 170 140 120 82 0							0
Total 252 260 138 137 0 Low Band 82 90 38 10 0 Stanislaus Mid-Band 150 220 110 121.5 0 Total 232 300 128 131.5 0 Low Band 82 74 38 0 0 Mid-Band 180 150 110 82 0 Total 262 224 128 82 0 Low Band 82 62 30 0 10 Tehama Mid-Band 170 140 120 82 0			82	90	38	10	0
Total 252 260 138 137 0 Low Band 82 90 38 10 0 Mid-Band 150 220 110 121.5 0 Total 232 300 128 131.5 0 Low Band 82 74 38 0 0 Mid-Band 180 150 110 82 0 Total 262 224 128 82 0 Low Band 82 62 30 0 10 Tehama Mid-Band 170 140 120 82 0	Sonoma	Mid-Band	170	180	120	127	0
Stanislaus Low Band 82 90 38 10 0 Mid-Band 150 220 110 121.5 0 Total 232 300 128 131.5 0 Low Band 82 74 38 0 0 Mid-Band 180 150 110 82 0 Total 262 224 128 82 0 Low Band 82 62 30 0 10 Tehama Mid-Band 170 140 120 82 0							
Stanislaus Mid-Band 150 220 110 121.5 0 Total 232 300 128 131.5 0 Low Band 82 74 38 0 0 Mid-Band 180 150 110 82 0 Total 262 224 128 82 0 Low Band 82 62 30 0 10 Tehama Mid-Band 170 140 120 82 0				 			0
Total 232 300 128 131.5 0 Low Band 82 74 38 0 0 Mid-Band 180 150 110 82 0 Total 262 224 128 82 0 Low Band 82 62 30 0 10 Tehama Mid-Band 170 140 120 82 0	Stanislaus						0
Sutter Low Band 82 74 38 0 0 Mid-Band 180 150 110 82 0 Total 262 224 128 82 0 Low Band 82 62 30 0 10 Tehama Mid-Band 170 140 120 82 0							0
Sutter Mid-Band 180 150 110 82 0 Total 262 224 128 82 0 Low Band 82 62 30 0 10 Tehama Mid-Band 170 140 120 82 0							
Total 262 224 128 82 0 Low Band 82 62 30 0 10 Tehama Mid-Band 170 140 120 82 0	Sutter						
Low Band 82 62 30 0 10 Tehama Mid-Band 170 140 120 82 0							0
Tehama Mid-Band 170 140 120 82 0							
	Tehama					82	
	l t	Total	252	202	120	82	

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County	Band	Verizon	AT&T	T-Moible	Sprint	USCOC
	Low Band	82	18	48	10	60
Trinity	Mid-Band	170	160	110	82	0
	Total	252	178	128	92	50
	Low Band	82	74	38	10	0
Tulare	Mid-Band	200	180	90	121.5	0
	Total	282	254	108	131.5	0
	Low Band	32	80	48	10	0
Tuolumne	Mid-Band	180	180	110	121.5	0
	Total	212	260	128	131.5	0
	Low Band	82	80	38	10	0
Ventura	Mid-Band	190	150	110	121.5	0
	Total	272	230	128	131.5	0
	Low Band	82	74	38	0	0
Yolo	Mid-Band	180	180	110	82	0
	Total	262	254	128	82	0
	Low Band	82	74	38	0	0
Yuba	Mid-Band	180	150	110	82	0
	Total	262	224	128	82	0

Source: FCC Universal Licensing System; Joint Applicants' Appendix L-1 rev. 7/5/18. NOTE: The table uses data from the FCC ULS and does not .include bandwidth licensed in the Educational Broadband System (EBS) because precise coverage areas included within such licenses was not identified by county

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Table 4

CALIFORNIA WIRELESS CARRIER SPECTRUM BANDWIDTH ALLOCATION SHARES
BY COUNTY AND TECHNOLOGY

			F	All			4G LTE					
County	Verizon	AT&T	Sprint	T-Mobile	uscoc	T-Mobile& Sprint	Verizon	АТ&Т	Sprint	T-Mobile	uscoc	T-Mobile& Sprint
Alameda	35.8	29.2	17.4	17.5	0.0	34.9	35.8	29.2	17.4	17.5	0.0	35.0
Alpine	31.9	31.4	17.4	19.3	0.0	37.7	37.1	21.5	18.6	22.8	0.0	44.6
Amador	31.8	38.2	10.6	19.4	0.0	31.8	34.3	38.1	6.7	21.0	0.0	34.4
Butte	37.7	32.3	11.7	18.3	0.0		38.0	31.8	11.6	18.5	0.0	30.4
Calaveras	32.8	33.8	15.5	18.0	0.0		35.7	30.8		19.1	0.0	38.8
Colusa	36.8	34.0	11.3	17.9	0.0	29.3	36.9	34.0	11.2	18.0	0.0	29.5
Contra Costa	35.8	29.2	17.4	17.5	0.0		35.8	29.3	17.3	17.6		35.0
Del Norte	39.0	25.1	11.6	16.5	7.8		39.0	25.1	11.6	16.5	7.7	34.8
El Dorado	36.2	35.0	11.1	17.7	0.0	29.0	37.0	34.0	10.9	18.1	0.0	29.8
Fresno	32.0	33.6	12.1	22.2	0.0	34.4	32.2	33.7	11.8	22.3	0.0	34.6
Glenn	38.4 34.3	31.1 25.3	11.9 17.8	18.6	0.0	30.5	38.4	31.1	11.9	18.6		30.6
Humboldt Imporial	34.3	25.3 31.0	17.8	16.0 13.8	6.6 0.0		34.3 37.2	25.4 31.2	17.6 17.6	16.1 13.9	6.5 0.0	34.0 32.6
Imperial	33.9	29.9	17.5	18.7	0.0		36.9	32.5	10.2	20.5	0.0	41.5
Inyo Kern	34.9	33.3	16.8	15.1	0.0		35.3	33.0	16.4	15.3	0.0	32.3
Kings	32.8	37.0	16.2	14.1	0.0	31.2	33.3	37.6	14.8	14.3	0.0	31.7
Lake	36.1	21.3	14.9	21.5	6.3	39.0	38.9	22.9	8.2	23.3	6.7	42.2
Lassen	33.0	26.3	11.9	21.1	7.7	35.2	37.8	29.1	0.2	24.2	8.8	40.4
Los Angeles	33.5	33.3	16.8	16.4	0.0	33.2	33.6	33.3	16.7	16.4	0.0	33.3
Madera	25.2	41.6	13.1	20.1	0.0		25.6	41.2	12.8	20.4	0.0	34.0
Marin	35.9	29.3	17.2	17.5	0.0		36.1	29.5	16.7	17.7	0.0	35.2
Mariposa	32.4	36.4	14.1	17.1	0.0		35.8	27.4	15.5	21.3	0.0	44.9
Mendocino	40.9	24.2	3.0	24.7	7.2	44.9	42.0	25.1	0.4	25.2	7.3	45.8
Merced	24.6	40.0	18.6	16.9	0.0	35.6	24.6	40.1	18.4	16.9	0.0	35.7
Modoc	42.5	24.6	4.3	10.6	18.1	26.6	43.7	24.7	4.2	10.1	17.3	25.5
Mono	32.2	32.4	16.5	18.8	0.0		34.4	29.2	15.8	20.5		40.1
Monterey	34.3	35.4	11.7	18.7	0.0	30.4	34.3	35.3	11.7	18.7	0.0	30.5
Napa	35.9	29.3	17.3	17.5	0.0	34.9	36.1	29.0	17.2	17.6	0.0	35.1
Nevada	36.1	35.1	11.1	17.7	0.0	29.0	37.1	34.9	9.8	18.2	0.0	29.9
Orange	33.5	33.3	16.8	16.4	0.0	33.2	33.6	33.3	16.6	16.4	0.0	33.3
Placer	36.1	35.0	11.2	17.7	0.0	29.0	36.2	34.9	11.2	17.7	0.0	29.0
Plumas	37.1	29.8	0.5	24.0	8.6		37.2	29.8	0.0	24.4	8.5	40.7
Riverside	33.6	33.3	16.7	16.4	0.0		33.7	33.4	16.4	16.5	0.0	33.4
Sacramento	36.1	35.0	11.3	17.6	0.0		36.1	35.0	11.3	17.6	0.0	28.9
San Benito	27.4	35.3	18.6	18.7	0.0		27.5	35.0		18.8	0.0	37.5
San Bernardino	33.6	33.3	16.7	16.4	0.0		34.0	32.9	16.6	16.6	0.0	33.6
San Diego	32.0	30.9	18.0	19.0	0.0	37.2	32.1	31.0	17.8	19.1	0.0	37.4
San Francisco	35.8	29.2	17.4	17.5	0.0	34.9	35.8	29.2	17.4	17.5	0.0	34.9
San Joaquin	34.9	30.6	17.5 17.8	17.0	0.0	34.5	34.9	30.6	17.5	17.0	0.0	34.5
San Luis Obispo	29.6 35.9	36.3 29.3	17.8	16.4 17.5	0.0	34.6 34.9	30.3	36.7 29.3	16.2	16.8 17.5	0.0	35.6 34.9
San Mateo Santa Barbara	34.5	31.5	17.4	16.1	0.0		36.0 34.8	31.7	17.2 17.2	16.3	0.0	34.9
Santa Clara	33.7	28.5	17.9				33.7	28.5		20.8		37.8
Santa Cruz	32.2	33.3	17.3		0.0		32.2	33.1		17.4		34.8
Shasta	38.9	31.2	12.3	17.6	0.0	30.3	39.3	30.9		17.7	0.0	29.8
Sierra	38.8	30.7	11.9	18.6	0.0		41.5	30.7	8.2	19.6		32.6
Siskiyou	39.3	23.2	11.7	18.2	7.7	30.7	41.3	21.9		19.0		32.0
Solano	35.8	29.2	17.4		0.0		35.9	29.3		17.6		35.0
Sonoma	32.1	33.1	17.3		0.0		32.4	33.1		17.7	0.0	35.2
Stanislaus	29.3	37.9	16.6	16.2	0.0		29.4	37.9		16.2	0.0	32.8
Sutter	37.6	32.2	11.8		0.0		37.6	32.2		18.4		30.2
Tehama	39.6	31.7	12.1		0.0		40.2	31.1		16.9		29.1
Trinity	46.3	26.2	0.0	20.3	7.2	34.8	59.8	2.9	0.0	28.2	9.1	48.5
Tulare	36.4	32.8	16.9	13.9	0.0	30.8	36.6	33.0	16.4	14.0	0.0	31.0
Tuolumne	31.8	38.8	15.2	14.3	0.0		37.6	44.5	1.0	16.9	0.0	34.3
Ventura	35.7	30.2	17.2	16.8	0.0	34.1	35.9	30.3	17.0	16.9	0.0	34.2
Yolo	36.1	35.0	11.2	17.6	0.0		36.2	35.1		17.7	0.0	29.0
Yuba	37.9	32.2	11.4		0.0			31.5		18.9		31.0
Source: Market share	s are derived	from band	width holde	ers as show	n in Table 3	B, supra, scale	ed by FCC v	vireless ava	ailability by	census blo	ck data.	

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Table 5

CHANGES IN HHI THAT WOULD RESULT FROM SPRINT/T-MOBILE MERGER
BASED UPON FCC WIRELESS CARRIER AVAILABILITY DATA
WEIGHTED BY POPULATION AND LICENSED BANDWIDTHS

County Alameda Alpine Amador Butte Calaveras Colusa Contra Costa Del Norte El Dorado Fresno Glenn Humboldt Imperial Inyo Kern Kings Lake Lassen Los Angeles	Population 1,663,190 1,120 38,626 229,294 45,670 21,805 1,147,439 27,470 188,987 989,255 28,094 136,754 182,830 18,026 893,119 150,101 64,246 31,163 10,163,507 156,890	Current 2751 3167 3066 2981 3197 3066 2750 3117 2976 2810 3139 2576 2916 3005 2878 2896 2791	Combined 3358 3304 3344 3372 3337 3381 3358 3146 3362 3329 3437 2958 3341 3255 3327 3343 2911	Change 608 137 278 391 140 315 608 28 386 519 298 382 425 250 450 448	2750 3906 3184 2979 3204 3069 2753 3100 2992 2850 3130 2577 3011 3202 2973	Combined 3358 4104 3361 3385 3368 3383 3356 3130 3369 3328 3433 2959 3377 3351	Change 608 198 177 406 165 314 604 30 378 479 303 383 366 149
Alpine Amador Butte Calaveras Colusa Contra Costa Del Norte El Dorado Fresno Glenn Humboldt Imperial Inyo Kern Kings Lake Lassen Los Angeles	1,120 38,626 229,294 45,670 21,805 1,147,439 27,470 188,987 989,255 28,094 136,754 182,830 18,026 893,119 150,101 64,246 31,163 10,163,507 156,890	3167 3066 2981 3197 3066 2750 3117 2976 2810 3139 2576 2916 3005 2878 2896 2791 2975	3304 3344 3372 3337 3381 3358 3146 3362 3329 3437 2958 3341 3255 3327 3343	137 278 391 140 315 608 28 386 519 298 382 425 250 450	3906 3184 2979 3204 3069 2753 3100 2992 2850 3130 2577 3011 3202	4104 3361 3385 3368 3383 3356 3130 3369 3328 3433 2959 3377 3351	198 177 406 165 314 604 30 378 479 303 383 366
Amador Butte Calaveras Colusa Contra Costa Del Norte El Dorado Fresno Glenn Humboldt Imperial Inyo Kern Kings Lake Lassen Los Angeles	38,626 229,294 45,670 21,805 1,147,439 27,470 188,987 989,255 28,094 136,754 182,830 18,026 893,119 150,101 64,246 31,163 10,163,507 156,890	3066 2981 3197 3066 2750 3117 2976 2810 3139 2576 2916 3005 2878 2896 2791 2975	3344 3372 3337 3381 3358 3146 3362 3329 3437 2958 3341 3255 3327 3343	278 391 140 315 608 28 386 519 298 382 425 250 450	3184 2979 3204 3069 2753 3100 2992 2850 3130 2577 3011 3202	3361 3385 3368 3383 3356 3130 3369 3328 3433 2959 3377 3351	177 406 165 314 604 30 378 479 303 383 366
Butte Calaveras Colusa Contra Costa Del Norte El Dorado Fresno Glenn Humboldt Imperial Inyo Kern Kings Lake Lassen Los Angeles	229,294 45,670 21,805 1,147,439 27,470 188,987 989,255 28,094 136,754 182,830 18,026 893,119 150,101 64,246 31,163 10,163,507 156,890	2981 3197 3066 2750 3117 2976 2810 3139 2576 2916 3005 2878 2896 2791 2975	3372 3337 3381 3358 3146 3362 3329 3437 2958 3341 3255 3327 3343	391 140 315 608 28 386 519 298 382 425 250 450	2979 3204 3069 2753 3100 2992 2850 3130 2577 3011 3202	3385 3368 3383 3356 3130 3369 3328 3433 2959 3377 3351	406 165 314 604 30 378 479 303 383 366
Calaveras Colusa Contra Costa Del Norte El Dorado Fresno Glenn Humboldt Imperial Inyo Kern Kings Lake Lassen Los Angeles	45,670 21,805 1,147,439 27,470 188,987 989,255 28,094 136,754 182,830 18,026 893,119 150,101 64,246 31,163 10,163,507 156,890	3197 3066 2750 3117 2976 2810 3139 2576 2916 3005 2878 2896 2791	3337 3381 3358 3146 3362 3329 3437 2958 3341 3255 3327 3343	140 315 608 28 386 519 298 382 425 250 450	3204 3069 2753 3100 2992 2850 3130 2577 3011 3202	3368 3383 3356 3130 3369 3328 3433 2959 3377 3351	165 314 604 30 378 479 303 383 366
Colusa Contra Costa Del Norte El Dorado Fresno Glenn Humboldt Imperial Inyo Kern Kings Lake Lassen Los Angeles	21,805 1,147,439 27,470 188,987 989,255 28,094 136,754 182,830 18,026 893,119 150,101 64,246 31,163 10,163,507 156,890	3066 2750 3117 2976 2810 3139 2576 2916 3005 2878 2896 2791 2975	3381 3358 3146 3362 3329 3437 2958 3341 3255 3327 3343	315 608 28 386 519 298 382 425 250 450	3069 2753 3100 2992 2850 3130 2577 3011 3202	3383 3356 3130 3369 3328 3433 2959 3377 3351	314 604 30 378 479 303 383 366
Contra Costa Del Norte El Dorado Fresno Glenn Humboldt Imperial Inyo Kern Kings Lake Lassen Los Angeles	1,147,439 27,470 188,987 989,255 28,094 136,754 182,830 18,026 893,119 150,101 64,246 31,163 10,163,507 156,890	2750 3117 2976 2810 3139 2576 2916 3005 2878 2896 2791 2975	3358 3146 3362 3329 3437 2958 3341 3255 3327 3343	608 28 386 519 298 382 425 250 450	2753 3100 2992 2850 3130 2577 3011 3202	3356 3130 3369 3328 3433 2959 3377 3351	604 30 378 479 303 383 366
Del Norte El Dorado Fresno Glenn Humboldt Imperial Inyo Kern Kings Lake Lassen Los Angeles	27,470 188,987 989,255 28,094 136,754 182,830 18,026 893,119 150,101 64,246 31,163 10,163,507 156,890	3117 2976 2810 3139 2576 2916 3005 2878 2896 2791 2975	3146 3362 3329 3437 2958 3341 3255 3327 3343	28 386 519 298 382 425 250 450	3100 2992 2850 3130 2577 3011 3202	3130 3369 3328 3433 2959 3377 3351	30 378 479 303 383 366
El Dorado Fresno Glenn Humboldt Imperial Inyo Kern Kings Lake Lassen Los Angeles	188,987 989,255 28,094 136,754 182,830 18,026 893,119 150,101 64,246 31,163 10,163,507 156,890	2976 2810 3139 2576 2916 3005 2878 2896 2791 2975	3362 3329 3437 2958 3341 3255 3327 3343	386 519 298 382 425 250 450	2992 2850 3130 2577 3011 3202	3369 3328 3433 2959 3377 3351	378 479 303 383 366
Fresno Glenn Humboldt Imperial Inyo Kern Kings Lake Lassen Los Angeles	989,255 28,094 136,754 182,830 18,026 893,119 150,101 64,246 31,163 10,163,507 156,890	2810 3139 2576 2916 3005 2878 2896 2791 2975	3329 3437 2958 3341 3255 3327 3343	519 298 382 425 250 450	2850 3130 2577 3011 3202	3328 3433 2959 3377 3351	479 303 383 366
Glenn Humboldt Imperial Inyo Kern Kings Lake Lassen Los Angeles	28,094 136,754 182,830 18,026 893,119 150,101 64,246 31,163 10,163,507 156,890	3139 2576 2916 3005 2878 2896 2791 2975	3437 2958 3341 3255 3327 3343	298 382 425 250 450	3130 2577 3011 3202	3433 2959 3377 3351	303 383 366
Humboldt Imperial Inyo Kern Kings Lake Lassen Los Angeles	136,754 182,830 18,026 893,119 150,101 64,246 31,163 10,163,507 156,890	2576 2916 3005 2878 2896 2791 2975	2958 3341 3255 3327 3343	382 425 250 450	2577 3011 3202	2959 3377 3351	383 366
Imperial Inyo Kern Kings Lake Lassen Los Angeles	182,830 18,026 893,119 150,101 64,246 31,163 10,163,507 156,890	2916 3005 2878 2896 2791 2975	3341 3255 3327 3343	425 250 450	3011 3202	3377 3351	366
Inyo Kern Kings Lake Lassen Los Angeles	18,026 893,119 150,101 64,246 31,163 10,163,507 156,890	3005 2878 2896 2791 2975	3255 3327 3343	250 450	3202	3351	
Kern Kings Lake Lassen Los Angeles	893,119 150,101 64,246 31,163 10,163,507 156,890	2878 2896 2791 2975	3327 3343	450			149
Kings Lake Lassen Los Angeles	150,101 64,246 31,163 10,163,507 156,890	2896 2791 2975	3343		2973	0000	
Lake Lassen Los Angeles	64,246 31,163 10,163,507 156,890	2791 2975		448		3360	387
Lassen Los Angeles	31,163 10,163,507 156,890	2975	2911		2961	3364	403
Los Angeles	10,163,507 156,890			120	2969	3030	61
	156,890		3041	66	3279	3286	7
Modoro		2788	3333	545	2794	3333	538
Madera	000 055	2976	3466	490	2929	3424	495
Marin	260,955	2774	3345	571	2799	3347	548
Mariposa	17,569	3366	3422	56	3171	3250	78
Mendocino	88,018	3016	3016	0	3024	3024	0
Merced	272,673	2856	3440	584	2856	3432	576
Modoc	8,859	4011	4163	152	4319	4449	130
Mono	14,168	2979	3232	253	2942	3211	269
Monterey	437,907	3006	3368	362	2966	3352	386
Napa	140,973	2804	3328	524	2799	3342	543
Nevada	99,814	2995	3371	376	3093	3402	309
Orange	3,190,400	2782	3333	551	2787	3333	546
Placer	386,166	2973	3363	390	2983	3366	382
Plumas	18,742	3115	3115	0	3130	3130	0
Riverside	2,423,266	2813	3330	517	2833	3333	500
Sacramento	1,530,615	2965	3363	398	2965	3363	398
San Benito	60,310	2791	3347	555	2672	3354	682
San Bernardino	2,157,404	2837	3330	493	2835	3339	504
San Diego	3,337,685	2708	3332	624	2706	3335	629
San Francisco	884,363	2745	3360	615	2745	3360	615
San Joaquin	745,424	2750	3344	595	2750	3344	595
San Luis Obispo	283,405	2904	3356	452	2899	3335	435
San Mateo	771,410	2763	3354	590	2768	3358	590
Santa Barbara	448,150	2812	3336	524	2867	3346	480
Santa Clara	1,938,153	2681	3371	690	2682	3372	690
Santa Cruz	275,897	2760	3327	567	2739	3328	589
Shasta	179,921	3264	3487 3443	223	3286	3519	233
Sierra	2,999	3426		17	3664	3680	16
Siskiyou Solano	43,853 445,458	3159 2753	3268 3358	109 605	3382 2768	3493 3358	111 589
				547			589
Sonoma	504,217 547,899	2768 2846	3314 3358	547	2774 2850	3315 3358	508
Stanislaus Sutter	96,648	2932	3364	432	2931	3364	432
Tehama	63,926	3316	3531	215	3322	3548	226
	12,709	4822	4822	0	5508	5508	0
Trinity				423	2956		407
Tulare Tuolumne	464,493	2928	3351 3869	2	3797	3363 3797	0
Ventura	54,248 854,223	3867 2782	3347	565	2797	3348	551
Yolo	219,116	2978	3357	379	2985	3359	374
Yuba	77,031	2983	3362	378	3002	3379	377
technology weighted by F0					3002	3318	311

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1 From an examination of these HHI results, several important observations can be made: 2 3 (1) There is no county in California where the HHI covering all categories of wireless service 4 currently falls below the Horizontal Merger Guidelines' "highly concentrated" threshold of 5 2500. The lowest HHI is in Humboldt County (2576); the highest is in Trinity County 6 (4822).7 (2) The increase in HHI that will result from the merger is in excess of the 200 point threshold 8 9 specified in the HMG in all but some of the least populated rural California counties, where 10 only Sprint or T-Mobile, but not both, currently has a presence in most census blocks. 11 12 44. Calculating HHIs across large and diverse geographic areas, such as the FCC's 13 "Economic Areas," has the effect of concealing the disproportionately high levels of market 14 concentration extant in rural communities. For example, Table 6 below compares the most 15 recent (2015) HHIs by economic area as reported by the FCC in its Nineteenth CMRS Report 16 with the HHIs for individual counties within those EAs that I have calculated. Notably, the 17 FCC's calculation for the San Diego EA is quite close to my figure for San Diego County, the only county in the San Diego EA. For all other EAs that include multiple counties, there is a 18 19 significant disparity between the FCC EA HHIs and the individual County HHIs.

1			Table 6		
2 3 4				IA ECONOMIC AREAS VITHIN THOSE EAs	
5	EA	Economic Area	FCC 2015 HHI	COUNTY	2017 HHI
				Fresno	2810
6	162	Fresno	2989	Kings	2895
O	102	Fresilo	2909	Tulare	2927
				Madera	2975
				Modoc	4011
7	165	Redding (incl. part of OR)	3405	Shasta	3263
1	103	Redding (incl. part of OK)	3403	Tehama	3316
				Siskiyou	3159
8	161	San Diego	2637	San Diego	2707
				San Francisco	2744
				Monterey	3006
9	163	San Francisco-Oakland-San	2742	Santa Cruz	2759
	100	Jose	2172	Santa Clara	2681
				Alameda	2750
				Mendocino	3015
				Sacramento	2965
10	164	Sacramento-Yolo	2741	Yolo	2977
				Solano	2753
				Los Angeles	2787
				Orange	2782
11	160	Los Angeles-Riverside-	2437	San Bernardino	2837
		Orange County		Kern	2877
				Imperial	2916
				Riverside	2813
12 13 14 15 16	Comr Ninet Conc	ce: FCC, Seventeenth Annual Report ar mercial Mobile Services, rel. Dec. 18, 20 eenth Report, Web Appendix II: Compet entration by EA, 2012-2015, https://www l/18); 2017 HHIs as calculated on Table	14, Table II.C.i Market itive Dynamics Within of fcc.gov/appendix-ii-cc	Concentration by EA, 2011-2013 The Industry. Table II.C.i. Marke	3, p. 111-115; et

- 18 There are approximately 710,145 individual Census Blocks in the state of California. For many
- 19 individual Census Blocks, wireless services are available from less than all of the "big four"

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1 carriers. In urbanized areas, Census Blocks are small, typically bounded by four streets. For

2 example, the block bounded by Van Ness, Golden Gate, Franklin and McAlister in San

3 Francisco (where the CPUC's offices are located) is one Census Block. Census Blocks are

grouped into Census Tracts, which generally include areas with populations in the range of 1,200

5 to 8,000.⁴³ For example, there are 7386 Census Blocks and 197 Census Tracts in San Francisco

6 County. In rural areas, Census Blocks are typically much larger in area, and Census Tracts can

7 cover many square miles. For example, Mono County has only three (3) Census Tracts.

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45. In densely populated areas, service availability always extends well beyond the area covered by any single census block or even census tract. However, in rural areas, census blocks may cover large areas, and census tracts even larger expanses of territory. Thus, even within a single county – especially in some of the more geographically extensive and diverse counties that exist in California – there can be wide variation in the extent of competitive presence. To test this, I selected three large and geographically diverse counties in Southern California – Kern, San Bernardino and Riverside – and divided each into several segments such that, within each segment, density and other geographic attributes are more homogeneous than for the county as a whole. Using the same methodology that I had used for the county-level HHI calculations, I calculated HHIs separately for each of the sub-county segments. Figure 6 shows the segment-

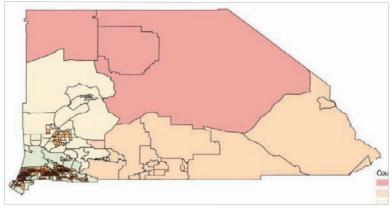
ation that I examined for these three counties, and Table 7 provides the individual HHI results

43. https://www.census.gov/geo/reference/gtc/gtc_ct.html (accessed 12/27/18)

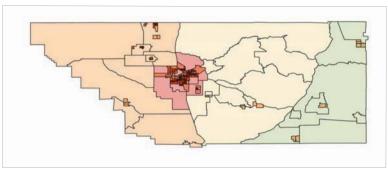


for each of the segments.

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San Bernardino County



Kern County



Riverside County

Figure 6. Counties segmented into density
quartiles.

County Subgroups

1
2
3
4
Population Density
Quartile 1
Quartile 2
Quartile 3
Quartile 4



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Table 7

CHANGES IN HHI THAT WOULD RESULT FROM SPRINT/T-MOBILE MERGER
BASED UPON FCC WIRELESS CARRIER AVAILABILITY DATA
FOR AREAS OF DIFFERENT DENSITIES WITHIN SELECTED COUNTIES

				Technol	ogy Type				
			All			4G_LTE			
County	Area	Current	Combined	Change	Current	Combined	Change		
Kern	1	2830	3338	508	2840	3342	501		
Kern	2	2887	3379	492	2969	3437	468		
Kern	3	3052	3445	393	3557	3910	354		
Kern	4	2865	3351	486	2937	3379	442		
Riverside	1	2789	3335	546	2797	3338	540		
Riverside	2	2795	3337	542	2803	3340	536		
Riverside	3	2798	3340	541	2806	3343	536		
Riverside	4	2798	3337	539	3394	3540	147		
San Bernardino	1	3619	4080	462	4221	4309	88		
San Bernardino	2	2899	3380	481	3450	4182	731		
San Bernardino	3	2804	3340	536	2858	3368	510		
San Bernardino	4	2784	3334	550	2786	3335	549		

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1 46. The foregoing discussion and analysis demonstrates the fallacy of relying upon the kind

of geographically expansive and aggregated areas that the FCC has utilized in assessing the level

of competition extant in the mobile wireless markets. Economic Areas – and sometimes even

4 individual counties – embrace areas with diverse geographies and competitive market conditions

and, in so doing, conceal those local geographic markets that are already highly concentrated and

would become even more concentrated if the proposed merger is allowed to go forward.

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47. Of the three counties I examined at a sub-county level, Kern and San Bernardino

9 exhibited higher HHIs in the lowest density segments, with the greatest differential occurring in

10 San Bernardino. Riverside County segment HHIs were relatively similar. Another approach to

examining this service disparity is to examine counties at the individual census block level

insofar as CMRS carriers have a presence in these areas. The FCC's wireless availability data

indicates, for each census block, the percentage of the total census block area where service is

available from each carrier. In most urban and suburban areas, where each census block consists

of a city block bounded by four streets, the percentage coverage is almost always 100% where

service is available. In rural areas, however, where individual census blocks can include many

square miles, smaller percentage coverages are identified. However, because these availability

18 percentages refer to area rather than to population, there is no direct means of translating the

area percentages into the relative proportion of the population in the census block who are able

to obtain service. Because of this uncertainty, I have prepared this analysis using two different

21 assumptions:

• In Table 8a, I have assumed that service is available in any census block with indicated



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1 coverage at or greater than 50% of its total area, and not available if the coverage is less than 50%.

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• In Table 8b, I have assumed that service is available in any census block with indicated coverage at or greater than 10% of its total area, and not available if the coverage is less than 10%.

6 7

- 8 Since population is likely clustered in only a portion of these large rural census blocks, it is
- 9 likely that cell towers are placed such that the populated areas are within the coverage area.
- 10 Thus, census blocks satisfying the 50% assumption are assumed to have wireless availability in
- all populated areas. To err on the conservative side, however, I prepared Table 8b based on the
- assumption that any census block with at least 10% of its area having availability should also be
- 13 considered as being served. Less than 10% is assumed to be a spillover from an adjacent census
- block, so it is reasonable to consider such blocks as being unserved. Note also that, while this
- analysis does not address the specific mobile broadband data rates (upload and download speeds)
- that are being offered at that location, it does distinguish among the wireless technology that is
- 17 available in a given census block; data rates available with 4G LTE are generally faster than for
- 18 the older wireless technologies. The FCC data identifies the wireless technology(ies) offered in
- each census block as 2G, 3G, 4G non-LTE and 4G LTE. Tables 4 and 5 provide spectrum
- 20 bandwidth allocation shares and HHIs based thereon, respectively, for "All wireless technolo-
- 21 gies" and for "4G LTE." Both Tables 8a and 8b show the number of census blocks in each
- 22 California county where wireless service is currently being provided by 0, 1, 2, 3, 4 or 5 carriers,
- based upon the percentage threshold assumption applicable to each table.

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Table 8a

NUMBER OF WIRELESS CARRIERS AVAILABLE BY CENSUS BLOCK (Carrier availability based upon minimum 50% area coverage)

					All reciliologies						46 LI			
			~	Number of Carr	Carriers Available in a	ble in a Cer	Census Block		_	Number of Ca	Carriers Available in a	ble in a Cen	Census Block	
			5	4	3	2	1	0	5	4	3	2	1	0
	Population	Total Census Blocks		Number	of Census	Number of Census Blocks served	ved			Numbe	Number of Census Blocks served	Blocks serv	,ed	
Alameda	1,663,190	23,948		23,643	101	20	127	7		23,448	224	75	156	45
	1,120	450	1	86	92	198	64	13		70	14	143	180	43
	38,626	1,382		883	346	71	53	29		438	651	140	83	70
	229,294	6,449		5,509	286	267	212	175		5,249	258	303	367	272
Calaveras	45,670	2,751		712	917	487	512	123		268	704	471	648	360
	21,805	2,197		1,781	98	226	80	24		1,684	172	166	102	73
Contra Costa	1,147,439	18,309		18,137	91	24	22			17,701	467	69	77	2
Del Norte	27,470	1,843	121	929	82	225	278	205	120	906	81	202	199	335
El Dorado	188,987	5,796		5,159	324	137	116	09		4,090	896	393	247	86
	989,255	22,006		20,949	999	249	148	94		18,432	2,701	435	277	161
	28,094	2,742		1,940	165	514	77	46		1,914	185	450	114	79
Humboldt	136,754	9,295	4,477	1,823	883	929	988	220	4,322	1,663	1,041	089	923	999
mperial	182,830	8,859	6,121	2,278	408	29	13	10	3,829	2,304	2,612	83	14	17
	18,026	4,848		1,631	2,263	200	525	229		793	2,921	231	333	220
	893,119	35,242		31,002	3,316	630	241	53		23,994	8,398	2,058	548	244
	150,101	6,187		5,888	287	12				5,062	1,104	17	4	
	64,246	4,915	1,333	2,737	414	167	78	186	029	3,193	499	229	136	208
	31,163	5,417	647	2,046	247	1,006	882	289	42	2,054	899	1,007	1,017	398
os Angeles	10,163,507	109,489		107,226	1,511	273	434	45		104,495	3,891	386	511	206
Madera	156,890	4,984		4,466	339	120	37	22		3,967	665	168	123	61
	260,955	4,496		3,906	366	69	124	31		3,619	594	102	139	42
Mariposa	17,569	1,902		205	1,078	303	280	36		39	822	360	416	265
Mendocino	88,018	7,823	22	3,876	878	889	1,475	683	8	3,414	1,029	863	1,669	840
	272,673	7,179		6,593	240	32	13	_		6,298	733	86	36	14
	8,859	5,148	1	395	1,516	2,239	875	122	1	302	1,216	2,168	1,239	222
	14,168	2,979	9	1,253	826	268	231	92		960	823	206	354	336
Monterey	437,907	10,486		8,416	626	752	285	94		7,836	1,116	069	471	373
	140,973	2,770		2,309	398	51	12			2,256	306	139	28	11
Nevada	99,814	4,590		4,157	228	94	78	33		2,927	1,113	273	197	80
	3,190,400	36,880		36,590	174	10	104	2		36,076	949	29	122	7
	386,166	9,152		8,570	311	86	26	9/		7,912	629	266	216	119
Plumas	18,742	4,496	_	2,046	286	491	668	473		1,783	654	519	935	605
Riverside	2,423,266	35,693	3	32,886	2,440	266	20	28		30,816	4,191	434	148	104
Sacramento	1,530,615	19,937		19,937						19,916	21			
San Benito	60,310	2,620		1,591	218	244	168	39		1,524	159	538	332	29
San Bernardino	2,157,404	48,144	125	41,399	5,221	820	493	26		33,978	10,617	2,433	915	201
Con Diogo	3 337 685	73 307	ď	37 575	4 656	783	342	33		36.248	4 850	1 100	088	185

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0														
					All Technologies	logies					4G LTE	ш		
			Z	Number of Carriers Available in a Census Block	riers Availa	ble in a Cer	nsus Block		~	Number of Carriers Available in a Census Block	riers Availab	ble in a Cen	sus Block	
			2	4	3	2	1	0	2	4	3	2	1	0
County	Population	Total Census Blocks		Number	of Census	Number of Census Blocks served	ved			Numbe	Number of Census Blocks served	Blocks sen	pə/	
San Francisco	884,363	7,386		7,302	6	2	69	_		7,301	6	9	29	က
San Joaquin	745,424	13,233		13,201	6	19	4			13,173	35	7	80	10
San Luis Obispo	283,405	11,408		7,951	2,255	802	365	35		6,408	2,369	1,073	1,100	458
San Mateo	771,410	9,247		8,740	124	200	141	42		8,612	140	170	258	29
Santa Barbara	448,150	10,249		8,786	190	329	230	114		7,278	1,793	633	309	236
Santa Clara	1,938,153	22,366		21,754	218	234	153	7		21,553	347	159	274	33
Santa Cruz	275,897	2,077		4,504	386	92	62	16		4,260	398	158	175	98
Shasta	179,921	10,316		5,149	2,278	1,826	730	333		4,818	2,015	1,555	1,236	692
Sierra	2,999	1,663		277	447	243	406	290		193	376	223	456	415
Siskiyou	43,853	960'6	2,553	2,828	200	724	1,632	629	2,198	1,371	1,826	938	1,803	096
Solano	445,458	10,282		10,157	112	7	4	2		9,733	502	35	6	က
Sonoma	504,217	10,354		8,825	292	346	332	83		8,297	1,029	484	398	146
Stanislaus	547,899	8,549		8,195	327	14	9	7		8,036	457	31	16	6
Sutter	96,648	2,736		2,727	6					2,727	8	1		
Tehama	63,926	5,295		2,869	383	1,466	384	193		2,776	338	1,173	643	365
Trinity	12,709	2,665		337	170	519	1,203	436		63	316	437	1,244	605
Tulare	464,493	13,629		12,241	437	829	239	134		11,211	1,312	423	454	229
Tuolumne	54,248	4,399		68	2,042	1,367	658	243		16	1,986	1,060	209	730
Ventura	854,223	14,812		14,069	404	139	160	40		13,342	1,018	133	228	91
Yolo	219,116	3,601		3,470	113	2	13	3		3,394	184	2	13	2
Yuba	77,031	2,926		2,505	302	22	48	14		2,309	332	182	28	45

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Table 8b

NUMBER OF WIRELESS CARRIERS AVAILABLE BY CENSUS BLOCK (Carrier availability based upon minimum 10% area coverage)

					All Tooking	00,00		l			1 07			
			Z	Number of Carriers Available in a Census Block	riers Available in	ble in a Cer	nsus Block			Number of Carriers Available in a Census Block	riers Availa	ble in a Cer	nsus Block	
			5	4	3	2	1	0	5	4	3	2	1	0
County	Population	Total Census Blocks		Number of	of Census	Census Blocks served	ved			Numbe	Number of Census Blocks served	Blocks ser	ved	
Alameda	1,663,190	23,948		23,722	92	48	102			23,558	200	49	117	24
Alpine	1,120	450	4	138	74	191	35	∞		83	25	142	181	19
Amador	38,626	1,382		951	325	09	33	13		530	640	111	64	37
Butte	229,294	6,449		5,657	302	243	181	99		5,406	275	313	317	138
Calaveras	45,670	2,751		839	296	538	368	39		089	797	444	899	162
Colusa	21,805	2,197		1,815	6	229	21	2		1,735	155	191	81	35
Contra Costa	1,147,439	18,309		18,183	29	8	21			17,928	294	29	26	2
Del Norte	27,470	1,843	167	962	119	260	252	80	162	942	66	259	204	174
El Dorado	188,987	5,796		5,366	258	84	72	16		4,428	828	308	154	48
Fresno	989,255	22,006		21,169	481	168	152	36		18,857	2,466	375	222	98
Glenn	28,094	2,742		1,972	251	446	28	15		1,936	277	418	62	32
Humboldt	136,754	9,295	4,658	2,140	931	829	723	165	4,509	1,909	1,178	969	759	244
Imperial	182,830	8,859	6,355	2,086	386	17	11	4	4,010	2,283	2,486	22	10	13
Inyo	18,026	4,848		1,780	2,230	228	542	89		910	2,892	259	367	420
Kern	893,119	35,242		31,633	2,993	448	151	17		24,784	8,064	1,862	406	126
Kings	150,101	6,187		5,957	227	3				5,125	1,052	8	2	
Lake	64,246	4,915	1,537	2,732	340	140	74	95	808	3,266	413	203	125	100
Lassen	31,163	5,417	713	2,189	719	983	723	06	26	2,161	1,100	1,079	848	173
Los Angeles	10,163,507	109,489		107,612	1,318	197	354	80		105,323	3,322	328	411	105
Madera	156,890	4,984		4,611	238	103	31	1		4,187	220	124	102	21
Marin	260,955	4,496		4,033	318	30	86	17		3,800	515	28	96	27
Mariposa	17,569	1,902		261	1,196	238	193	14		118	977	330	343	134
Mendocino	88,018	7,823	46	4,533	981	199	1,234	230	15	4,113	1,157	816	1,401	321
Merced	272,673	7,179		6,733	426	15	4	_		6,460	625	20	21	3
Modoc	8,859	5,148	2	557	1,771	2,169	612	37	2	425	1,384	2,343	904	90
Mono	14,168	2,979	6	1,351	918	208	169	24		1,047	887	472	331	242
Monterey	437,907	10,486		8,648	086	593	231	34		8,124	1,237	494	398	233
Napa	140,973	2,770		2,343	397	24	9			2,285	352	86	32	3
Nevada	99,814	4,590		4,301	167	75	41	9		3,112	1,118	210	121	29
Orange	3,190,400	36,880		36,680	101	7	95			36,284	473	19	102	2
Placer	386,166	9,152		8,760	242	20	28	22		8,088	638	256	133	37
Plumas	18,742	4,496	9	2,421	633	219	202	152	3	2,161	688	564	880	200
Riverside	2,423,266	35,693	9	33,347	2,093	185	51	11		31,430	3,760	352	06	61
Sacramento	1,530,615	19,937		19,937						19,930	7			
San Benito	60,310	2,620		1,652	673	157	130	8		1,571	231	292	227	24
San Bernardino	2,157,404	48,144	154	42,260	4,667	069	355	18		35,237	9,992	2,131	692	92
San Diego	3,337,685	43,394	10	38,278	4,339	537	223	7		37,083	4,586	1,193	443	88

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					All Technologies	logies					4G LTE	ш		
			Ž	Number of Carriers Available in a	riers Availa	ble in a Ce	Census Block		Z	Number of Carriers Available in a Census Block	riers Availa	ble in a Ce	nsus Block	
			2	4	3	2	1	0	2	4	3	2	1	0
County	Population	Total Census Blocks		Number	Number of Census Blocks served	Blocks ser	ved			Number	Number of Census Blocks served	Blocks ser	ved	
San Francisco	884,363	7,386		7,317	9	7	22	_		7,317	2	7	26	_
San Joaquin	745,424	13,233		13,206	17	8	2			13,198	20	2	7	က
San Luis Obispo	283,405	11,408		8,404	2,178	594	221	11		6,881	2,399	1,007	888	233
San Mateo	771,410	9,247		8,812	129	168	130	∞		8,704	134	151	234	24
Santa Barbara	448,150	10,249		8,969	778	270	197	35		7,560	1,727	280	270	112
Santa Clara	1,938,153	22,366		21,867	227	173	86	_		21,685	349	124	202	9
Santa Cruz	275,897	2,077		4,649	303	99	69			4,441	333	135	141	27
Shasta	179,921	10,316	3	5,567	2,561	1,515	583	87	2	5,187	2,323	1,524	950	330
Sierra	2,999	1,663		332	222	300	329	98		229	521	255	449	209
Siskiyon	43,853	960'6	2,768	3,170	208	655	1,546	249	2,388	1,652	1,929	845	1,816	466
Solano	445,458	10,282		10,206	71	3	2			098'6	404	13	2	
Sonoma	504,217	10,354		8,980	812	290	240	32		8,526	1,052	439	284	23
Stanislaus	547,899	8,549		8,247	286	6	7			8,101	411	22	15	
Sutter	96,648	2,736		2,732	4					2,731	2			
Tehama	63,926	5,295		3,059	543	1,306	329	28		2,916	295	1,087	564	166
Trinity	12,709	2,665	_	495	229	290	1,192	158		122	451	533	1,282	277
Tulare	464,493	13,629		12,370	609	485	210	22		11,397	1,328	406	379	119
Tuolumne	54,248	4,399		158	2,305	1,283	564	88		35	2,330	887	889	459
Ventura	854,223	14,812		14,207	320	107	137	11		13,582	893	119	183	35
Yolo	219,116	3,601		3,483	103	2	12	1		3,415	168	3	14	1
Yuba	77,031	2,926		2,563	302	42	16	3		2,374	366	136	38	12

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48. As is readily apparent from the data in Tables 8a and 8b, wireless availability is far
greater in urban and suburban counties than in counties that are predominantly rural. For
example, 107,226 out of the 109,489 census blocks in Los Angeles County are served (for all
wireless technologies) by all four of the carriers that have spectrum in LA. Only 45 out of the
109,489 census blocks have no wireless service. In Mendocino County, by contrast, only 3,876
out of the total 7,823 census blocks can choose among four carriers, and 683 census blocks have
no wireless availability at all.

49. Referring back to Table 5, there are a number of rural counties where the merger would produce little or even no change in the HHI. The reason for this is that T-Mobile and Sprint basically do not overlap in very many census blocks, or in a few instances at all. As a result, the merger will not increase the already highly concentrated wireless market in these areas. But it is also highly unlikely that the merger would result in any significant improvement in wireless availability in these unserved and underserved rural communities.

50. But even the EA-level HHIs as calculated by the FCC portray a market that is already highly concentrated, and the effect of the merger upon HHIs calculated even as the FCC has done clearly exceeds the 200 point threshold set out in the *Horizontal Merger Guidelines*.



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Prepaid and Postpaid wireless services constitute separate and distinct relevant product markets.

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51. Prepaid and postpaid wireless services are separate and distinct relevant product markets as the term is understood by antitrust economists and as expressly specified in the *Horizontal Merger Guidelines*: "Market definition focuses solely on demand substitution factors, i.e., on customers' ability and willingness to substitute away from one product to another in response to a price increase or a corresponding non-price change such as a reduction in product quality or service." If a customer who currently purchases prepaid wireless service is *unable* to qualify for a postpaid service by virtue of not having a credit card, not able to post a required deposit, or otherwise unable to satisfy the credit requirements for postpaid service, that customer is unable "to substitute away from one product to another in response to a price increase or a corresponding non-price change such as a reduction in product quality or service." And while a customer who currently buys postpaid service may be "able" to substitute away from the postpaid service, he or she may be "unwilling" to do so because prepaid services may not offer the full suite of features that are typically included with postpaid plans. For example, the T-Mobile website provides the following information about the company's prepaid offerings: 45

^{45.} https://support.T-Mobile.com/docs/DOC-4826#firstheading (accessed 12/18/18)



^{44.} HMG, at §4, "Market Definition."

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Things to know about our prepaid plans

- A credit check is not required, and no deposit is needed to activate service.
- Whenever your account reaches \$10 or less, you'll hear your balance every time you place a call. When you have less than 1 minute of talk time remaining on your account, you'll hear warning tones on your phone. Learn how to refill your Prepaid account.
- If your minutes aren't used by the expiration date, they expire and are removed from your account. Keep in mind that remaining talk time is non-refundable. If you're qualified for Data Stash, then your unused 4G LTE data is automatically rolled over into the next month. Learn about Data Stash.
- When purchasing downloaded content for your prepaid device, you'll need to use a personal credit
 card or debit card when purchasing downloadable content. Please contact your financial institution
 about any billing concerns related to the specific download. If you need help with the app, please
 contact the third-party content provider.
- Long-distance call charges:
 - Domestic long distance calls can be made at no additional charge.
 - International call charges vary depending on the country you're calling and the plan you're on. For example, you can save more using Stateside International Talk & Text.

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The T-Mobile website also spells out other limitations on its prepaid services:

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Additional Terms for Prepaid Customers

Your T-Mobile prepaid Service account balance, if sufficient, or your active prepaid plan, gives you access to our prepaid Service for a limited amount of time; you must use your prepaid Service during the designated period of availability. To use our prepaid Service you must have a T-Mobile prepaid Service account balance for pay as you go service or be on an active prepaid plan. Service will be suspended when your account balance reaches zero and/or you are at the end of the time period associated with your prepaid plan. Monthly plan features are available for 30 days, however, depending on the time of day that you activate your Service or that your Service expires, your service cycle may not equal 30 full 24 hour days. Your monthly plan will automatically renew at the end of 30 days if you have a sufficient T-Mobile prepaid Service account balance to cover your prepaid Service plan before the first day after your service cycle. If you do not have a sufficient T-Mobile prepaid Service account balance, your prepaid Service will be suspended unless you move to a pay as you go plan. If you do not reinstate prepaid Service within the required period based upon your service plan, your phone number will be reallocated. The Charges for Service and the amount of time that Service is available following activation of your prepaid Service account balance may vary; see your Rate Plan for more information. Prepaid Service is non-refundable (even if returned during the Cancellation Period), and no refunds or other compensation will be given for unused airtime balances, lost or stolen prepaid cards, or coupons. You will not have access to detailed usage records or receive monthly bills. Coverage specific to our prepaid Service may be found at https://prepaid.T-Mobile.com/prepaid/coverage-map and differs from coverage related to our postpaid Service.

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Source: https://www.T-Mobile.com/responsibility/legal/terms-and-conditions-aug-2018#UsingOurNetwork (accessed 12/19/18)



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- Some prepaid plans do not allow domestic roaming on other carriers within the US i.e., when
- 2 the user travels to a location that is not on the host MNO's own network or where the MNO has
- 3 entered into a roaming agreement to supplement its own capacity at that location. Throttling of
- 4 download speeds on so-called "unlimited" data plans may begin sooner than for corresponding
- 5 postpaid plans, or provide other restrictions. For example, Sprint's Boost Mobile describes one
- 6 of its "unlimited" plans as follows: 46

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\$50/mo. Unlimited GIGs with Unlimited data, talk & text. Includes mobile-optimized streaming videos, gaming & music (video streams at up to 480p+ resolution, music at up to 500kbps, streaming cloud gaming at up to 2mbps.), plus unlimited 4G LTE for most everything else. Enjoy unlimited talk and text, plus free mobile hotspot*, up to 12GB.

- 14 Some prepaid plans restrict the types of handsets that may be used. Some plans prevent or limit
- 15 the amount and/or the speed of mobile hotspot usage. For example, Boost explains its
- 16 mobile hotspot policy as follows:⁴⁷



^{46.} https://www5.boostmobile.com/#!/support/faq/plans-services/unlimited-plans/ (accessed 12/18/18)

^{47.} *Id*.

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What does Mobile Hotspot mean for the Boost Unlimited Plans?

Currently, the Mobile Hotspot feature is available only for select phones. Learn more about Data Packs or visit My Account to purchase.

You can turn on the functionality by accessing your phone Settings. You can also check your phone's User Guide for specific details and more information.

• If you're on \$35/mo. Unlimited data, talk & text with 3GB of 4G LTE High-Speed Data plan your hotspot data usage is drawn from your overall data bucket including the 3GB 4GLTE high-speed data. All data usage is throttled to 2G speeds after consumption of the high-speed data allotment. If you want more high-speed data for your own consumption or mobile hotspot you can add more 4G LTE data anytime with 1GB for \$5/mo. or 3GB for \$10/mo.

- If you're on \$50/mo. Unlimited GIGs plan, 12GB of hotspot usage is included in the plan but there is no option to buy more hotspot usage.
 - * Mobile Hotspot Usage: Using your smartphone to:
 - Share your phone's hotspot with other users;
 - Connect a device (such as a laptop or tablet) to the Internet either via Wi-Fi, or a physical connection (such as a USB cable), or an app that enables mobile hotspot service without the purchase of a hotspot plan (i.e., "tethering");
 - Distribute and share media files (such as books, music and games) with others (i.e., peer-to-peer (P2P) networking technology); and/or
 - Connect to a Virtual Private Network (VPN):
 - will draw from your plan's Mobile Hotspot allocation.

- 28 Many prepaid plans are currently less expensive than postpaid, yet the vast majority of wireless
- 29 customers select postpaid services. Clearly, such customers do not view prepaid as an accept-
- 30 able "substitute," confirming that the *HMG*'s specification as to when products are considered as
- being provided in separate relevant product markets clearly applies to the prepaid / postpaid
- 32 distinction. Indeed, T-Mobile witnesses Israel, Katz and Keating have stated, in their FCC
- declaration, as a "fact" that, "although there is substitution between postpaid and prepaid
- 34 products, postpaid products may be closer substitutes for other postpaid products and prepaid
- 35 products



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closer substitutes for other prepaid products."48 1 2 3 52. Not only do postpaid and prepaid services constitute separate and distinct relevant 4 product markets, the providers themselves have designed these two products to be attractive to 5 two distinct customer segments. Citing a T-Mobile Response to Public Advocates Office data 6 request, Ms. Odell notes that "[o]f the four large facilities-based wireless companies in the 7 United States, T-Mobile and Sprint Wireless's nation-wide post-paid customer bases have 8 [BEGIN T-MOBILE CONFIDENTIAL] [END T-MOBILE CONFIDENTIAL] than observed in AT&T and Verizon's 10 customer bases; similarly, the customer bases of T-Mobile's prepaid brand MetroPCS and one of 11 Sprint's prepaid brands, Boost, each have [BEGIN SPRINT CONFIDENTIAL] [END SPRINT **CONFIDENTIAL**] than their competitors."⁴⁹ 13 14 15 53. In fact, there can be little doubt that the MNOs have successfully used the postpaid/ 16 prepaid distinction to segment the wireless market. By degrading the features and quality of

prepaid services, MNOs (and their MVNO partners) are able to offer prepaid services at lower

prices without materially cannibalizing the higher-priced and more profitable postpaid segment.

[END T-MOBILE CONFIDENTIAL]



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^{48.} Applications of T-Mobile US, Inc. and Sprint Corporation for Consent to Transfer Control of Licenses and Authorizations; WT Docket No. 18-197, Appendix F: Declaration of Compass Lexecon Mark Israel, Michael Katz, and Bryan Keating, September 17, 2018, at para. 33.

^{49.} Eileen Odell (Public Advocates Office) decl., at 8, citing T-Mobile Response to Cal Public Advocates DR 2-11, CONFIDENTIAL Attachment "TMUS-CPUC-PA-11008100.pdf" at 4, 9. Ms. Odell also observes that [BEGIN T-MOBILE CONFIDENTIAL

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If the merger goes forward, New T-Mobile will control roughly 59% of the prepaid services market, and the prepaid market HHI will jump by 1468 points – more than seven times the HMG's 200-point threshold.

54. Because prepaid and postpaid services are in different and separate relevant product markets, it is appropriate to develop HHIs separately for each of these two markets. Ideally, prepaid and postpaid HHIs should be developed for each relevant geographic market, as I have done for a composite of the two markets on a county-by-county basis. However, county level prepaid and postpaid market data is not available. Thus, with the caveat that separate HHIs for prepaid and postpaid that also reflect different relevant geographic markets cannot be done due to data limitations, I have proceeded to calculate HHIs for these two markets at a national level.

55. Using market data available from public sources (e.g., MNO Annual Reports and 10-Ks), Ms. Odell compiled total and prepaid subscriber counts as of December 31, 2017. Using similar data obtained from these same public sources, I have calculated the current and postmerger HHIs for the Prepaid product market, as shown in Table 9 below. As Table 9 indicates, the Prepaid HHI would increase by 1468, from 3040 to 4508. This huge jump in the HHI results from the fact that New T-Mobile would control some 58.9% of the Prepaid market, as compared with only 33.0% of the combined Postpaid and Prepaid markets. I have also calculated market shares and HHIs for the Postpaid market by subtracting the number of Prepaid subscribers from the Total subscriber counts. Postpaid shares for Verizon, AT&T, T-Mobile and Sprint are 33.1%, 37.7%, 15.5% and 13.6%, respectively. Using those shares, I have calculated the current Postpaid market HHI at 2947 and the post-merger Postpaid HHI at 3370, an increase of 423. The merger would thus result in an increase in the HHI in excess of 200 points for both markets,



but the magnitude of the increase is far greater in the case of the Prepaid Services market. 1

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Table 9

FACILITIES-BASED WIRELESS CARRIER TOTAL AND PREPAID MARKET SHARES AND HHIS AS OF DECEMBER 31, 2017

				Branded				
	Total	Total Subs	Branded	Prepaid Subs	Prepaid HHI	Prepaid HHI		
Company	Subscribers	Market Share	Prepaid Subs	Market Share	(present)	(merger)		
Verizon	116,257,000	30.2%	5,403,000	10.7%	10.7	10.7		
AT&T	141,567,000	36.8%	15,335,000	30.4%	30.4	30.4		
T-Mobile	72,585,000	18.9%	20,668,000	41.0%	41			
Sprint	54,581,000	14.2%	8,997,000	17.9%	17.9			
New T-Mobile	127,166,000	127,166,000 33.0% 29,665,000 58.9%						
HHI	Calculations:				10.7 ² +30.4 ² +41.0 ² +17.9 ² =	10.7 ² +30.4 ² +58.9 ² =		
' '' ''	Results:				3040	4508		
	Increase in Pr	epaid Services	HHI that would	result from merg	ger	1468		
0 .	1 1 11 1	4 11 41			11 D 11 A			

Source: Carrier subscription data used in these HHI calculations was compiled by Public Advocates Office witness Eileen Odell, at 14.

56. The huge jump in concentration in the Prepaid market – from 3040 to 4508 – portends price increases for Prepaid services that are provided by MNOs directly to their retail customers as well as via MVNOs. MVNOs like TracFone do compete on price both with the MNOs and with each other, and do represent a competitive challenge to the direct retail services being furnished by MNOs to the extent that they compete for the same customers. The merger is likely to modify these two companies' financial incentives with respect to affirmatively facilitating vs. merely tolerating MVNO resale. And if the outcome is closer to the latter than to the former, MVNO retail prices are likely to rise, an outcome that will disproportionately impact the most vulnerable consumers – specifically those that the facilities-based carriers have generally ignored.

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The CPUC has previously adopted a series of tests for the presence of effective competition in the mobile wireless telecommunications market.

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4 57. In their Application, Public Interest Statement, and supporting testimony, the Joint Applicants point to substantial efficiency gains that will be available to New T-Mobile (but that 6 are not available to the two companies standing alone) due to the increased scale of their merged operation.⁵⁰ However, such efficiency gains as may arise will only be flowed through as 8 "economic benefits" to consumers if New T-Mobile is compelled by competitive marketplace 9 forces to reduce its prices to reflect such efficiencies. Thus, customer benefits can only 10 outweigh the detrimental effects if the post-merger wireless market in California is sufficiently competitive to compel New T-Mobile to share with its customers some portion of the economic 12 benefits that New T-Mobile will realize from the increased scale of its operations rather than

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58. Advancing various claims of "efficiency gains" has become a common practice among companies seeking government approval of large-scale mergers and acquisitions. For example, in its 2015 attempt to acquire Office Depot, Staples focussed specifically upon cost savings and other synergies:

retain most or all of these economic benefits for its shareholders.

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This transaction delivers great value for our shareholders and creates a company ideally positioned to serve our customers and grow over the long term," said Roland Smith, chairman and chief executive officer for Office Depot, Inc. "It is also an endorsement of our many accomplishments and the tremendous success we've had integrating Office Depot and OfficeMax over the past year. We look forward to bringing our experience and knowledge to the new organization.



^{50.} See, e.g., Public Interest Statement, at 15-16.

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2 3 4 5 6	third full fiscal year post-closing. The majority of these synergies would be realized through headcount and general and administrative expense reductions, efficiencies in purchasing, marketing, and supply chain, retail store network optimization, as well as sharing of best practices ⁵¹
7	The FTC, however, did not view these potential efficiency gains as sufficient to overcome the
8	potential competitive harms that would result from the transaction, precisely because of its
9	adverse impact upon competition. ⁵² The FTC applied an HHI analysis in reaching this
10	conclusion:
11 12 13 14 15 16 17 18 19 20	Post-Merger, Staples would control more than 70% of the relevant market. The next-largest competitor would possess less than 5% of the relevant market. Under the 2010 U.S. Department of Justice and Federal Trade Commission Horizontal Merger Guidelines ("Merger Guidelines"), a post-merger market-concentration level above 2,500 points, as measured by the Herfindahl-Hirschman Index ("HHI"), and an increase in market concentration of more than 200 points renders a merger presumptively unlawful. Post-Merger market concentration would be more than 4900, and would increase HHIs in an already concentrated market by well over 200 points. Thus, the Merger is presumptively unlawful. ⁵³
2122	59. The CPUC's 1993 Investigation on the Commission's own Motion into Mobile
23	Telephone Service and Wireless Communications (I.93-12-007) was initiated at the time that the
23	Telephone Service and wireless Communications (1.95-12-007) was initiated at the time that the
24	FCC was about to open up new CMRS spectrum and license several new providers, and in so
25	doing put an end to the cellular duopoly that had persisted for the first decade of the mobile
	51. Staples, Inc. Announces Acquisition of Office Depot, Inc., Staples, Inc. Press Release, February 4, 2015.

Staples expects to generate at least \$1 billion of annualized cost synergies by the



^{51.} Staples, Inc. Announces Acquisition of Office Depot, Inc., Staples, Inc. Press Release, February 4, 2015. http://staples.newshq.businesswire.com/press-release/corporate/staples-inc-announces-acquisition-office-depot-inc (accessed 12/27/15)

^{52.} *Id.*, paras. 11-12, at 3.

^{53.} FTC Staples/Office Depot Complaint, para. 14, at 3-4.

- 1 wireless industry in the US. That first decade had seen little downward price movement and low
- 2 penetration for this new service. By mid-1993, only about 13-million mobile wireless phones
- were in service, ⁵⁴ while some 92.2-million US households had wireline telephone service. ⁵⁵ In 3
- its decision in that Investigation, D.94-08-022, the CPUC concluded that competition had not 4
- 5 developed to the point where rate regulation was no longer necessary to protect consumers. The
- Commission proposed several specific tests for wireless carrier market power, including HHI, 6
- 7 comparable pricing by different carriers, and overall profitability levels. These were
- summarized in a number of Findings of Fact ("FOFs") in D.94-08-022. And, notwithstanding 8
- 9 that this investigation and CPUC decision occurred nearly a quarter of a century ago, the
- 10 Commission's findings in that docket remain remarkably relevant and applicable in the current
- 11 context:

- FOF 21. Cellular pricing patterns are relevant as an indicator of market power of cellular carriers.
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- 16 FOF 22. High cellular prices, particularly in the largest California metropolitan markets, 17
 - provide additional evidence of market power.

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- 19 FOF 23. A 1992 study of cellular prices by the U.S. General Accounting Office found 20 that "A market with only two producers – a duopoly market – is unlikely to have a
- competitively set price that is at or near the cost of producing the good." 21

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- 23 FOF 24. Cellular carriers have generally developed two categories of billing options:
- 24 [*144] (1) a "Basic Service" option which offers the maximum flexibility in usage or
- choice of carrier; and (2) various "Discount" options which generally entail restrictions 25
- 26 as to usage or choice of carrier in exchange for targeted price discounts.



^{54.} FCC Industry Analysis Division, Common Carrier Bureau, Trends in Telephone Service, February 1999, at Table 2.1 "Cellular Telephone Subscribers," p. 2-3.

^{55.} *Id.*, at Table 17.1, p. 17-3.

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1	FOF 25. While an increasing share of subscribers have been migrating to discounted
2	rate plans, a significant number continue to be billed under basic service plans.
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4	FOF 26. While costs of cellular equipment have declined significantly over the past
5	decade, the nominal rate for basic service has remained unchanged in most California
6	cellular markets.
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8	FOF 27. A study by the U.S. General Accounting Office found that duopolists set their
9	best prices within 10% of each other in two-thirds of the nation's markets.
10	•
11	FOF 28. In California, the rates charged by duopolists for basic service are nearly
12	identical or vary by no more than 11% between any two comparable rate plans.
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14	FOF 29. A study by the National Cellular Resellers Association found that among the
15	top 30 U.S. markets, LA. was the second highest and San Francisco was the seventh
16	highest priced cellular market, based even upon the best rates available for 30 minutes of
17	monthly airtime.
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19	FOF 30. Although various [*145] carriers filed advice letters to reduce certain rates
20	since adoption of pricing flexibility, most of those reductions were targeted to very
21	specific user groups and were only temporary promotions which have since expired and
22	provide no ongoing savings.
23	
24	FOF 31. A particular reduction in a price or charge is not necessarily evidence of
25	competitive pricing, but can simply be a response to changes in consumer demand,
26	technology, or marginal costs.
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28	FOF 32. Cellular carriers' costs in relation to prices provide another indicator of market
29	power.
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31	FOF 33. To the extent carriers can raise prices to levels well in excess of costs and
32	command above-market returns on investment over an extended time period, this can be
33	an indicator of insufficient competition.
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35	FOF 34. As a general class of investments, cellular licensees offer returns among the
36	highest available in the investment securities market, based upon 1991 data from the
37	National Telecommunications Information Administration.
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39	FOF 35. In a competitive market, excessively high returns would be expected to only be
40	temporary as new competitors looking to maximize wealth discovered the high returns



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1	and entered the market, bidding down prices to garner [*146] a share of the high returns.
2 3 4	FOF 36. In the case of cellular carriers in major California markets, returns have remained at high levels over an extended period, compared with returns realized by other
5 6	entities regulated by the CPUC.
7	FOF 37. In I.88-11-040, the DRA demonstrated that cellular carriers' returns exceeded
8	returns of industries with comparable risks.
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10 11 12	FOF 38. D.90-06-025 provided a guideline for detecting the profits which exceeded acceptable levels for cellular duopolists, by distinguishing profits explained by the scarcity of spectrum from profits due solely to a failure to compete.
13	scarcity of spectrum from profits due solely to a familie to compete.
14	FOF 39. Evidence of profits due to a failure to compete would be pricing of services so
15	high as to discourage full system utilization or failure to invest in system expansion when
16	it is economically justified. ⁵⁶
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18	It is instructive to examine how these findings apply to the current state of the wireless market.
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20	60. Pricing. "Cellular pricing patterns are relevant as an indicator of market power of
21	cellular carriers" (FOF 21). Although wireless prices (generally expressed in terms of Average
22	Revenue Per Unit ⁵⁷ ("ARPU") have been steadily decreasing for several years, AT&T and
23	Verizon prices remain in excess of the industry average, both as to absolute amount as well as
24	relative price movements. Although T-Mobile price levels (ARPUs) have decreased propor-
25	tionately less than the other three carriers, T-Mobile's prices have been consistently lower than
	56. D.94-08-22, 55 CPUC2d 538, 581-582, 1994 Cal. PUC LEXIS 487 *43-*46.

^{57.} ARPU has long been the industry-standard measure of a carrier's average price. It is calculated by dividing total service revenue (excluding handset installment payments) by the number of wireless phones in service. Some carriers have started using a different metric for reporting their average revenue. Instead of dividing by the number of service units, they divide by the number of wireless accounts. Thus, a family plan with four (4) handsets would be considered as four (4) "units" for ARPU purposes, or one (1) account for Average Revenue Per Account ("ARPA") purposes.



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1 those being charged by AT&T and Verizon for many years. "High cellular prices ... provide

2 additional evidence of market power" (FOF 22). That AT&T and Verizon have not felt com-

pelled to match either the absolute level of, or percentage reductions in, Sprint and T-Mobile

prices provides further demonstration of the "big two's" inherent market power despite the

presence of the two smaller rivals.

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7 61. *Profits*. "In a competitive market, excessively high returns would be expected to only be

temporary as new competitors looking to maximize wealth discovered the high returns and

9 entered the market, bidding down prices to garner a share of the high returns" (FOF 35). "In the

case of cellular carriers in major California markets, returns have remained at high levels over an

extended period, compared with returns realized by other entities regulated by the CPUC" (FOF

36). Despite large industry-wide price reductions, both AT&T and Verizon have largely

succeeded in maintaining relatively constant EBITDA per subscriber levels, which are also well

above those of their two smaller rivals. The Joint Applicants have, of course, argued that a New

T-Mobile will be an even stronger rival to AT&T and Verizon, pushing prices down even more.

An alternative view is that a New T-Mobile would have far more to gain simply by maintaining

17 prices that are comparable to those of AT&T and Verizon rather than to forgo profit

18 opportunities by engaging in a price war with its two then-similarly sized rivals. In fact, in

19 addressing the 2011 AT&T/T-Mobile merger, the FCC staff had specifically noted that larger

firms have more to gain by engaging in coordinated conduct with similarly-sized counterparts

21 than they would by trying to capture additional market share by lowering prices.⁵⁸



^{58.} WT Docket No. 11-65, FCC Staff Report, at para. 81.

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2 need to balance the purported benefits of the transaction against the significant increase in 3 overall market concentration, market power, and the potential for further diminution of compe-4 tition in what is already a largely monopolistic market. The benefits that the Joint Applicants 5 seek to ascribe to the merger easily pale when compared with the significant risks that the 6 merger will create for California consumers, competitors, and state and local economies. 7 8 ISSUE 9. Would the merger increase the market power of the incumbent local exchange carriers and their wireless affiliates? 9 The merger of Sprint and T-Mobile will enhance the market power of New T-Mobile as 10 well as that of all of the large national CMRS providers. 11 12 13 63. Except for a small presence by US Cellular in a few California markets, there will be no further entry into the California wireless market, for at least two reasons: 14 15 (1) At this point, there is not likely to be any significant amount of additional wireless spectrum 16 17 to be offered at auction by the FCC except in the millimeter band, and even if some modest 18 amount of additional low- or mid-band spectrum did become available, it would be useful 19 only as an adjunct to existing carriers' existing holdings, not as a basis for any additional 20 entry into the market; 21 22 (2) By the Joint Applicants' own claims as to the necessity of increasing their own scale of

operations to one that rivals that of AT&T and Verizon – each of which controls roughly

62. In considering the public interest aspects of the proposed merger, the Commission will



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one-third of the licensed capacity and one-third of the total wireless market – there will

2 simply be no opportunity for any other entrant to challenge the three incumbents even if

additional spectrum were to become available.

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5 The mobile wireless telecommunications market in the United States is decidedly *not* a

6 "contestable market" in the sense that incumbents' conduct might be influenced by the threat of

additional entry. The theory of contestable markets suggests that the threat of market entry by

potential competitors can provide the same competitive pressures as actual competition, and

9 conversely, where there is no threat of future competition, existing firms may behave in such a

way that the marketplace arrives at supracompetitive prices. In order to be contestable, a market

must have relatively low barriers to entry, must involve a relatively short ramp-up period for

potential entrants to become actual entrants, and must be able to viably support additional

competition (i.e., must not be a natural monopoly). The wireless industry, characterized by its

14 high barriers to entry and the long lead times required to build a network, almost certainly

qualifies as a non-contestable market.⁵⁹ Although the wireless industry is rife with entry

barriers, several in particular – Spectrum, High Fixed and Sunk Costs, Time to Entry, and

Incumbent Advantages (Brand Loyalty and Network Effects) – virtually preclude any real

possibility of further entry, thus eliminating the threat of entry as having any role in constraining

market prices to competitive levels, Entirely insulated from any threat of entry, there is simply

20 no reason why any of the three post-merger roughly equal sized incumbents would perceive any

21 long-term economic benefit in aggressively seeking to capture rivals' market shares rather than

^{59.} See, e.g., Joe Bain, Barriers to New Competition, Harvard University Press, 1956; Baumol, Panzar and Willig, Contestable Markets and the Theory of Industry Structure, Harcourt Brace Jovanovich, 1982.



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1 tacitly agree to a roughly one-third for each market allocation.

The Joint Applicants' already engage in some parallel conduct *vis-à-vis* their larger rivals, and the merger will create additional incentives and opportunities for the post-merger New T-Mobile to expand into new areas of parallel conduct going forward.

64. Indeed, it is clear that the "big two" have been extremely successful in maintaining prices above the industry average and certainly above those of their smaller rivals by *not* responding to their smaller rivals' pricing initiatives. They have maintained and, in Verizon's case, even increased their market shares. They have maintained their profitability (in terms of EBITDA per unit) at around twice that of Sprint and T-Mobile without any need to match the pricing and marketing tactics being employed by the two smaller firms. From a financial and profitability standpoint, a post-merger New T-Mobile would have far more to gain by accepting a *de facto* market structure consisting of three roughly equal sized incumbents than it would by engaging in aggressive price competition against AT&T and Verizon.

65. It is apparent that AT&T and Verizon are engaging in parallel, if not overtly coordinated, conduct insofar as maintaining price and earnings levels. Even T-Mobile's Executive Vice President and Chief Technology Officer, Neville R. Ray, has described AT&T and Verizon as "the Duopoly." And in its analysis of the 2011 proposed T-Mobile/AT&T merger, the FCC Staff observed that

^{60. &}quot;Setting the 5G Record Straight: Announcing Plans for Nationwide 5G from T-Mobile," Neville Ray, T-Mobile blog, May 01, 2017, available at https://www.T-Mobile.com/news/nationwide-5g-blog (accessed 12/10/18).



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AT&T and Verizon Wireless, the largest nationwide providers, have substantially more to gain from coordination, because of their higher market shares (nationwide shares in excess of 30 percent compared with T-Mobile's 11 percent). In addition, their similar structures and positions in the market suggest they would have similar preferences regarding how the market evolves. For example, AT&T and Verizon have the two most extensive wireless networks, and affiliated wireline operations that they use to offer wireline voice, data, and video services. They have a similar mix of spectrum holdings, and are the two largest holders of spectrum below 1 GHZ. They are also the first two providers to roll out (or with plans to roll out) nationwide LTE networks. They also offer the largest variety of handsets, are the largest providers of roaming services and are the providers of backhaul services to wireless firms. 61

- 14 The potential for coordinated conduct among industry members becomes more feasible as the
- 15 total number of firms in a market decreases. As the FCC Staff report explains:

Reaching a consensus would be facilitated by the small number of firms and the use of national prices and service plan offerings by most providers across most geographic markets. The transparency of prices (firms post and publicize them to market their plans), small size of individual retail transactions relative to the size of the market, *and the common use of contracts by postpaid customers*, make it likely that cheating on a coordinated consensus would be detected rapidly and matched (or otherwise punished). Indeed, the nationwide providers pay close attention to each other's prices and quickly detect, evaluate, and, if they choose, respond to pricing moves by rivals. Cheating would be deterred because a firm that expects its rivals to respond quickly to a price cut, as by matching, is unlikely to find it profitable to undercut a high coordinated price. Finally, new competition that would undermine or deter coordinated price is unlikely for reasons discussed in connection with analyzing the possibility that entry or expansion would preclude or counteract unilateral effects. ⁶²

32 If the current T-Mobile/Sprint merger is consummated, New T-Mobile would achieve roughly

^{61.} WT Docket No. 11-65, FCC Staff Report, at para. 81, citations omitted.

^{62.} Id., at para. 77, citations omitted.

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- 1 the same 30% market share that the FCC Staff had identified as sufficient to provide AT&T and
- 2 Verizon with incentives to engage in coordinated conduct. New T-Mobile would have far more
- 3 to gain by maintaining prices that are comparable to those of AT&T and Verizon rather than to
- 4 forgo profit opportunities by engaging in a price war with its two then-similarly sized rivals.

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- 66. There is additional evidence of such parallel conduct that I will address below. The
- 7 Joint Applicants portray New T-Mobile as maintaining its "Un-carrier" disruptive competitive
- 8 initiatives following the merger, but there is, in fact, far more reason to expect New T-Mobile to
- 9 "join the club" rather than continue to maintain its (and Sprint's) current "outsider" posture.

- 11 67. The presence of four principal facilities-based incumbents even if one assumes them
- all to be equal in their ability to compete at least in theory results in six (6) bilateral rivalries:
- 13 A replacement of the existing Sprint/T-Mobile rivalry with a single New T-Mobile cuts the

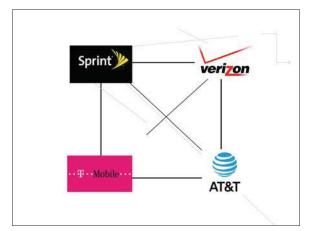


Figure 7. A market with four firms can have as many as six bilateral competitive interactions.

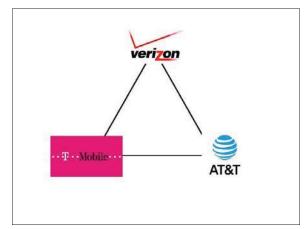


Figure 8. In a three-firm market, the number of competitive interactions is reduced to only three.



- 1 number of theoretical bilateral rivalries in half from six to just three making it considerably
- 2 easier for the industry to tacitly, if not overtly, enforce coordinated conduct among all industry
- 3 participants. AT&T and Verizon ARPUs generally and price levels for specific services have
- 4 been and remain considerably higher than those offered by T-Mobile and Sprint.

- 68. The Joint Applicants currently operate in a market dominated by AT&T and Verizon,
- 7 but upon closer examination it is apparent that Sprint and T-Mobile primarily compete against
- 8 each other rather than against the two currently dominant carriers. In fact, a substantial
- 9 component of T-Mobile's growth in recent years was primarily at the expense of Sprint, less so

Table 10

- 10 for AT&T and Verizon. Table 10 below presents the total revenues of the five largest CMRS
- carriers as compiled from data provided in the Seventeenth and Nineteenth CMRS Reports:

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Verizon
AT&T
Sprint
T-Mobile

US Cellular

TOTAL

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222324

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26

WIRELI	ESS CARI	RIER REV (\$000,000	ENUES 20	010-2016		
2010	2011	2012	2013	2014	2015	2016
55,629	59,157	63,733	69,033	72,630	70,396	66,580
53,510	56,726	59,186	61,552	61,032	59,837	59,386
25,894	27,390	29,086	29,263	27,959	25,845	24,215
22,379	22,909	21,753	20,535	22,375	24,821	27,844

3,595

183.978

3,398

187394

Between 2010 and 2016, while total industry revenues saw an increase of just under \$20-billion

4.099

177,857

27 (12.2%), Sprint's revenues *decreased* by nearly \$1.7-billion. T-Mobile revenues, on the other

Source: Seventeenth CMRS Report, at p. 15, Table II.C.1, Nineteenth CMRS Report, at p. 15, Table II.C.1.

28 hand, increased by nearly \$5.5-billion – a 24.4% jump. Verizon's revenues went up by \$11-

4,054

170.236

3,350

184,249

3,051

181.076

3,913

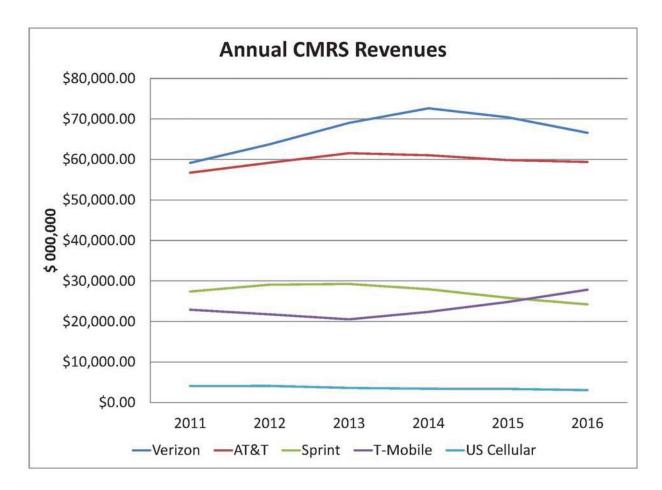


Figure 9. AT&T and Verizon have successfully maintained their revenue-based market shares, while T-Mobile and Sprint have been competing mainly with each other, such that T-Mobile's revenue gain has been Sprint's revenue loss.

- billion, while AT&T saw just under \$6-billion in 2016 revenues vs. 2010. T-Mobile's new
- 2 marketing thrust following the demise of its 2011 attempt to merge with AT&T took revenues
- 3 away from Sprint, not from AT&T or Verizon. This is presented graphically in Figure 7 below:

- 1 69. Table 11 below provides the revenue-based market shares calculated from the revenue
- 2 data in Table 10. T-Mobile saw a 1.5 percentage point jump in its market share, from 13.87% to
- 3 15.38%, while Sprint's market share dropped from 16.05% in 2010 to 13.37% in 2016.
- 4 Verizon's share increased and AT&T's decreased only slightly over the same period. As with
- 5 the revenue effects of T-Mobile's new "Un-carrier" marketing, the company took share mainly
- 6 from Sprint.

		Та	ble 11				
WIRELES	S CARRIEF	REVEN	UE MAR	KET SHA	RES 201	0-2016	
Carrier	2010	2011	2012	2013	2014	2015	2016
Verizon	34.48%	34.75%	35.83%	37.52%	38.76%	38.21%	36.77%
AT&T	33.17%	33.32%	33.28%	33.46%	32.57%	32.48%	32.80%
Sprint	16.05%	16.09%	16.35%	15.91%	14.92%	14.03%	13.37%
T-Mobile	13.87%	13.46%	12.23%	11.16%	11.94%	13.47%	15.38%
US Cellular	2.43%	2.38%	2.30%	1.95%	1.81%	1.82%	1.68%
Source: Calculated using re	evenue data fro	m Seventee	nth CMRS R	leport, at p. 1	15, Table II.C	.1, Nineteen	th CMRS
Report at n 15 Table II C 1							

These market share changes are presented graphically in Figure 8 below: Another useful basis for assessing the extent to which the individual carriers are engaging in competitive responses to rivals' initiatives or avoiding such responses is to look at the four firms' overall price levels and earnings over time. Even in monopolistic or oligopolistic markets, prices can decrease over time if the *market demand is relatively price-elastic* – i.e., if it exceeds (in absolute value) 1.0. If demand is price-elastic, a drop in price will result in an overall increase in revenues as the percentage increase in demand exceeds the percentage decrease in price. If the marginal cost of providing the service is also falling, the combined effect of a relatively price-elastic demand and

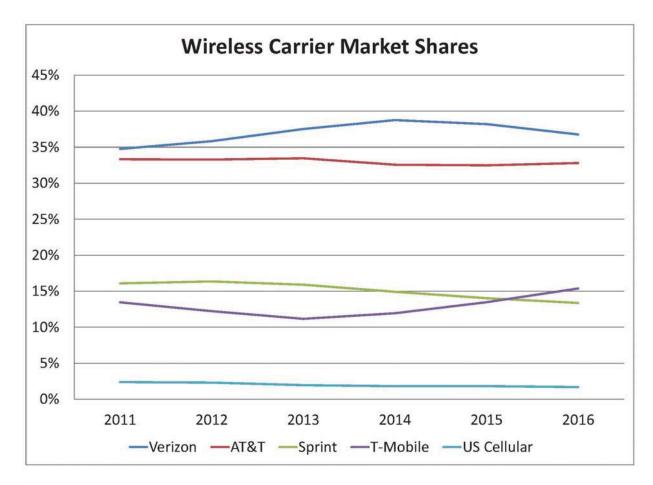


Figure 10. Sprint and T-Mobile have been competing with each other for market share, while having minimal impact upon share held by AT&T and Verizon.

- 2 falling marginal costs will result in a downward trend in market price levels overall. Both of
- 3 these conditions are present in the mobile wireless market, and it is thus reasonable that prices
- 4 have been falling overall. Thus, prices can still decrease in duopoly or oligopoly markets, but
- 5 not by as much as in competitive markets, all else equal.

6

- 1 70. The industry standard pricing metric that is used for comparison purposes among
- 2 carriers is Average Revenue per Unit ("ARPU"). ARPU is regularly reported in the carriers' 10-
- 3 K and 10-Q filings with the Securities and Exchange Commission ("SEC") and is summarized in
- 4 the FCC's CMRS Reports. Table 12 and Figure 9 below provide 4th quarter ARPU for 2011
- 5 through 2016 for each carrier. It also provides an industry average for 2013-2016 (the 2011 and
- 6 2012 figures are not consistently reported by the FCC).

		Tabl	e 12			
	AVEI	RAGE REVI (\$ per ı	ENUE PER I	JNIT		
	2011	2012	2013	4Q14	4Q15	4Q16
Verizon	\$46.55	\$47.57	\$47.50	\$45.52	\$40.99	\$37.52
AT&T	\$47.04	\$46.94	\$47.58	\$42.04	\$38.78	\$36.58
Sprint	\$43.08	\$43.37	\$44.83	\$40.44	\$35.54	\$32.03
T-Mobile	\$44.29	\$40.24	\$36.91	\$35.56	\$34.53	\$33.80
US Cellular	\$49.74	\$50.89	\$50.21	\$53.58	\$49.32	\$49.03
Industry			\$45.63	\$42.27	\$38.54	\$35.93
Source: FCC Seventeenth	CMRS Report,	p. 20, Table II.	D.1; Nineteentl	h CMRS Repoi	rt, p. 24, Table	II.E.1.

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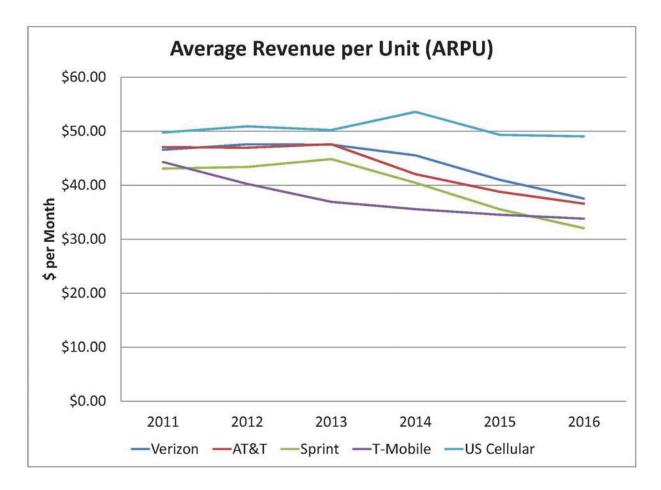


Figure 11. AT&T and Verizon have been able to maintain price levels (in terms of ARPUs) in excess of those offered by T-Mobile and Sprint.

- 1 Notably, there was a large drop in ARPU after 2013. However, while all of the carriers' ARPU
- 2 decreased along with the industry average, AT&T and Verizon maintained theirs *above* the
- 3 industry average while Sprint and T-Mobile ARPU dropped below the industry average. Sprint
- 4 and T-Mobile were forced to lower their prices in order to maintain and, in the case of T-Mobile,
- 5 expand its customer base. However, AT&T and Verizon did not respond with comparable
- 6 reductions.



- 71. But one should not look at price reductions in isolation from earnings. The FCC has also
- compiled each carrier's Earnings Before Interest, Taxes, Depreciation and Amortization
- ("EBITDA") on a per unit basis, as summarized in Table 13 below:

	Tabl	e 13			
AVI	ERAGE EBI (\$ per r		NIT		
011	2012	2013	4Q14	4Q15	4Q16
20.85	22.21	23.56	22.67	23.70	22.7

	2011	2012	2013	4Q14	4Q15	4Q16
Verizon	20.85	22.21	23.56	22.67	23.70	22.71
AT&T	18.49	18.64	19.55	18.39	18.74	18.30
Sprint	6.84	6.11	7.53	9.14	11.01	13.00
T-Mobile	13.17	12.09	10.08	9.2	10.39	11.8
US Cellular	11.88	11.51	7.34	6.1	11.74	11.5
Source: FCC Seventeenth	CMRS Report.	p. 21. Table II.	D.2: Nineteent	h CMRS Repoi	rt. p. 25. Table	II.E.2.

- Thus, not only were Verizon and AT&T able to maintain prices well in excess of both their
- rivals Sprint and T-Mobile as well as above the industry average, they were also able to maintain
- very stable earnings despite the drop in industry prices. Figure 10 presents these EBITDA
- movements graphically.

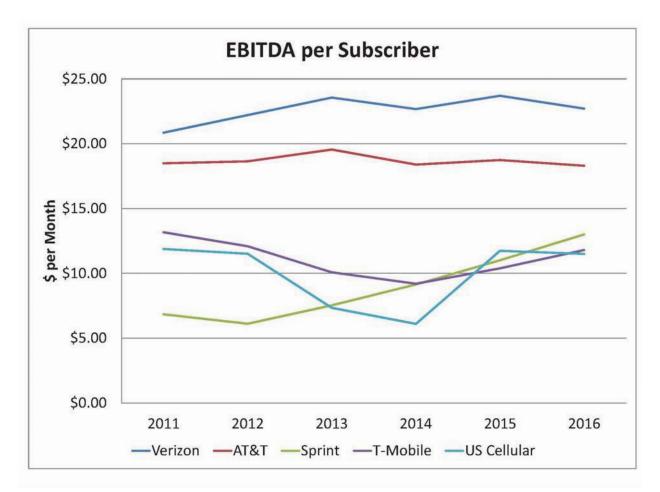


Figure 12. AT&T and Verizon have been able to maintain highly stable EBITDA per unit well in excess of that for Sprint and T-Mobile by refraining from responding to price drops initiated by the two smaller carriers.

- 72. Sprint and T-Mobile have been primarily competing against each other, not against the
- 3 "big two" carriers, who have clearly not felt compelled to respond to the lower prices and
- 4 aggressive marketing initiated by the two firms that now seek to merge.

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A post-merger New T-Mobile will have overwhelming dominance of the prepaid services market, which may diminish its interest in supporting MVNOs and enable it to raise prices for prepaid services that, for many low-income consumers, are the only type of wireless service for which they are qualified.

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73. In order to qualify for post-paid wireless service, a consumer needs to establish some sort of credit with the service provider. A credit card or an established credit rating will typically satisfy this requirement, but in some cases an up-front deposit may also suffice. For many low-income consumers, however, these are insurmountable barriers, leaving prepaid service the only option for them. Prepaid services are sold directly by the facilities-based carriers as well as by "Mobile Virtual Network Operators" ("MVNOs") who purchase capacity on a wholesale basis from an MNO and resell it to retail customers. In this section, I will address several aspects of the MNO/MVNO relationship, the change in an MNO's incentive to suppose resellers as its market power grows, and the fact that, by the standards set out in the *Horizontal Merger Guidelines*, postpaid and prepaid services exist in separate and distinct relevant product markets. If the merger is allowed to go forward, New T-Mobile will acquire a position of overwhelming dominance of the prepaid market, an outcome that could well have its greater adverse impact upon the most captive low-income customers.

A facilities-based carrier's incentives to allow and to affirmatively support resale of their services diminishes as its market power increases.

74. For most of the first century of the US telecommunications industry, carriers were treated as "natural monopolies" and were subject to a regulatory regime that, among other things, protected them from competitive encroachments in return for the carriers' acceptance of



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1 limitations on their prices and earnings. Carriers filed tariffs that were subject to regulatory

2 review and approval. Those tariffs typically included provision that expressly prohibited the

3 resale of services purchased from the carrier or the shared use by multiple customers of such

services. In 1961, in response to an FCC ruling authorizing the construction and use of private

5 microwave systems in the "Above 890 MHZ band," AT&T Corp. introduced a bulk private line

6 service known as *Telpak* that offered multiple voice channels at per-channel prices substantially

7 below those being charged for individual voice-grade private lines. *Telpak* largely achieved its

intended goal of discouraging corporate use of private microwave, but the deep discounts

relative to the pricing of single channel services stimulated an interest in resale, which was

10 strictly prohibited in the *Telpak* tariffs.

12 75. In 1974, the FCC issued a *Notice of Inquiry and Proposed Rulemaking regarding*

13 Regulatory Policies Concerning Resale and Shared Use of Common Carrier Services and

14 Facilities. 63 In 1976, the FCC issued its Report and Order in that docket, 64 in which it concluded

15 that restrictions on the resale and sharing of Telpak services to be discriminatory and stated that

16 it "find[s] this discrimination to be unjust and unreasonable, and thus unlawful. Accordingly, the

17 benefits available to Telpak customers now should be made available through resale to all

customers, regardless of the size of their communications requirements." 65 Although the lifting

of resale/sharing restrictions was initially confined specifically to *Telpak*, in subsequent rulings

20 the FCC broadly eliminated most such restrictions.

63. FCC Docket 20097, 47 FCC 2d 644 (1974),

64. 60 FCC 2d 261 (1976).

65. Id., at para. 6, 60 FCC 2d 261, 265.



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spectrum awards in each market area, concluding that "this approach affords the public the
 benefits of some facilities-based competition in cellular service, while also taking into account

76. In its 1981 800 MHZ cellular order, the FCC rejected proposals calling for multiple

4 the convincing record evidence before the Commission that, from a technical standpoint, cellular

5 systems should be allocated no less that [n] 20 mHz each."66 But in justifying this two-firms-

6 per-market approach, the Commission stated: "We believe that the public interest would be

7 better served by going forward with the licensing of two facilities-based competitors in each

8 market with the potential for further competition in cellular services through resale."67

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77. Unfortunately, it soon became clear that merely eliminating tariff or other restrictions on the resale of facilities-based carrier services was not in and of itself sufficient to create competition at the retail level. Resale entry will not occur if the spread between a carrier's wholesale price and its own retail prices is too small to permit recover of a competing resellers costs. This concern was expressly addressed in the *Telecommunications Act of 1996*, at section 251(c)(4)(A), which imposed upon Incumbent Local Exchange Carriers "[t]he duty to offer for resale at wholesale rates any telecommunications service that the carrier provides at retail to subscribers who are not telecommunications carriers" and at section 252(d)(3) ("Wholesale

251(c)(4), a State commission shall determine wholesale rates on the basis of retail rates charged

Prices for Telecommunications Services"), required that, "[f]or the purposes of section



^{66.} I/M/O An Inquiry Into the Use of the Bands 825-845 MHZ and 870-890 MHZ for Cellular Communications Systems; and Amendment of Parts 2 and 22 of the Commission's Rules Relative to Cellular Communications Systems, CC Docket No. 79-318, FCC 81-161, 86 F.C.C.2d 469 *; 1981 FCC LEXIS 522; 49 Rad. Reg. 2d (P & F) 809 (1981), at para. 15.

^{67.} Id., at para. 16, emphasis supplied.

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1 to subscribers for the telecommunications service requested, excluding the portion thereof

2 attributable to any marketing, billing, collection, and other costs that will be avoided by the

3 local exchange carrier." Emphasis supplied. But even with this legislation, ILECs continued to

resist providing wholesale services at prices sufficiently below their own retail prices to make

5 non-facilities-based resale entry economically feasible. Unable to develop a viable business

6 model based upon Sec. 251(c)(4)(A) "total service resale," competitive carriers gravitated

7 toward the so-called "Unbundled Network Element Platform" or "UNE-P" whose rates were

8 required to set on the basis of long run incremental cost rather than retail price minus retailing

9 costs. UNE-P competition for ILEC retail services grew, until the ILECs ultimately succeeded

in shutting it down in Federal Court, in the *USTA II* decision.⁶⁸

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78. A firm that controls a key market, such as the production of a particular product or service, possesses the ability to leverage that control into adjacent upstream and downstream markets, even if those other markets could support multiple competing firms. For example, a large purchaser of a particular category of products or services may be in a position to dictate terms to suppliers of those services, or simply to enter those markets and in so doing capture for itself whatever profits might otherwise have been available to the upstream providers. ⁶⁹ In fact, the same potential exists with respect to downstream markets. Resellers of telecommunications

services divert potential revenue away from the facilities-based carrier by virtue of their ability

^{69.} Although I am not addressing it in this testimony, I would note that Issue 4 in the Scoping Memo addresses precisely this possibility – "Would the merger give the merged company monopsony power or increase the tendency to exercise monopsony power, including market power over equipment suppliers?"



^{68.} *United States Telecom Ass'n v. FCC*, 359 F.3d 554 (D.C. Cir. 2004) ("*USTA II*") cert. denied, 125 S.Ct. 313, 316, 345 (2004).

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1 to purchase the underlying service at wholesale, at a price below the facilities-based carrier's

2 own retail price. In competitive markets, the presence of resellers has the effect of creating

3 additional retail channels for the facilities-based provider, thereby expanding the scope of its

4 market beyond what it might otherwise be able to accomplish on its own. In the pre-competition

era of both the wireline and wireless telecom markets, facilities-based carriers strenuously

6 resisted the presence of resellers, at first by prohibiting such resale outright in their tariffs, and

later on by refusing to set wholesale prices at levels that would make resale a viable business.

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Resellers such as MVNOs offer nondominant service providers the ability to expand their retail distribution channels and, in particular, to address customers that might otherwise fall outside of their own marketing efforts.

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79. Facilities-based wireless carriers similarly resisted requirements to permit or to facilitate resale because, with the two facilities-based carriers acting in concert on this issue, there was no *economic* reason for them to forgo retail revenues to a reseller. However, as the number of competing facilities-based provider increased, at lease some of these carriers saw resale as a means to expand their customer base, and supported and facilitated the creation of so-called "Mobile Virtual Network Operators" ("MVNOs") that purchase wireless capacity from one or more facilities-based carrier and resell it in any of several forms to retail customers.

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80. Providing wholesale services to MVNOs is particularly beneficial to smaller facilities-based carriers such as Sprint and T-Mobile because it broadens their distribution channel reach and in so doing enhances their ability to compete with the "big two." This is not necessarily the case for the "big two," and in fact even now the Sprint and T-Mobile networks together serve



- 1 54.4% of all MVNO customers, roughly double the two carriers' combined 27.3% share of
- 2 directly-served retail subscribers, as summarized in Table 14 below:

Table 14

RETAIL AND MVNO SUBSCRIBERS BEING SERVED BY THE FOUR MAJOR FACILITIES-BASED CARRIERS FIRST QUARTER 2018

(millions of subscribers)

Total		MVNO	Total	Retail	MVNO	MVNO % of
Subs	Retail Subs	Subs	Share	share	Share	Total Subs
150.2	136.2 (est)	14.0 est	35.7 %	36.8 %	27.7 %	9.3 %
141.6	132.6	9.0	33.7 %	35.9 %	17.8 %	36.0 %
54.6	41.1	13.5	13.0 %	11.1 %	26.7 %	24.8 %
74.0	60.0	14.0	17.6 %	16.2 %	27.7 %	18.9 %
420.4	369.9	50.5	100.0 %	100.0 %	100.0 %	12.0 %
	Subs 150.2 141.6 54.6 74.0 420.4	Subs Retail Subs 150.2 136.2 (est) 141.6 132.6 54.6 41.1 74.0 60.0 420.4 369.9	Subs Retail Subs Subs 150.2 136.2 (est) 14.0 est 141.6 132.6 9.0 54.6 41.1 13.5 74.0 60.0 14.0 420.4 369.9 50.5	Subs Retail Subs Subs Share 150.2 136.2 (est) 14.0 est 35.7 % 141.6 132.6 9.0 33.7 % 54.6 41.1 13.5 13.0 % 74.0 60.0 14.0 17.6 % 420.4 369.9 50.5 100.0 %	Subs Retail Subs Subs Share share 150.2 136.2 (est) 14.0 est 35.7 % 36.8 % 141.6 132.6 9.0 33.7 % 35.9 % 54.6 41.1 13.5 13.0 % 11.1 % 74.0 60.0 14.0 17.6 % 16.2 % 420.4 369.9 50.5 100.0 % 100.0 %	Subs Retail Subs Subs Share share Share 150.2 136.2 (est) 14.0 est 35.7 % 36.8 % 27.7 % 141.6 132.6 9.0 33.7 % 35.9 % 17.8 % 54.6 41.1 13.5 13.0 % 11.1 % 26.7 % 74.0 60.0 14.0 17.6 % 16.2 % 27.7 %

Source: Prepaid Phone News, First Quarter, 2018 Prepaid Mobile Subscriber Numbers By Operator, https://www.prepaidphonenews.com/2018/05/first-quarter-2018-prepaid-mobile.html (accessed 1/4/19)

81. How is it that Sprint and T-Mobile are devoting so much more attention to the MVNO channel than AT&T and Verizon? After all, all four have the very same *legal* obligations with respect to wholesale services. But the *legal* obligation is only that these firms do not act to prohibit or restrict resale; there is no requirement that they affirmatively facilitate and encourage resale.

82. In most competitive markets, the producer of a product or service is utterly dependent upon non-affiliated distribution channels – wholesale distributers and retail outlets – to bring its product to the ultimate consumer. Such firms do more than *allow* resale of their products – the nurture, support and encourage the creation and financial success of retail channels. They engage in cooperative advertising, extend credit, assist in resolving problems, encourage

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- distributor/retailer dialog regarding their products, and in any event view their distribution
- 2 channels as a strategic asset that is to be carefully managed and protected. Such producers
- 3 would never perceive resellers of their products as rivals that are there solely to take money off
- 4 of the producer's table.

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- 83. As I have noted earlier, a substantial element of the competition that prevails in the US
- 7 wireless market is between Sprint and T-Mobile, and the two firms' respective MVNO strategies
- 8 reflect that condition. There is a strong potential for that to change if the merger goes forward
- 9 and the industry re-forms itself into an oligopoly with three nearly equal size members. Acting
- in concert while not necessarily overt, all three firms will acquire an increased incentive to retain
- 11 the potential revenues available in the retail channel rather than cede that revenue to resellers.
- 12 There is a serious concern that as concentration in the underlying facilities-based segment
- increases, the incumbents will see a diminishing benefit in facilitating resale, electing instead to
- 14 capture reseller retail mark-ups for themselves.

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84. All four carriers rely heavily upon multiple distribution channels for their services:

- Company-owned retail stores.
- Affiliate single-brand retail stores not company owned, but often indistinguishable
- from company-owned stores in terms of signage and other attributes.
- "Big Box" and other multi-product retail outlets, such as Best Buy, Costco, Target
- MVNOs



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1 Affiliate and other non-carrier retail outlets are typically compensated for the customers they

2 acquire via commissions or one-time bounty-type payments per acquisition, subject to claw-back

3 if the customer cancels service within a specified, and typically relatively short, period of time.

4 MVNOs purchase capacity at wholesale prices and earn revenue via retail markups. Because

affiliates and other retail outlets act as agents for the carrier, customers may purchase postpaid

services with the carrier being responsible for billing and collection. In most instances, the

relationship between the customer and the third-party retail agent ends once the sale as been

completed. MVNOs develop their own retail customer base and retain an ongoing relationship

with the customer. Although virtually all MVNO services are prepaid (thereby avoiding the

necessity for billing), customers who are able to set up recurring payment arrangements such as

via billing to a credit or debit card are encouraged to do so. Of course, many consumers who

purchase prepaid services do not have credit cards or the ability to establish credit sufficient to

allow them to subscribe to postpaid services, effectively limiting their choice of wireless service

to prepaid only. Unlike retail "agents" like big box stores who receive a one-time bounty for

each customer acquired, MVNOs continue to earn revenues from their customers as long as the

customers retain their service.

85. The principal retail channel used by all four carriers consists of networks of company-

owned retail stores. Nationwide, the "big four" carriers together maintain somewhere around

10,000 carrier-owned retail outlets. With this retail infrastructure in place, the incremental cost

of additional customer acquisitions via existing carrier-owned stores is almost certainly lower

22 than the per-acquisition commissions/bounty payments that are required for sales generated by

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affiliate and other retail stores as well as the amount of the ongoing retail markup that is retained

2 by MVNOs. The trade-off here is driven by the extent to which non-carrier retail channels can

3 capture business that would not otherwise be available to the carrier itself. Given that the

4 combined Sprint/T-Mobile share of MVNO retail customers is double their combined share of

direct retail customers, it is clear that the MVNO channel is likely helping both carriers to reach

6 customers that might be unavailable otherwise.

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86. To be fair, several other MVNOs, including the largest, TracFone, have submitted

9 comments supporting the merger, advising that "TracFone has enjoyed a long-standing, strong

and mutually-beneficial relationship with T-Mobile as an MNO partner and fully anticipates that

11 the New T-Mobile entity will continue to support MVNOs as it has historically,"⁷⁰ and

concluding that "TracFone expects that the New T-Mobile will increase the MNO wholesale

competition for TracFone's business and thus reduce wholesale costs."⁷¹ Wishful thinking?

Perhaps, but it's difficult to square TracFone's assessment as to how wholesale relationships will

function post-merger with the experience being reported by Charter.

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87. What is far less clear, however, is whether this condition will persist post-merger. With

New T-Mobile controlling more than 30% of the US wireless market, more than 50% of the

19 prepaid market, and holding a third of all licensed spectrum, the potential for it to increase

20 profits by degrading its relationships with MVNOs will certainly be a concern. It is noteworthy



^{70.} Comments of TracFone Wireless, Inc., FCC WT Docket No. 18-197, September 13, 2018, at 1-2.

^{71.} Id., at 3, footnote reference omitted.

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- 1 that, even now, we see some evidence of carriers looking beyond merely expanding their retail
- 2 distribution channels when they perceive an MVNO to be a potential competitor. A case in point
- 3 is Charter, which (like Comcast) has designs on entering the wireless market through a
- 4 combination of wholesale purchases from existing MNOs linked with a network of wi-fi
- 5 "hotspots" created from its own broadband customers' wireless routers. Charter's comments to
- 6 the FCC, discussed above, make this clear:

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8 Although Charter's MVNO reseller arrangement with Verizon offers Spectrum 9 Mobile customers access to Verizon's network, one of the largest, most reliable 10 4G-LTE networks in the country, Charter faces certain limitations in its ability to 11 compete in the mobile market on the same terms as Verizon or other facilities-12 based carriers. There are significant limitations to its MVNO agreement, which 13 are confidential but limit Charter's ability to fully manage the mobile network and 14 sell the product, thereby hindering the competitiveness of Charter's mobile 15 service.

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- 88. A 2014 paper by the management consulting firm McKinsey & Company that was
- 18 targeted at potential MVNO clients offered the following advice:

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... the MVNO needs to develop a detailed understanding of the impact any wholesale-level variables could have on its business plans. What's more, any wholesale rate agreement should have built-in protections against price-cutting actions by the host network. For instance, MVNOs need to develop agreements that guarantee that the effective wholesale rate will be lower than the agreed-on rate or the host's retail rate minus a given percentage. Doing so will prevent the host network from reducing its own customer-facing prices below those it negotiated with the MVNO.

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One MVNO made sure its target segments were not on its MNO partner's radar screen as future opportunities and ensured that any cannibalization risk between the offerings of the two operators was low. It also confirmed that the profit pools associated with targeted segments were sizable enough to accommodate strong



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these customers by itself.⁷²

The authors warn MVNOs about the potential for the host carrier to engage in price squeeze tactics by collapsing – or even eliminating – the spread between its own retail prices and the wholesale prices it offers to MVNOs. One approach suggested here is that the MVNO develop a business model that targets customers that MNOs frequently shun – such as low-income consumers who are unable to quality for postpaid services – and that does not simply cannibalize the host carrier's own customer base. An MVNO exists as a successful business venture at the

sufferance of the host facilities-based carrier. And that carrier's own business incentives change,

MVNO growth while also benefitting the [host network], which could not capture

so too could its relationships with MVNO resellers.



^{72.} Jukka Lehikoinen, Pierre Pont and Yannick Sent, "Virtually mobile: What drives MVNO success," McKinsey & Company, Inc., June 2014, available at:

https://www.mckinsey.com/~/media/McKinsey/dotcom/client_service/Telecoms/PDFs/February%202015%20-%20Recall%20papers/Virtually Mobile 2014-06.ashes#page=2&zoom=auto,-128,769

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The presence of mandatory arbitration/class action waiver provisions in the Joint

Applicants' existing consumer contracts is yet another indication of parallel conducts in the

market for mobile wireless services.

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5 89. Another example of parallel and anticompetitive conduct that will only intensify post-

merger is the inclusion of mandatory arbitration clauses and class action waivers in consumer

adhesion contracts, where such terms and conditions are non-negotiable. These clauses, in the

absence of affirmative regulation, effectively exempt companies such as T-Mobile and Sprint,

and the proposed New T-Mobile, from any legal oversight, and prevent reasonable consumers

from seeking recourse against illegal or anticompetitive actions.

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90. Arbitration clauses stem from the 1925 Federal Arbitration Act ("FAA"), 3 which

provides for judicial facilitation of private dispute resolution through arbitration. It applies in

both state courts and federal courts. The Federal Arbitration Act provides for contractually-

based compulsory and binding arbitration, resulting in an arbitration award entered by an

arbitrator or arbitration panel as opposed to a judgment entered by a court of law. In an

arbitration, the parties give up the right to appeal to a court on substantive grounds. The Federal

Arbitration Act requires that where the parties have agreed to arbitrate, they must do so in lieu of

going to court.

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91. Prior to the 1993 federal legislation transferring regulatory authority over wireless rates

to the FCC and the subsequent 1994 FCC decision rejecting CPUC and other state PUC petitions

73. Pub. L. 68-401, 43 Stat. 883, enacted February 12, 1925, codified at 9 U.S.C. § 1 et seq.

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1 to retain wireless ratesetting authority, and to forbear from regulating wireless rates, 74 wireless

- 2 services in California were provided subject to tariffs filed with and approved by the CPUC.
- 3 The tariff would contain all of the relevant rates, terms and conditions of service, and those
- 4 tariffs would be reviewed and approved by the applicable state or federal regulatory agency.
- 5 Post-deregulation, but before widespread use of arbitration clauses, consumers could at lest seek
- 6 redress from the courts. For most disputes involving residential consumers, the dollar amounts
- 7 involved were typically small, making it impractical for any individual consumer to bring an
- 8 action in court against a wireless provider. Such disputes were commonly pursued through class
- 9 action lawsuits such that, in aggregate, the dollar amounts at issue were sufficiently large to
- 10 justify the legal and expert fees that would be required.

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92. Arbitration clauses are particularly onerous because consumers cannot negotiate the terms of their contract, and in combination these clauses have the practical effect of preventing consumers from seeking legal redress in the courts and joining together with other similarly-situated consumers to litigate similar claims that could not, as a practical matter, be pursued individually. These contract provisions are typically buried in lengthy consumer agreements that consumers are unlikely to read, review, or even understand, if they are even given the opportunity to do so prior to agreeing to its terms. Also, even if a consumer reviews the arbitration clause language prior to signing an agreement, with the lack of competition in the

wireless market, the only choices a consumer has are to sign the agreement or not get service.



^{74.} I/M/O Implementation of Sections 3(n) and 332 of the Communications Act Regulatory Treatment of Mobile Services, FCC GN Docket No. 93-252, FCC 94-31, 9 FCC Rcd 1411; 1994 FCC LEXIS 1444; 74 Rad. Reg. 2d (P & F) 835, Rel. March 7, 1994, Corrected March 30, 1994; Corrected May 12, 1994 ("FCC Regulatory Treatment of Mobile Services Order"), at paras. 240=257, 124-213.

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- 1 The consumer has zero negotiating power with the carrier with respect to these arbitration
- 2 clauses. And despite referring to itself as an "Un-carrier," T-Mobile retains these arbitration
- 3 provisions in its consumer contracts.

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- 5 93. A multi-part feature appearing several years ago in *The New York Times*, "Arbitration
- 6 Everywhere, Stacking the Deck of Justice"⁷⁵ addressed the problem of forcing consumers to
- 7 enter into binding arbitration agreements:

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By inserting individual arbitration clauses into a soaring number of consumer and employment contracts, companies like American Express devised a way to circumvent the courts and bar people from joining together in class-action lawsuits, realistically the only tool citizens have to fight illegal or deceitful business practices.

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Over the last few years, it has become increasingly difficult to apply for a credit card, use a cellphone, get cable or Internet service, or shop online without agreeing to private arbitration. The same applies to getting a job, renting a car or placing a relative in a nursing home.

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Among the class actions thrown out because of the clauses was one brought by Time Warner customers over charges they said mysteriously appeared on their bills and another against a travel booking website accused of conspiring to fix hotel prices. A top executive at Goldman Sachs who sued on behalf of bankers claiming sex discrimination was also blocked, as were African-American employees at Taco Bell restaurants who said they were denied promotions, forced to work the worst shifts and subjected to degrading comments.

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Some state judges have called the class-action bans a "get out of jail free" card, because it is nearly impossible for one individual to take on a corporation with vast resources.

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^{75. &}quot;Arbitration Everywhere, Stacking the Deck of Justice," October 31, 2015; and "In Arbitration, a Privatization of the Justice System," *The New York Times*, November 1, 2015.



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1	I have provided two of the New York Times articles in the series on arbitration clauses in
2	Attachment 2 hereto.
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4	94. As a matter of optics, T_Mobile allows consumers to "opt out" of arbitration at the time
5	that they initiate service. But these opt-out provisions are nearly as invisible and impenetrable as
6	the arbitration clauses themselves, and contain restrictions such that a very small number of
7	consumers, if any, will be able to take action and opt out of arbitration.
8	
9 10 11 12 13	The Joint Applicants' econometric models purporting to empirically assess the likely competitive effects of the proposed merger are driven by numerous unsupported and patently incorrect assumptions, and if anything confirm that the merger's effect upon competition will be negative.
14	95. On November 6, 2018, counsel for T-Mobile provided the FCC with [BEGIN
15	T-MOBILE HIGHLY CONFIDENTIAL] "
	⁷⁶ [END
21	T-MOBILE HIGHLY CONFIDENTIAL] The Public Advocates Office did not receive a
22	copy of this material until December 19, 2018, and counsel for T-Mobile did not provide it to me
23	until December 21, 2018. Due to the late arrival of this material, I have not been given sufficient
	76. November 6, 2018 letter from Nancy Victory to Marlene H. Dortch, Secretary, Federal Communications Commission, for filing in WT Docket No. 18-197.



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1 time prior to the January 7, 2019 filing date of this testimony to undertake a detailed analysis and

- 2 replication of the Cornerstone model. I have reviewed the supporting documentation 77 and on
- 3 that basis can offer certain observations as to the authors' overall approach and, most

4 importantly, the various assumptions and data upon which their model has been based.

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6 96. From my review of the declaration provided in support of the model, it is clear that the

7 model contains numerous errors, omissions, and shortcomings that render its various conclusions

meritless in providing support for the Joint Applicants' claims as to the pro-competition and

9 efficiency gains that the merger purports to create. The wireless consumer dataset upon which

the model is based is limited only to customers with Android handsets, ⁷⁸ and thus excludes from

the "sample" the 39% of all wireless smartphone consumers who utilize iPhones. The dataset

12 provides no information whatsoever on the service plan that the customer has chosen, the price

being paid, [BEGIN T-MOBILE CONFIDENTIAL]

[END T-MOBILE CONFIDENTIAL] whether the data speed being measured for

each user activity has been degraded due to the customer's choice of plan or the accumulated

amount of usage during the billing cycle, or the fact that prepaid services typically receive lower

priority from the carrier with respect to network speed. The model inappropriately compares

18 current pre-merger Sprint and T-Mobile costs and network quality with future post-merger New

19 T-Mobile costs and quality, implicitly assuming that if the merger fails to go forward the two

20 separate companies will make no network improvements on their own. The model also assumes



^{77.} John Asker, Timothy F. Bresnahan, and Kostis Hatzitaskos, "Economic Analysis of the Proposed T-Mobile/sprint Merger," provided as attachment to November 6, 2018 Nancy Victory letter ("Cornerstone decl.").

^{78.} *Id.*, at fn. 6.

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1 that neither AT&T nor Verizon will make any network improvements or experience any cost

2 reductions at all between now and the future time frame when New T-Mobile's gains are being

projected to materialize. The model also assumes that any decrease in post-merger New

4 T-Mobile's marginal cost relative to that of the two separate pre-merger companies will be

5 flowed through, dollar-for-dollar, in lower prices to consumers, that *none* of the efficiency gains

6 that are projected to result from the merger will be retained by the post-merger company or its

shareholders. These gross oversimplifications of complex wireless industry conditions strip the

Cornerstone model of any relevance or value in assessing the economic merit of the proposed

9 merger.

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97. The authors explain that they "use detailed industry data on consumer behavior, network

performance, and brand choice to determine (a) how consumers select a wireless brand given

where, when, and how they use their phone ('demand model'), (b) how firms set prices given the

prices and offerings of their competitors ('supply model'), and (c) how demand and supply

interact to determine market outcomes, namely prices and subscriber shares ('market equilib-

rium'). [The authors] combine the above with a range of estimates of marginal cost efficiencies

and network quality improvements to estimate how market outcomes are likely to change as a

result of the proposed merger."⁷⁹ The authors explain that their model uses "the Neilsen Mobile

Performance ("NMP") dataset.," that provides data "about individual consumers who use

different cellular service brands ..."80 According to the Neilsen website, "[t]he [NMP] product



^{79.} *Id.*, at para. 6.

^{80.} *Id.*, at para 7.

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1 employs proprietary metering technology to passively measure a geographically representative

2 opt-in panel of Android U.S. smartphone owners that captures over 400 million data points each

3 month. The passive meter runs 24/7 in the background of the device, continuously capturing

4 data speeds and hundreds of other metrics across different file sizes and applications. With a

5 sample of 45,000 devices at the national level across the top 41 cities in the U.S., NMP measures

6 the key metrics related to consumers' mobile experience. "81

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98. The Neilsen panel is limited to users of Android phones because the passive metering software only runs on Android devices. As a result, the NMP dataset excludes all customers with iPhones. While the total elimination of all iPhone users from the Neilsen panel may be acceptable for some uses of this dataset, it is highly problematic for the specific use to which this data is being put by the Cornerstone modelers. The NMP dataset contains an inherent systematic bias that precludes its extrapolation to the full universe of smartphone users *precisely because* Android and iPhone users exhibit distinctly different attributes with respect to income levels and the mix of wireless services that each group tends to purchase. In fact, the authors themselves concede that iPhone users differ from Android users in several material respects, but nevertheless attempt to justify their use of the NMP data with some extraordinarily weak rationalizations,

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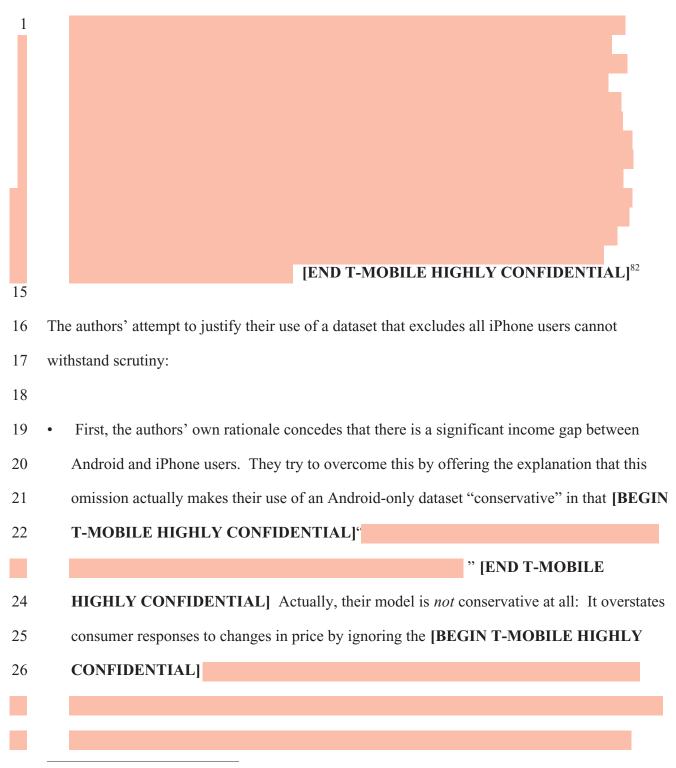
|BEGIN T-MOBILE HIGHLY CONFIDENTIAL|

seeking to explain their way past this obvious and fatal shortcoming in the underlying data:



^{81.} https://www.nielsen.com/us/en/solutions/capabilities/nielsen-mobile-performance.html (accessed 12/29/18); see also, Cornerstone decl., at fn. 6..

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^{82.} Cornerstone decl., at fn. 87, citations omitted.



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2		exaggerates the gain in market share in response to those lower prices by including only
3		those customers with above-average price sensitivity (price elasticity).
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5	•	Second, iPhones are considerably more expensive than most Android devices.
6		
7	•	Third, the elimination of all iPhone users likely leaves AT&T subscribers underrepresented
8		in the Neilsen dataset. When Apple first introduced the iPhone in 2007, it initially partnered
9		with AT&T as its principal distribution channel and, while all MNOs now offer iPhones, the
10		AT&T/Apple relationship likely results in a relatively larger share of all AT&T customers
11		using iPhones than for any other MNO.
12		
13	•	Fourth, most providers of prepaid services tend to link them with loss costly Android
14		handsets. For example, T-Mobile's MetroPCS prepaid brand is currently offering "4 free
15		Samsung and LG phones when you switch 4 lines" to MetroPCS service. 83 MetroPCS is also
16		offering a free iPhone 6S – a 2015 model that is fully five (5) generations behind the latest
17		iPhone XR and XS models that were introduced in the Fall of 2018. The MetroPCS free
18		iPhone 6S offer is subject to the following provisions:
19 20 21		Restrictions apply. 32GB variant only. If congested, the fraction of users >35 GB/mo. may notice reduced speeds and Metro customers may notice reduced speeds vs. T-Mobile due to prioritization. Video streams at 480p. No tethering ³⁸⁴
22		iPhone users are thus far less likely than Android users to purchase prepaid services; as such,
		83. https://www.metropcs.com/ (accessed 12/30/18)
		84. <i>Id</i> .

[END T-MOBILE HIGHLY CONFIDENTIAL] As a result, the model



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the NMP dataset likely contains an unrepresentatively large proportion of prepaid customers.

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Fifth, studies (some of which were cited by the Cornerstone authors) have shown that iPhone

users are also far more likely to have higher incomes than Android users. If, as the authors'

rationalization suggests, iPhone users tend to be less price sensitive than Android users, it's

not at all clear that any narrowing of the network quality gap between the Joint Applicants

and AT&T/Verizon that is predicted by the NMP data could be extrapolated to the entire

universe of wireless customers, particularly where those that have been systematically

excluded from the dataset are likely to be, on average, less price-sensitive than those that are

in the NMP panel.

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12 In any event, making any meaningful extrapolations from a dataset that, by its own design,

excludes some 39% of all potential consumers whom the authors readily admit possess substan-

tively different relevant demographic and other attributes is highly problematic and certainly

cannot support its use in determining the efficacy of the proposed merger.

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99. The model is premised upon "the merging parties expect[ation] that the New T-Mobile

network will provide better performance for more consumers than the T-Mobile and Sprint

standalones, with higher network quality and lower marginal costs."85 "Network quality" is

defined in terms of two measures – speed (measured in megabits per second) and coverage

85. Cornerstone decl., at para. 1.



1 (measured as the percentage of time a customer is on LTE or 4G). 86 Accepting as an input to the

2 model the merger-specific network quality improvements that the Joint Applicants claim will

3 result, the model projects the extent of "diversion" of customers to New T-Mobile and away

4 from AT&T and Verizon in response to the two network quality metrics – speed and coverage.

5 The analysis is individualized to each consumer included in the NMP dataset, with the results

then aggregated across the entire NMP dataset membership. From this, the authors state their

"ultimate conclusion – that the proposed merger is likely to increase competition for wireless

8 plans."87

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100. This core conclusion of the Cornerstone model is premised upon a series of specific

and critically important assumptions. To the extent that even some of these are unsupported,

12 unrealistic, or simply incorrect, the model's results and the authors' conclusions based thereon

are similarly flawed and cannot offer the assurance of the net competitive improvement and

welfare gain that these authors – and the Joint Applicants – seek to ascribe to the proposed

merger. Following are several key assumptions and, for each, an assessment as to its overall

16 validity:

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(1) The authors have assumed that the merger is necessary to bring the existing Sprint and

T-Mobile network quality (speed and coverage) up to the *current* levels offered by AT&T

and Verizon. The simulation examines the effects of achieving – and of failing to achieve –

86. *Id.*, at para. 8.

87. *Id.*, at para. 13.



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merger, implicitly assuming that, absent the merger, neither Sprint nor T-Mobile would make any improvements at all to their own networks. The authors thus are, in essence, assuming that, should the merger be disallowed, the management and shareholders of both Sprint and T-Mobile will simply cease all further investments in their existing networks, effectively freezing them at 2018 levels. But common sense – as well as history – clearly belies this key assumption: Following the demise of the 2011 T-Mobile/AT&T merger, both companies – and T-Mobile in particular – made massive investments in network upgrades, expanding 4G LTE coverage and increasing data rates (speeds) overall. Prior to this proposed merger, both T-Mobile and Sprint had independently announced aggressive plans for their own (standalone) deployment of 5G. What the Cornerstone group has done is to compare present day standalone Sprint and T-Mobile network quality with future New T-Mobile network quality; what they *should have done* is to compare *future* standalone Sprint and T-Mobile network quality with *future* incremental New T-Mobile network quality at a corresponding future point in time, assuming that, if the merger is denied, both companies would continue to invest in their networks, as both had stated, before they announced plans to merge, that they intended to do.

this outcome. Thus, 100% of the Sprint and T-Mobile improvements are credited to the

19 (2) As noted in (1) above, the simulation purports to examine the effects of bringing the
20 existing Sprint and T-Mobile network quality (speed and coverage) up to the levels
21 currently being offered by AT&T and Verizon, effectively eliminating any network quality

differential among what would (post-merger) be the three national CMRS providers. The



wordel projects that, by bringing its network quality up to the same level as AT&T and Verizon, New T-Mobile would attract additional customers and grow its market share overall. But again, that assumes that neither AT&T nor Verizon will make any further improvements in their own network quality from this point forward, that they will simply sit back and allow the merged Sprint/T-Mobile entity to just catch up. See AT&T and Verizon have each announced extensive plans for 5G deployment throughout their respective networks. And, while the Joint Applicants claim that New T-Mobile's 5G network will be superior to those of AT&T and Verizon so and that New T-Mobile will take share away from these two rival MNOs, See a rather extreme stretch to assume, as the Cornerstone modelers have done here, that AT&T and Verizon would simply sit on their hands and allow this to happen. In fact, while the Cornerstone group has structured its model on precisely that assumption, the Joint Applicants themselves have posited that "New T-Mobile Will Cause Verizon, AT&T, and Others to Accelerate and Increase Investment in Their 5G Networks." In the content of the same level as AT&T and Increase Investment in Their 5G Networks."

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- (3) Compounding the systematic bias in the NMP dataset resulting from its exclusion of all
- iPhone users, [BEGIN T-MOBILE CONFIDENTIAL]

88. See, e.g., *Id.*, at Exhibit 36. **[BEGIN T-MOBILE HIGHLY CONFIDENTIAL]**

[END T-MOBILE HIGHLY CONFIDENTIAL]

- 89. Several Joint Applicant declarants have opined that New T-Mobile's 5G network will be superior to those of both AT&T and Verizon. See, e.g., Ewens, at para. 13; Salop/Sarafidis at para. 42.
 - 90. Sievert decl., at para. 21.
 - 91. Public Interest Statement, at 47.



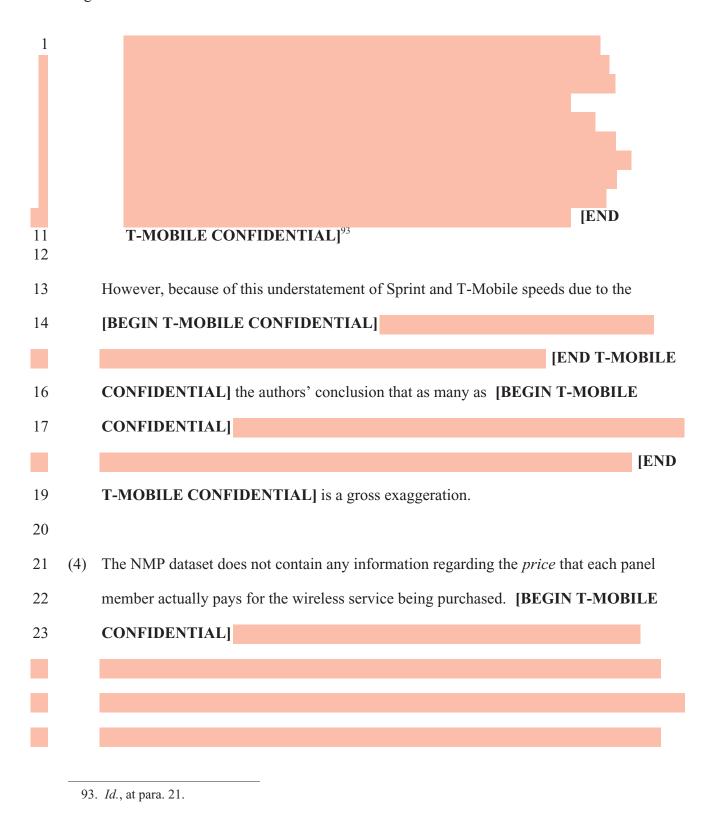
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rerage and speeds – i.e., poorer network quality – than postpaid plans. Product to be more attractive to lower income consumers who do not have a creat cannot satisfy the carriers' credit requirements for a postpaid service. At as shown in Table 9 above, Sprint and T-Mobile together control 58.9% paid market. Compounding this distortion is the fact that most prepaid serviced with Android handsets; only a small minority of prepaid customers a result, the inferior speed and coverage that prepaid services represent corpoportionately larger share of all Android phones and of both Sprint's and	Γ-MOBILE (CONFIDENTIAL] As discussed above, prepaid plans prov
as shown in Table 9 above, Sprint and T-Mobile together control 58.9% paid market. Compounding this distortion is the fact that most prepaid serviced with Android handsets; only a small minority of prepaid customers a result, the inferior speed and coverage that prepaid services represent controls.	overage and s	speeds – i.e., poorer network quality – than postpaid plans.
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a result, the inferior speed and coverage that prepaid services represent co	epaid marke	et. Compounding this distortion is the fact that most prepaid
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	sproportiona	ately larger share of all Android phones and of both Sprint's
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	[END	T-MOBILE CONFIDENTIAL] for corresponding prepaid
[END T-MOBILE CONFIDENTIAL] for corresponding prepaid or		
[END T-MOBILE CONFIDENTIAL] for corresponding prepaid or vices. To see the effects of this distortion, consider the following incorrect	ervices. To s	see the effects of this distortion, consider the following incompared to the second se



^{92.} Cornerstone decl.., at fn. 19.

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.[END T-MOBILE

CONFIDENTIAL]⁹⁴ As a result, the authors have constructed a single, uniform "price" for each wireless brand that is applied to all panel members subscribing to that brand, irrespective of each individual panel member's actual plan, actual price being paid, whether measured or unlimited, number of phones included in the plan, or any other highly relevant elements of the carriers' pricing structures. The authors explain: "Note that because we only have one national price for each carrier, the price coefficient cannot be separately identified from brand fixed effects in the conditional logit regression." Like a broken clock that provides the correct time twice each day, the one-price-per-brand value that the authors have constructed may coincidentally be correct for an infinitesimally small fraction of the total NMP panel members, but is likely way off the mark for the vast majority of them. In this regard, the authors make the following remarkable admission:

Demand mo ness to price would have

Demand models can often be used to directly estimate consumer responsiveness to price. We cannot do this as part of our demand model. Ideally, we would have data where different consumers faced different prices either across locations or over time. This would allow us to estimate how choices vary with prices. However, in this case each brand sets prices nationally and we lack sufficient intertemporal variation in prices to directly estimate price sensitivity within our demand model. 96

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But it's actually even worse than that. Not only do the authors lack information on prices being charged at different locations and at different times, they also lack information on

^{94.} *Id.*, at fn. 9.

^{95.} Id., at fn. 45.

^{96.} Id., at para. 74, emphasis supplied.

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1		prices being charged for different products (i.e., plans) being offered by the same provider.
2		The model thus assumes, in all cases, that customer responses to price changes involve
3		migration (diversion) from one <i>brand</i> to another <i>brand</i> rather than an equally, if not far
4		more, likely scenario wherein the migration is between different products (plans) offered by
5		the same service provider. If speed is as important to customers as the authors posit, then
6		intra-brand shifts provide a simple solution that does not involve purchasing a new handset
7		For example, Verizon currently offers three (3) different plans offering "unlimited" 4G
8		LTE data – go unlimited for \$40, which is subject to speed limitations from the start,
9		beyond unlimited for \$50, which is subject to speed restriction after 22 GB, and above
10		unlimited for \$60, which is subject to speed restriction after 75 GB. 97
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12	(5)	In their description of the NMP data, the authors explain that [BEGIN T-MOBILE
13		CONFIDENTIAL
		" [END T-MOBILE CONFIDENTIAL] is inextricably linked to the particular
19		service plan to which each customer subscribes, a critically important element of data that
20		is entirely missing from the NMP dataset. Consider the example of the three Verizon

^{97.} https://www.verizonwireless.com/plans/ (accessed 12/30/18)

^{98.} Cornerstone decl., at fn. 7, emphasis supplied.

1	postpaid service plans just described. At \$40 per month, speed throttling can commence	
2	immediately; at \$50 per month, throttling cannot begin until after the user has run through	;h
3	the first 22 GB of usage, and at \$60 per month, throttling can commence after 75 GB of	
4	usage. Once throttling begins, [BEGIN T-MOBILE CONFIDENTIAL]	
	" [END T-MOBILE CONFIDENTIAL] can be materially reduced, not due to the	e
6	carrier's network quality, but due to the specific pricing plan than the customer has selec	ted
7	and the customer's aggregate volume of usage. Many prepaid plans can be degraded ever	en
8	more than postpaid plans, yet again, the NMP dataset does not identify customers [BEG	ΊN
9	T-MOBILE CONFIDENTIAL] [END T-MOBILE	
10	CONFIDENTIAL] What the NMP data does not permit – and what the Cornerstone mo	odel
11	does not provide – is an apples-to-apples comparison of the [BEGIN T-MOBILE	
12	CONFIDENTIAL] " [END T-MOBILE CONFIDENTIAL] as	
13	between the Joint Applicants' services and roughly equivalent offerings of its rivals, pre-	-
14	and post-merger. It is entirely possible, perhaps even likely, that the average [BEGIN 7]	Γ-
15	MOBILE CONFIDENTIAL] " [END T-MOBILE CONFIDENTIAL]	L]
16	of T-Mobile's "T-Mobile ONE" plan offering 4G LTE with a prioritization point of 50 C	βB
17	is faster than Verizon's \$50 "beyond unlimited" plan in which throttling can begin after a	22
18	GB. No "demand shift" conclusions of the type being drawn by the Cornerstone group	
19	based solely upon comparisons limited to average [BEGIN T-MOBILE	
20	CONFIDENTIAL] " [END T-MOBILE CONFIDENTIAL] that	
21	entirely ignore the complex pricing structures that bear directly on this specific metric ca	ın

(6) And, because the underlying Neilsen data does not identify the specific service plan, its price, or features to which each individual customer in the dataset subscribes, the effects of promotions, of pricing structures favoring some usage pattern over others, and of non-price service features that are expressly intended to influence purchase decisions, all of these critically important service attributes are effectively swept under the rug by the creators of this model. For example, there are important differences in the treatment of roaming both as between prepaid and postpaid plans as well as among the various MNOs. An important feature of many Sprint and T-Mobile postpaid plans is *international data roaming*. Some prepaid plans do not even offer any *domestic* voice or data roaming, let alone international; others offer voice but not data roaming. Yet, the authors admit that **BEGIN T-MOBILE**

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"99 [END T-MOBILE HIGHLY

CONFIDENTIAL] The Cornerstone model's failure to consider the effects of service features such as roaming *and others* that directly affect a customer's choice of service and service provider is a fundamental error that effectively distorts the price and network quality relationships that the model purports to be examining.

(7) There is no indication that the model had considered the demand effects of any features other than speed and coverage that may be included within a service plan. For example, some current T-Mobile plans include features such as "Netflix at no extra charge," "Stream

99. Id., at fn. 117.



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2 texting + 1 hour of data," and "Unlimited in Mexico & Canada – Talk, text, and up to 5GB 3 of 4G LTE data." The inclusion of such features are obviously intended to attract 4 customers and potentially overcome the speed and coverage deficiencies of Sprint and 5 T-Mobile relative to AT&T and Verizon. Yet the Cornerstone modelers have apparently 6 chosen to ignore such additional features altogether. 7 8 (8) One such feature is of particular relevance to a key objective of the Cornerstone model. 9 During the time period covered by the model ([BEGIN T-MOBILE HIGHLY 10 CONFIDENTIAL [END T-MOBILE HIGHLY CONFIDENTIAL]), 11 both Sprint and T-Mobile were offering "zero rating" video downloads on selected 12 streaming apps (e.g., Netflix, hulu), whereas both AT&T and Verizon count such usage

unlimited entertainment" (i.e., does not count toward aggregate data usage), "In-flight

13 against the customer's data cap for the billing period. These "zero rating" plans were 14 designed to be particularly attractive to heavy users of streaming video services, whose 15 total bill would typically be much higher were they to subscribe to a carrier that counted 16 such usage against the customer's data cap either for billing or for throttling purposes. 17 While such users would clearly prefer faster download speeds, they would also prefer a 18 service that did not charge for such downloads. By failing to include this and other features 19 in the analysis, the model likely misattributed the factors influencing the consumer's choice 20 of service provider.

^{100.} https://www.T-Mobile.com/cell-phone-plans?icid=WMM_TM_18HOL_5IPCD18Z27V15702 (accessed 12/28/18).



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1 (9) Also apparently ignored by the model is anything relating to the number of handsets (lines)

2 that are included in a given customer's service. In fact, it is not even apparent that the

Neilsen data includes *all*, or only certain individual, line(s) in an account, or that it has

identified the number of lines included in each panel member's account. These "family"

type pricing plans typically offer deep discounts for second and additional lines. For

example, T-Mobile is currently offering a promotion it calls "T-Mobile ONE":

7 "LIMITED-TIME OFFER – Get 2 lines. Add a 3rd line free. Bring the whole family

together with T-Mobile ONETM. Get 2 lines of unlimited talk, text, and data on your

9 smartphone, and your 3rd line is on us."¹⁰¹ Sprint is currently offering an even more

aggressively priced multi-line plan: "Our Best Offer: 3 Unlimited Lines FREE! Switch to

Sprint and get your 3rd, 4th and 5th lines FREE! That means Unlimited for just

\$20/mo./line for 5 lines and a \$1000 savings over Verizon and AT&T."102 Although all

MNOs and MVNOs offer "family" type multiple handset plans, the nature of the pricing

taper varies significantly from carrier to carrier. Price comparisons that fail to account for

the number of lines in a plan and the applicable pricing structure will materially distort the

inter-carrier comparisons.

(10) Another pricing-related issue that the Cornerstone authors appear to have ignored is the

manner in which "price" is presented to the customer. AT&T, Verizon and Sprint all add

various taxes and fees onto the "base price" of their services. T-Mobile offers "all-in"

101. *Id*.

102. https://www.sprint.com/ (accessed 12/29/18).



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prices that include all taxes and fees. If the single nationwide "price" for each brand that is captured in the MNO dataset is the carrier's base price only, then the differential between T-Mobile's "all-in" price and the other carrier's effective price (when taxes and fees are added) is significantly understated. The differential between "base price" and the total bill (including all taxes and fees) can be substantial. For example, the base price on my own most recent AT&T wireless bill for a 2-line service plan was \$86.80, but the total bill including all taxes and fees was \$102.94, i.e., 18.6% more than the stated "base price." Additionally, even though carriers provide uniform "national" prices for their services, taxes and fees typically vary by jurisdiction. They may include local sales taxes, state "regulatory fees," E911 charges, and the like. Even if Neilsen accounts for some *average* tax and fee surcharge for carriers other than T-Mobile, the local variations will distort the inter-carrier price relationships for individual customers and, to the extent that price influences demand, will create unaccounted-for demand effects on the underlying data and any results derived therefrom.

(11) A central premise of the model design is that download speed is a key factor in influencing

^{104.} This is probably unlikely. Although certain surcharge type revenue, such as a "regulatory fee," is revenue to the carrier and thus would probably be included in ARPU, pass-through items such as taxes and E911 fees are ilkely excluded from ARPU.



^{103.} For example, added to the total \$86.80 base price for my wireless service are the following taxes and fees: Administrative Fee, \$1.99; Federal Universal Service Charge, \$1.95; Regulatory Cost Recovery Charge, \$1.25; Local government taxes & fees: 9-1-1 Service Fee, \$1.00; and Massachusetts State Sales Tax - Telecom, \$1.88, for a total of \$8.07 per line, or \$16.14 for the entire bill. The total Local government taxes and fees of \$5.76 for the two lines thus represents 35.7% of the total surcharge and, just by itself, represents a 6.64% add-on to the base price. This "Local" component is higher in some places, lower in others. If Neilsen had failed to capture any or all of these additional taxes and fees, or if the Cornerstone authors had ignored them, the price comparisons with the "all-in" T-Mobile price are quite substantial and far in excess of the "SSNIP" threshold as set out in the *Horizontal Merger Guidelines*.

consumer choice among carriers. However, the underlying NMP data clearly includes measurements taken while the consumer was commuting or driving as well as when he or she was stationary. While these are reasonable data points, it does not appear that the model had controlled for the consequences of using a phone while in transit. For example, how much does a person care if the phone speed is slow while downloading an e-mail while driving? Coverage, rather than speed, may be the more important concern while driving.

(12) The NMP dataset upon which the model relies is limited solely to Android devices. Within that category, the model (and perhaps the NMP data itself) appear to ignore details as to the specific type of handset that a given customer is using (e.g., new vs. old device, brand (e.g., Google, Samsung, LG, Motorola, Nokia) and model, price paid for the handset (which may vary from as low as \$200 to as high as \$799 for a Google Pixel 3), the operating system vintage, type of app being used, whether the app was data limited or filled with ads, or other factors affecting the overall customer experience. All of these handset attributes will have a direct bearing upon the nature and extent of a customer's use of the wireless service, the importance of download speed, and the overall customer experience, yet the model simply ignores all of these considerations.

101. The Cornerstone model does not prove that a post-merger New T-Mobile will not engage in coordinated conduct *vis-a-vis* AT&T and Verizon; rather, it *assumes* that such coordination will not take place. Indeed, this assumption is key to its conclusions regarding the

105. *Id.*, Exhibit 2.



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- 1 merger's effect upon price and competition overall. The authors base their "market equilibrium"
- 2 analysis and conclusions upon a "Pricing Model with Bertrand price competition." ¹⁰⁶ Bertrand
- 3 is one of several principal economic theories put forward to explain firms' conduct in
- 4 oligopolistic markets. The premise of *Bertrand price competition* is that firms even in markets
- 5 with a small number of firms will always set their price without any consideration of
- 6 competitive responses, and continue to produce whatever quantity of output the market will
- 7 absorb to the point where price is ultimately driven to marginal cost and where economic profit
- 8 is driven to zero. 107 Bertrand inherently assumes what amounts to a competitive market outcome
- 9 in an oligopolistic market, and like firms operating under conditions of perfect competition,
- assumes that no tacit or other coordinated conduct or outright collusion is present.

12 102. But the authors' adherence to this "price equals marginal cost" construct is particularly

- 13 remarkable in that data provided within their own declaration confirms that neither Sprint,
- 14 T-Mobile, nor any other wireless service provider, currently sets its prices even remotely close
- 15 to, let alone at, marginal cost. Table 15 below reproduces price and marginal cost figures
- 16 presented at Exhibit 36 in the Cornerstone declaration:

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^{107.} In *Bertrand*, "the oligopolistic (Nash) equilibrium attained when two or more *price*-setting firms have constant marginal costs involves price equal to marginal cost." *Baumol, Panzar and Willig, Contestable Markets and the Theory of Industry Structure, Harcourt Brace Jovanovich, 1982, at 44. Note that the Cornerstone authors are expressly modeling a scenario that does <i>not* involve fixed marginal costs, or where price is equal to marginal cost.



^{106.} Id., at para. 11, fn. 10; discussed in detail at Appendix 5.3.2.

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		AT&T	Verizon	Sprint	T-Mobile	Virgin	MetroPCS	Cricket
8	Pre-merger price							
9	Pre-merger marginal cost							
10	Percent markup over							
11	marginal cost							
12	Source: Cornerstone decl., at Ex	hibit 36.						

[END T-MOBILE HIGHLY CONFIDENTIAL]

The authors' own report belies their assumption that any decrease in post-merger marginal cost experienced by Sprint and T-Mobile will be flowed through dollar-for-dollar as a reduction in New T-Mobile's price. Yet without that critical – and obviously invalid – assumption, the Cornerstone model teaches nothing about the effect of the merger upon prices or competition.

103. Other widely accepted and understood economic models assume that some degree of coordinated conduct – tacit or overt – is present in such markets. These theories assume that firms in oligopolistic markets do consider competitor responses to their own pricing initiatives. The Cournot model demonstrates that far greater profits are available to each of the firms through coordinated conduct than by aggressively competing on price. Cournot posits that all firms in an oligopolistic market are aware of this, and make pricing and output decisions on the basis that their competitors understand this as well and will behave accordingly without the need Reply Testimony of Lee L. Selwyn Calif. PUC A.18-07-011/012 January 7, 2019 Page 121 of 188

1 for any overt coordination. More recent work by the late mathematician John Forbes Nash Jr.

- 2 applied game theory to explain a type of market equilibrium (known as "Nash equilibrium")
- 3 involving two or more non-cooperating players where each player is assumed to know the
- 4 equilibrium strategies of the others, and no one of them can improve their condition by
- 5 modifying only their own gaming strategy. 108

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7 104. Unless one accepts *Bertrand* as the basis for the authors' conclusions, there is simply

no merit to the notion that, even if New T-Mobile were able to achieve a lower marginal cost

9 than the two firms could standing alone, this would be flowed through to consumers. Indeed,

10 there is a far more compelling basis to believe just the opposite.

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105. Even if one were to accept the *Bertrand* expectation of aggressive price competition

among the three post-merger MNOs, the Cornerstone model itself actually goes even further into

14 unreality. The analysis seeks to estimate the extent to which customers of one carrier will

migrate (divert) to another based on differentials in speed and price. Changes in "price," for this

purpose, are equated to changes in marginal cost of the post-merger New T-Mobile entity vis-a-

17 vis the existing pre-merger companies. Starting with the "present" uniform national price

(ARPU) for each brand – which is uniform across all service plans (prepaid and postpaid,

19 measured and unlimited) offered by each company – the model simulates the extent of diversion

from or to Sprint and T-Mobile relative to assumed post-merger changes in speed and in

21 marginal cost – again, without reference to the type of service or pricing plan to which individual

^{108.} Case & Fair, Principles of Microeconomics, 7th Edition, at 294-295.



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1 customers may subscribe. "All of our merger simulation scenarios start from the same pre-

2 merger price and share baseline, as observed in current data. We then allow for a range of post-

3 merger scenarios that assume different quality improvements and marginal cost reductions." ¹⁰⁹

4 Translating this statement into plain English, what the authors are saying is that they apply the

5 projected change in New T-Mobile's post-merger marginal cost relative to the pre-merger levels

6 for each of the two separate firms as representing the change in the *price* of the service. That is,

for each dollar decrease in marginal cost, the model assumes that price will be decreased by

exactly the same amount.

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106. This "change in price equals change in marginal cost" construct is unrealistic on several levels, is not supported by the authors' own data, nor is it even supported by economic

12 theory. The Joint Applicants have stated that "New T-Mobile will invest nearly \$40 billion to

combine the complementary spectrum, sites, and assets of T-Mobile and Sprint to deliver a

14 robust, nationwide world-class 5G network and services sooner than otherwise possible."¹¹⁰

15 Under the pricing theory inherent in the Cornerstone model, all of the efficiency gains resulting

from that \$40-billion investment would be handed over to New T-Mobile's customers; its

shareholders would get no return on that outlay. There is simply no basis for the Cornerstone

group's assumption that a post-merger New T-Mobile, not compelled by any regulatory

19 requirement or competitive marketplace forces to do so, would voluntarily choose to flow-

20 through to its customers 100% of any cost savings it is able to achieve as a result of having



^{109.} Cornerstone decl., at para. 85, citations and footnotes omitted.

^{110.} Public Interest Statement, at p. I.

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1	invested nearly \$40-billion in network enhancements. Additionally, basic economic theory
2	holds that only in perfectly competitive markets will changes in marginal cost be reflected
3	dollar-for-dollar in price. In oligopolistic markets, the profit-maximizing price is set at the point
4	where marginal revenue equals marginal cost. But "marginal revenue" is <i>not</i> price. "Price" is
5	average revenue, which (for normal downward-sloping demand functions) is always above
6	price. A \$1 decrease in marginal cost will potentially result in a price drop, but by well short of
7	the full \$1.
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9	107. Yet even accepting all of the model's various shortcomings and fatal flaws, upon closer
10	examination of the results of the simulations that are being reported, it is apparent that the model
11	does not even support the core contention that the merger will produce a net benefit, except
12	under the most extreme sets of assumptions:
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14	• [BEGIN T-MOBILE CONFIDENTIAL]
16	[BEGIN T-MOBILE HIGHLY CONFIDENTIAL] [END T-MOBILE HIGHLY
17	CONFIDENTIAL
	[BEGIN T-MOBILE HIGHLY CONFIDENTIAL] \$6.00 [END
19	T-MOBILE HIGHLY CONFIDENTIAL]

 $[{\bf END} \; {\bf T\text{-}MOBILE} \; {\bf CONFIDENTIAL}]^{111}$



^{111.} Cornerstone decl., at para. 94, T-MOBILE HIGHLY CONFIDENTIAL Exhibit 13.

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	•	[BEGIN T-MOBILE CONFIDENTIAL]
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		[BEGIN T-MOBILE
		HIGHLY CONFIDENTIAL] [END T-MOBILE HIGHLY CONFIDENTIAL]
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	Th	ne model examined a number of other combinations of [BEGIN T-MOBILE
	CC	ONFIDENTIAL] [END T-MOBIL
	CC	ONFIDENTIAL]. Only in the most extreme of each of these did the model project a net
	im	aprovement in market share for the post-merger New T-Mobile.
		108. And in that regard, it is worth repeating that the model used reductions in marginal co
	as 1	representing the reduction in price that New T-Mobile would be expected to adopt, dollar-fo
	dol	ollar, without retaining any portion of the efficiency gain for itself or its shareholders. And, a
	I h	have also noted, any reduction in price in response to a decrease in marginal cost implicitly
	agg	sumes that the post-merger New T-Mobile will not engage in any sort of coordinated conduc
	uss	
		s-a-vis AT&T and Verizon. Other than the opinions of a few academic economists engaged

^{112.} *Id.*, at para. 128, T-MOBILE HIGHLY CONFIDENTIAL Exhibit 29.



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- 1 and, indeed, T-Mobile's Chief Technology Officer's own characterization of these two firms
- 2 as "the duopoly" at the very least suggest that this possibility cannot be summarily discounted.
- 3 The entirety of the conclusions advanced by the Cornerstone group require that no coordinated
- 4 conduct occur post-merger. Without that core assumption, the model teaches nothing
- 5 whatsoever about post-merger conditions, and must be entirely discounted.

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- 7 Claims that New T-Mobile and the other two mobile wireless service providers confront
- 8 competition from cable MSOs is highly speculative, certainly premature, and cannot
- 9 provide a basis for viewing the mobile wireless service market as contestable.

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- 109. In their Public Interest Statement, Joint Applicants cite declarants Salop and Sarafidis
- as dismissing concerns regarding coordinated behavior post-merger. ¹¹³ Salop and Sarafidis
- argue that (1) "network investment cannot be easily or rapidly monitored;" (2) "as a result of
- substantial merger-induced efficiencies, Newco will have increased capacity, improved network
- 15 quality, and reduced network and non-network marginal cost;" and (3) "unlike price changes that
- 16 can be rescinded relatively quickly, network investments are essentially irreversible decisions
- because the investments do not depreciate very quickly" and "[t]here also is a long-lead time for
- 18 retaliatory investments by rivals, once defections are finally detected, which provides the
- 19 defector with a significant first-mover advantage." These and similar arguments are based
- 20 entirely upon representations made to these witnesses by Joint Applicant officials (see, e.g.,
- 21 multiple repetitions of the phrase "we understand that ..." in the Salop declaration).



^{113.} *Public Interest Statement*, at 105. The PIS cites Salop/Sarafidis at paras. 84-87 as support for this contention. However, the subject of the cited text is the Joint Applicants' relationship with MVNOs, not the potential for coordinated behavior vis-a-vis AT&T and Verizon.

^{114.} Salop and Sarafidis decl., at para. 12.

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1 Technologically-driven price reductions have been occurring regularly, and will continue. The

2 relevant question is whether New T-Mobile will simply accept AT&T/Verizon price levels or

3 continue to operate as a disrupter. Will prices, which are headed downward in any event,

4 decrease more, less or the same as they would is Sprint and T-Mobile continued to operate on a

5 standalone basis?

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7 110. The fatal flaw underlying these claims is that, if valid, they would also govern the

8 conduct of AT&T and Verizon. (1) AT&T and Verizon have made extensive "network

9 investment[s that] cannot be easily or rapidly monitored;" (2) AT&T and Verizon already enjoy

10 the same overall scale of operations as would New T-Mobile, and thus are already realizing the

same types of "efficiencies, ... increased capacity, improved network quality, and reduced

network and non-network marginal cost" as New T-Mobile would have; and (3) AT&T's and

Verizon's "network investments are essentially irreversible decisions because the investments do

not depreciate very quickly" and "[t]here also is a long-lead time for retaliatory investments by

15 rivals, once defections are finally detected, which provides the defector with a significant first-

mover advantage." Yet AT&T and Verizon persist in maintaining price levels well in excess of

those being offered by Sprint and T-Mobile. Clearly, AT&T's and Verizon's coordinated

conduct does not square with Salop's assessment of the conditions that the Joint Applicants'

claim will somehow apply to New T-Mobile.

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111. Joint Applicants' claims that the facilities-based CMRS carriers will be confronting

22 competition from cable MSOs such as Comcast and Charter for wireless voice and data services



1	are grossly overblown and certainly do not rise to a level that would render the mobile wireless
2	market "contestable" in any meaningful sense. Comcast's wireless business model relies upon a
3	combination of (1) millions of low-power "hot spots" that have been created using Comcast-
4	owned customer wi-fi routers, often without the customers' knowledge and certainly without
5	their affirmative consent, and (2) use of existing cellular services obtained (at wholesale) from
6	one or more of the four (or perhaps three) facilities-based CMRS carriers. Comcast's and
7	similar hybrid wi-fi/cellular service offerings are more like MVNO services than actual
8	facilities-based services. These hybrid arrangement cannot exist without the ability to obtain
9	bandwidth on a wholesale basis from a facilities-based CMRS carrier, which places them in the
10	same condition of dependency as "pure" MVNO retail providers. Additionally, the bandwidth
11	and geographic coverage of these pseudo-public wi-fi hotspots can barely compete with existing
12	LTE and 4G services, let alone 5G. If 5G is the future of wireless as the Joint Applicants claim,
13	then Comcast or its counterparts have no chance of competing in this segment.
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15	112. In Comments submitted in the FCC's Sprint/T-Mobile docket, WT 18-197, Charter
16	explains why it cannot be considered a viable competitor in the mobile wireless market:
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Providing mobile service through Charter's MVNO resale arrangement is

Although Charter's MVNO reseller arrangement with Verizon offers Spectrum

Mobile customers access to Verizon's network, one of the largest, most reliable 4G-LTE networks in the country, Charter faces certain limitations in its ability to

compete in the mobile market on the same terms as Verizon or other facilities-

are confidential but limit Charter's ability to fully manage the mobile network

and sell the product, thereby hindering the competitiveness of Charter's mobile

based carriers. There are significant limitations to its MVNO agreement, which

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service.

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materially different than providing mobile service as a facilities-based nationwide or even regional mobile carrier. At the same time, substantial barriers exist to entering the mobile services market as a facilities-based carrier. The combination of very high spectrum license acquisition costs, significant network deployment costs, tower site acquisition or leasing and construction costs, costs of purchasing network equipment, back haul costs, and the costs of interconnection and roaming, all combine to create an extremely high barrier to entry for new mobile facilities-based participants. Given these substantial barriers to entry, Charter believes that under the existing MVNO agreement, Spectrum Mobile is not and cannot reasonably be viewed as having the ability to counteract price increases or other anticompetitive effects, if any, arising from a merged T-Mobile/Sprint. 115

Any cable MSO seeking to provide a geographically ubiquitous wireless service that is not limited solely to areas falling within the extremely limited range of consumer wireless router hotspots will be utterly dependent upon at least one of the existing national CMRS carriers. The Joint Applicants' suggestion that Comcast, Charter, or any other MSO actually constitutes a competitive challenge simply ignores this fundamental reality.

113. The inverse of the "cable will compete with us" contention is that, following the merger and the accelerated deployment of 5G, the Joint Applicants will be in a position to compete with cable in the provision of consumer broadband Internet access, particularly in rural areas, by offering fiber-like speeds and at lower prices than those currently being charged for wireline broadband. It is claimed that 5G will support data rates roughly comparable to those currently available with wired broadband services. But wireless data rates have consistently lagged behind those available with wired services, and nowhere have the Joint Applicants

^{115.} Comments of Charter Communications, Inc., FCC WT Docket No. 18-197, August 27, 2018, at 5-6.

^{116.} Public Interest Statement, at 57-69.

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1 suggested that wired data rates have already reached their maximum. Fiber-to-the-Premises

2 ("FTTP") services such as Verizon's *FiOS* are already offering 1 Gb data rates as compared with

3 the 100 MB rates that the Joint Applicants claim that 5G will ultimately support.

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5 114. Consumer demand for broadband is also growing. Average bandwidth utilization by

6 consumer broadband customers is currently in the range of 190 MB per month. 117 A Deloitte

7 report notes that "US consumers clearly love watching video. In fact, they spend nearly as much

time watching video as they do on their jobs. Our survey reveals that on average, US consumers

spend 38 hours watching video content each week, 15 hours (or 39 percent) of which is

streamed."118 Several trends are driving this demand growth, including (as Deloitte has

observed) a shift away from over-the-air and linear video and over to streaming video services

12 (e.g., Netflix, Amazon Price Video, YouTube, etc.), increased penetration of high-bandwidth

devices, such as 4K TVs, home monitoring cameras and various other "Internet of Things"

14 ("IoT") devices, etc. Although (and contrary to the Joint Applicants' contention) many of these

services do not directly influence the demand for *mobile* wireless broadband, it is likely that

usage of wired broadband will continue to escalate.

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115. The ability of a wireless carrier to support the potential demand for in-home wireless

broadband stems from a combination of the potential speed (data rate) of the service and the

^{118.} Deloitte Insights, 2018, Digital media trends survey, 12th edition, available at https://www2.deloitte.com/content/dam/insights/us/articles/4479_Digital-media-trends/4479_Digital_media%20trends_Exec%20Sum_vFINAL.pdf (accessed 1/4/19).



^{117.} Report: Average Home's Broadband Usage is 190 GB, Karl Bode, June 19, 2018 (available online at http://www.dslreports.com/shownews/Report-Average-Homes-Broadband-Usage-is-190-GB-142026 (accessed 1/2/19).

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aggregate data capacity of the transmission media. Wired broadband utilizes shared "last mile" 1 2 facilities that also have finite data-carrying capacities. A cable operator will provision a city 3 street with coaxial cable that serves multiple households, but the maximum number of homes 4 that can be served is limited by the aggregate demand and the total bandwidth capacity of the 5 cable. A typical DOCSIS 3.0 coaxial cable segment has a maximum downstream capacity of 6 roughly 2.5 Gbps, and that must be shared by all subscribers on that cable. Since only a fraction 7 of those subscribers may be actively downloading some content at any point in time, the number 8 of subscribers that can be served depends upon the average download speed and the number of 9 active subscribers in the busy hour. One estimate puts that number at roughly 250 subscribers. 119 10 However, as the demand for higher download speeds increases (e.g., as more subscribers stream 11 4K TV content) and as the busy hour demand grows (e.g., as more subscribers shift their evening 12 TV viewing from linear cable TV to streaming video), the number of subscribers that can be served on a single cable segment will decrease, perhaps significantly. When the capacity of a 13 14 single cable segment has reached the point of exhaust, the cable operator can split the segment, 15 or simply deploy an additional parallel cable segment. Verizon's FTTP FiOS architecture also 16 shares a single pair of fiber optic cables among up to 32 homes, usually located in close proximity to one another. 120 When the demand exceeds capacity, an additional (coax or fiber) 17 18 cable can be deployed. Wireless broadband faces similar capacity constraints but, unlike cable 19 and FTTP, it is more difficult to simply replicate a transmission facility when the demand 20 exceeds capacity.



^{119. &}quot;Comparing Cable and Fiber Networks," BROADBAND COMMUNITIES, JANUARY/FEBRUARY 2015, at 62. Available at http://www.bbcmag.com/2015mags/Jan_Feb/BBC_Jan15_ComparingCable.pdf (accessed 12/31/18).

^{120. &}lt;u>Id.</u>

2 blocks of bandwidth, making these frequencies a better choice from home wireless broadband 3 with bandwidth demand expected to rival that for wired services. Because millimeter wave signals extend over very short distances (less than one-half mile), cells can easily be split and 4 5 frequencies reused so as to increase capacity as needed. However, these high-band signals are 6 far less viable for use in low-density rural areas precisely because of their extremely short 7 propagation distances. Low- and mid-band spectrum, which offers much greater distance 8 coverage, lacks the bandwidth capacity to handle the potential aggregate traffic load presented 9 by customers in the area falling within the range of a single cell tower. For example, a cell tower 10 with a propagation range of five miles would serve an area of more than 30 square miles. ¹²¹ Cell 11 splitting and reducing power can increase the potential for frequency reuse and thereby increase 12 capacity somewhat, but even in rural areas with an average of, for example, 100 homes per 13 square mile, a single cell tower could be called upon to serve thousands of individual customers. 14 It seems highly unlikely that a carrier could actually offer "fiber-like speeds" to such customers 15 even with full 5G deployment, using mid-band spectrum.

116. Licenses for millimeter wave (24 GHz and above) spectrum are being offered in large

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117. Finally, other than the Joint Applicants' say-so, there is simply no *a priori* basis to conclude that their home wireless broadband service could, or more importantly, *would* actually carry a lower price than cable or FTTP broadband. In fact, such evidence as actually exists indicates precisely the opposite: According to the FCC's 2016 *Broadband Progress Report*, approximately 90% of Americans have access to at least one provider of 25 Mbps/3 Mbps

^{121.} Area of a circle $A=2\pi r$ i.e., 2 x 3.14159 x 5 = 31.4 square miles.



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- 1 fixed wired broadband service, but 38% have a choice among two or more providers. 122 In
- 2 markets such as Boston, individual communities have access to one, two or in some cases three
- 3 broadband providers (Comcast, RCN, and Verizon FiOS), there is no price variation on the part
- 4 of Comcast (the dominant provider) among communities where it faces no, one or two
- 5 competitors. There is simply no basis to accept the Joint Applicants' assertion that *they* will
- 6 somehow be able and expected to charge less for wireless home broadband than the providers of
- 7 fixed wired broadband services.

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ISSUE 5. What merger-specific and verifiable efficiencies would be realized by the merger?

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The Joint Applicants' "economic benefits" theory

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118. The Joint Applicants' "benefits" theory is premised upon the notion that the increased scale of New T-Mobile's operations relative to those of the two companies standing alone will benefit from increased economies of scale, and in so doing will produce significant efficiency gains, lower marginal costs of inputs, and additional incentives both for New T-Mobile and for its customers. But this "bigger is better" theory could be applied to virtually any corporate merger or acquisition: The prospect of economic gains due to increased scale is not and must not be the sole consideration in addressing the public interest concerns surrounding a transaction

^{122.} Inquiry Concerning the Deployment of Advanced Telecommunications Capability to All Americans in a Reasonable and Timely Fashion, and Possible Steps to Accelerate Such Deployment Pursuant to Section 706 of the Telecommunications Act of 1996, as Amended by the Broadband Data Improvement Act, GN Docket No. 15-191, 2016 Broadband Progress Report, Rel. January 29, 2016, at para. 86, Table 6. Available at https://www.fcc.gov/reports-research/reports/broadband-progress-reports/2016-broadband-progress-report (accessed 12/27/18). Notably, the FCC appears to have discontinued publishing data on multiple providers of fixed wired broadband service after its 2016 Report.



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of this magnitude. Moreover, in order for any public benefits to result from such efficiency

- 2 gains (if, in fact, any would actually materialize), some significant portion of these gains would
- 3 need to flow through to customers, or to the broader state and/or local economies.

The efficiency benefits being claimed by the Joint Applicants are largely speculative and, in any event, they have failed to demonstrate that, in the context of a three-firm oligopoly, any significant portion of such efficiencies that do arise will be flowed through to consumers.

119. Even if one were to accept the Joint Applicants' claims as to the extent to which the merger will bring about efficiency gains resulting directly from the increased scale of their (post-merger) joint operations, they have failed to show that such gains will actually flow through to consumers. Offsetting any such efficiency gains will be a significant diminution of competition in the US mobile wireless market, reducing the likelihood that a New T-Mobile will confront any marketplace pressure to reduce prices to reflect these efficiency gains.

120. In its analysis of the 2011 T-Mobile/AT&T merger, the FCC staff explained that "[i]n considering the evidence provided by the Applicants in a proposed transaction, the Commission typically applies several criteria in deciding whether a claimed benefit should be considered."

• First, the claimed benefit must be transaction specific: It must not only be likely to occur as a result of the proposed transaction but it must be unlikely to be realized by other practical means having fewer anticompetitive effects. "Efficiencies that can be achieved through means less harmful to competition than the proposed merger ... cannot be considered to be true pro-competitive benefits of the merger ..."

• Second, the claimed benefit must be verifiable: The Applicants, who possess much of the



Four specific criteria were enumerated:

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information relating to the potential benefits of a transaction, are required to provide sufficient supporting evidence to permit verification of the likelihood, timing, and magnitude of each claimed benefit. Benefits expected to occur only in the distant future may be discounted or dismissed because, among other things, predictions about the distant future are inherently more speculative than predictions that are expected to occur closer to the present. Further, the magnitude of the claimed benefit must be calculated net of the cost of achieving it.

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• Third, the Commission generally counts benefits only to the extent they will flow through to consumers and accrue to the public interest. In this regard, the Commission is more likely to find reductions in marginal costs cognizable as compared to reductions in fixed costs, because reductions in marginal or variable costs are more likely to result in lower prices. However, we will discount or dismiss reductions in costs that arise from an anticompetitive reduction in quality, service or variety that customers value.

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• Finally, the Commission evaluates the claimed benefits using a "sliding-scale approach.," As the harms to the public interest become greater and more certain, the degree and certainty of the public benefits must also increase commensurately in order for [the Commission] to find that the proposed transaction on balance serves the public interest." Where the potential harms are "both substantial and likely, the Applicants' demonstration of claimed benefits also must reveal a higher degree of magnitude and likelihood than we would otherwise demand:," 123

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None of these criteria have been satisfied by the Joint Applicants here.

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- 121. The *HMG* is quite explicit as to what types of evidence regarding "merger-specific"
- 27 efficiency gains will be considered:

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Efficiency claims will not be considered if they are vague, speculative, or otherwise cannot be verified by reasonable means. Projections of efficiencies may be viewed with skepticism, particularly when generated outside of the usual business planning process. By contrast, efficiency claims substantiated by

123. WT Docket No. 11-65, FCC Staff Report, at paras. 124-127, citations omitted, emphasis supplied.



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2	analogous past experience are those most likely to be credited.
3	The Guidelines also require that claims of increased efficiencies must be demonstrated to be
4	merger-driven, i.e., must not be capable of being achieved by the merging firms on their own:
5 6 7 8 9 10	Cognizable efficiencies are merger-specific efficiencies that have been verified and do not arise from anticompetitive reductions in output or service. Cognizable efficiencies are assessed net of costs produced by the merger or incurred in achieving those efficiencies. ¹²⁵
11	The "efficiency" evidence being offered by the Joint Applicants here does not come even close
12	to satisfying these requirements. In fact, virtually all of their "public interest" or "public
13	benefit" claims are rooted in speculations that are largely, in some instances entirely unsupported
14	by any actual facts or evidence, are vague, speculative, and are incapable of being verified by
15	reasonable means.
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17 18 19 20 21	The Joint Applicants' claims that the merger will dramatically increase the efficiency of their (joint) operation over that which exists under the two separate firms, even if true, is not a sufficient basis to overcome the potential anticompetitive effects that the merger will foster.
22	122. As I noted earlier, the HMG finds that "[m]ergers resulting in highly concentrated
23	markets that involve an increase in the HHI of more than 200 points will be presumed to be
24	likely to enhance market power" but goes on to suggest that "[t]he presumption may be rebutted
25	by persuasive evidence showing that the merger is unlikely to enhance market power." The Joint
	124. <i>HMG</i> , at §10, Efficiencies. 125. <i>Id</i> .



1 Applicants here have undertaken to rebut the *HMG*'s presumption along several themes:

(1) *Scale and efficiency*. The central theme of the Joint Applicants' case in support of their merger, as addressed in testimony and in their FCC Public Interest Statement as cited in their CPUC Application, ¹²⁶ is that the merger is necessary in order for the two firms to achieve the overall size and scale of operations necessary for them to deploy a ubiquitous 5G network and, more generally, to achieve the overall operating efficiencies necessary for them to successfully compete with AT&T and Verizon. Specifically, they advance the following arguments:

(a) Sprint's current scale is insufficient and inefficient: "Because we lack the scale of our larger competitors, we do not have as many subscribers over which to spread out our network costs, particularly compared to AT&T and Verizon." "While Sprint holds attractive spectrum assets, our current network faces significant challenges. ... At a national level, Sprint's network footprint covers less geography and fewer POPs than that of Verizon, AT&T, or T-Mobile." 128

(b) In contrast, T-Mobile portrays itself as an aggressive growth-oriented company that has disrupted the wireless market with its "Un-carrier" marketing and pricing philosophy, but argues that T-Mobile's growth and its ability to compete with AT&T



^{126.} Application, Section IX, at p. 30 et seq.

^{127.} Saw decl., at para, 6:

^{128.} *Id.*, at para. 12.

and Verizon is still limited by virtue of its relatively small scale (by comparison with AT&T and Verizon). "Our proposed merger with Sprint will provide New T-Mobile with the added scale and assets to supercharge the Un-carrier model, taking it to new levels and increasing our ability to compete with and win customers from the largest wireless players: AT&T, Verizon, and the large well-capitalized companies—like Comcast—now competing in the wireless industry." ¹²⁹

(2) Financial and resource impairment. Sprint is portrayed as a financially enfeebled company that currently has an inferior network across multiple dimensions and simply lacks the resources necessary to upgrade that network to the state-of-the-art level needed to compete with the other three carriers going forward.

(a) Sprint's network, particularly with respect to providing data services, is geographically limited. "While Sprint's 2.5 GHz spectrum can deliver high data speeds and support substantial capacity, it is limited in its propagation characteristics and ability to penetrate buildings compared to lower-band spectrum, such as T-Mobile's 600 and 700 MHZ bands. Sprint also holds an average of 40 MHZ of 1.9 GHz PCS spectrum nationwide. ..."

(b) Sprint lacks sufficient bandwidth capacity at the lower frequencies (e.g., 600 MHZ)



^{129.} Legere decl., at para. 8:

^{130.} Saw decl., at para. 7:

to offer high data-rate 5G. "While Sprint's 4G LTE network covers about 302 million POPs, only about 208 million POPs are covered by Sprint's 2.5 GHz spectrum, which is the spectrum that provides Sprint's best data speeds. However, 2.5 GHz in-building coverage on our macro cell sites is lower and covers only about 133 million POPs because the 2.5 GHz spectrum does not penetrate buildings as well as lower-band spectrum."¹³¹

(c) Sprint has been losing customers and has the highest outward churn rate in the industry: "This lack of coverage and lack of a consistent, high-speed user experience in many places where Sprint does offer coverage leads to Sprint having the highest network-related churn among major carriers." 132

(d) Sprint is impaired financially – and lacks the investment capital necessary to upgrade and expand its network: "Just a few years ago, Sprint was in dire financial straits. It lagged behind other carriers in deploying 4G LTE and was forced to invest many billions of dollars on its network just to try to catch up with competitors who were well ahead in the next generation wireless network capabilities. Sprint was losing subscribers and not generating the cash needed to support vital capital investments without incurring billions in new debt. In short, Sprint's path was unsustainable. … In



^{131.} *Id.*, at para. 13:

^{132.} Draper decl., at para. 14:

2017, we became net income positive for the first time in 11 years ..."¹³³ "In recent years, Sprint has faced financial challenges and has pursued efforts to substantially reduce its costs, including network-related costs. The company also faces higher levels of subscriber churn, lower subscriber scale, and lower share of wireless industry EBITDA compared to other carriers, particularly AT&T and Verizon.

Because of these factors, among others, Sprint has been unable to invest in its network at the same level of its competitors, resulting in a smaller footprint and lower site density, thereby impacting customer experience."¹³⁴

(3) Maximum deployment of 5G depends upon the merger going forward. T-Mobile has ambitious plans to deploy 5G on a standalone basis: "On a standalone basis, we will deploy a nationwide 5G network, but will lack the bandwidth to deliver upon the full data rate and capacity gains possible for 5G. Our lack of access to significant amounts of available mid-band spectrum that is not encumbered with LTE subscribers (as well as a lack of large amounts of high-band spectrum nationally) will significantly limit our ability to provide a nationwide 5G system that can handle the most demanding high capacity 5G applications." However, a merger with Sprint will provide additional scale and assets that will have a multiplicative effect upon the overall capacity and capability of the "New T-Mobile" network: "New T-Mobile, using the combination of the complementary spectrum and network assets of T-Mobile and Sprint will unlock the

^{133.} *Id.*, at paras. 3-4.

^{134.} Saw decl., at para. 16.

^{135.} Ray decl., at para. 18.

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potential in both the existing and future use cases envisioned for 5G and provide the capacity needed to carry the oncoming wave of data consumption and user engagement that will be unleashed. T-Mobile alone, given its network assets and capacity, will not otherwise be able to keep up with the explosive growth in new use cases and associated data requirements"¹³⁶

even close to satisfying the *HMG* requirements. The core of the Joint Applicants' "efficiencies" claim relates to the deployment of 5G. The Joint Applicants state that the merger will enable them to roll-out 5G more rapidly, with greater geographic coverage, and with greater total capacity, than the two firms could accomplish on their own. However, and as I shall discuss in more detail below, such claims are belied by statements made by both companies well before their merger was announced as to the individual plans and capabilities for deployment of 5G. As Public Advocates Office witness Cameron Reed explains, upon closer examination, it becomes clear that such 5G efficiency gains as are being promised relate almost entirely to the *transition* to 5G rather than to a permanent post-transition condition. Moreover, even the kind of more rapid deployment of 5G that the Joint Applicants seek to ascribe to the merger will produce little or no actual public benefit inasmuch as the roll-out of 5G-capable handsets and other devices is expected to be far more gradual than the aggressive deployment that the merger will purportedly permit. In any event, the type of transitory efficiency gains that the Joint Applicants describe

^{136.} Id., at para. 15.

^{137.} Public Interest Statement, at p. I.

^{138.} Reed (Public Advocates Office), at 13-14.

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1	can nardly overcome the anticompetitive losses that the <i>permanent</i> state of increased market
2	concentration will produce.
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4	124. In fact, virtually all of the Joint Applicants' "public interest" or "public benefit" claims
5	are rooted in speculations that are largely, in some instances entirely unsupported by any actual
6	facts or evidence, are vague, speculative, and are incapable of being verified by reasonable
7	means. Most importantly, T-Mobile has offered no substantive support for its contention that it
8	could not achieve corresponding efficiency gains while continuing to operate on a stand-alone
9	basis, i.e., without a merger with Sprint.
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ISSUE2. What new services, if any, that are not currently provided by T-Mobile or Sprint, are contemplated to be provided by the merged entity? How would the merger impact competition for such services in any metropolitan area or other geographically distinct market?

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3 Nationwide or even California statewide availability of 5G is in no sense dependent upon

4 the merger of T-Mobile and Sprint and, since this merger is likely to diminish competition

in the US mobile wireless market, it is more likely to retard, rather than facilitate, 5G

6 deployment.

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8 125. A second central theme of the Joint Applicants' case in support of the proposed merger

9 is their claim that a post-merger New T-Mobile will be able to construct and deploy a far more

extensive 5G wireless network with a total capacity many times as great as the sum of the

capacities of the standalone 5G networks that each of the two companies could accomplish on

their own. 139 However, the Joint Applicants' current portrayal of their separate and combined

5G capabilities bears little resemblance to what they had been saying to Wall Street shortly

before they accounted their plans to merge in the sprint of 2018.

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126. Neville R. Ray, T-Mobile's Executive Vice President and Chief Technology Officer,

characterizes 5G as bringing about "transformational changes" that will enable a "tsunami of

new data-intensive use cases" that "promise[] to bring myriad benefits to users and provide for a

multitude of new applications and use cases beyond what can be supported by today's most

advanced 4G networks and provide a richer user experience, increased engagement time, and

139. Application, at 13-14; see also, Public Interest Statement, at p. I..



1 new and innovative methods of consumption." ¹⁴⁰ Mr. Ray explains that:

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The improvements inherent in 5G will usher in a new wave of applications and spawn new business opportunities and customer benefits. It will not only be an evolution of mobile broadband networks, it is also envisioned to enable new unique network and service capabilities. The connectivity increase supported by 5G networks will be essential to support fiber-like data speeds, low latency for real-time interactivity, more consistent performance and user experience, and massive capacity for unlimited data (for things like 4K video streaming, online gaming and other capacity hungry applications) that cannot be served across a substantial number of users by 4G. The new 5G ecosystem will enable new forms of mobile media and entertainment – no longer will consumers be required to subscribe to multiple network providers to watch television and movie content wherever and whenever they want. Subscribers will be able to develop and share rich user-generated content, regardless of file size or location. Congested environments, such as sporting events, concerts, and large enterprises, will no longer be constrained. Commuters will have high-speed data available—allowing video streaming of state-of-the-art 4K content and the ability to download any file nearly instantaneously while traveling on public transit. And novel and innovative new applications such as virtual and augmented reality, connected vehicles and highways, real-time translation, and drone control/monitoring could dramatically reshape the way consumers engage and enjoy new content and experiences. 141

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127. Public Advocates Office witness Cameron Reed reviews 5G's effects upon spectrum efficiency and area capacity efficiency, thus producing a substantial gain in overall network capacity: "5G services are expected to be three times more spectrally efficient that 4G LTE services. This means 5G provide more capacity per Hz of spectrum than 4G. ... Area traffic capacity refers to the total traffic throughput available per geographic area, measured in Mbit per second (Mbps) per square meter. Area traffic capacity is expected to increase by 100 times, to



^{140.} Ray decl., at para. 11.

^{141.} *Id.*, at para. 13.

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1 10 Mbps per square meter ..." 142 Importantly, these efficiency gains are inherent in 5G

2 technology, and do not require the merger in order to be realized. Indeed, the potential 5G

3 capacity gains may well reduce some of the scale advantages currently being enjoyed by the two

4 larger carriers vis-a-vis those of Sprint and T-Mobile standing alone.

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6 128. The Joint Applicants devote many pages to extolling the virtues of 5G. However, that

7 is something that is actually not in dispute, notwithstanding certain exaggerations 143 and

8 uncertainties as to the actual timing of 5G device availability and adoption. Importantly, the

9 same motivation for the Joint Applicants' efforts to implement 5G also apply to AT&T and

10 Verizon. If the benefits of 5G over existing wireless technology are as substantial as the Joint

11 Applicants claim – and I have no reason to dispute this assessment – it is simply inconceivable

that the two largest and best capitalized MNOs in the United States would pursue 5G only in

13 response to the Joint Applicants' combined (i.e., merged) initiative rather than on its own merits.

14 The Joint Applicants' contention that AT&T and Verizon would forgo 5G but for Sprint and

15 T-Mobile's plan to go forward with it stretches credulity to the breaking point.

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129. What is in dispute is the connection between the proposed merger and the type of 5G

capability that the two companies could deliver absent the merger. Most concisely, the Joint

^{143. 4}K TV provides a maximum resolution of 4096 x 2160 pixels, which is four times the maximum pixel resolution of HDTV 1080p (1920 x 1080 pixels). Streaming a 4K program requires approximately four times the bandwidth of HDTV, which cable DOCSIS 3.1 and FTTP services like *FiOS* are capable of supporting. 4K images are noticeably better than HDTV images when viewed on a large flat screen TV, but for a typical 5" to 7" handheld device, such as an iPhone or an Android phone, there is no discernable benefit to 4K vs. 1080p or even 720p. In fact, the smallest size that 4K TV sets come in is 40".



^{142.} Reed (Public Advocates) decl., at 25-26.

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- 1 Applicants have sought to portray a critical linkage between bringing the benefits of 5G to the
- 2 public and approval of their merger, in effect claiming that the public will be denied the
- 3 enormous benefits of 5G if the merger does not take place. These claims are grossly overblown.

4

- 5 130. First, both T-Mobile and Sprint are perfectly capable of implementing 5G on their own,
- 6 without a merger. In fact, both companies had individually announced plans for aggressive 5G
- 7 deployment, and had released specific details of their respective 5G plans i.e., their plans to
- 8 deploy 5G on a standalone basis long before they announced plans to merge: At Sprint's 3rd
- 9 Quarter 2017 Earnings Call held on February 2, 2018, Sprint CEO Raul Marcelo Claure advised
- 10 securities analysts:

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I am very confident in Sprint's future based on the competitive advantage that we will have with the deployment of 5G on our 2.5 GHz spectrum. We're working with Qualcomm and network and device manufacturers in order to launch the first truly mobile network in the United States by the first half of 2019. This latest development will put Sprint at the forefront of technology and innovation on par with other leading carriers around the world. This is where the power of 2.5 GHz comes to life to provide a unified 5G platform to enable innovative products and services and to partner with our sister companies under the SoftBank Group. The Sprint is a strategic asset for SoftBank, along with leading technology companies like ARM, OneWeb, Alibaba, along with rights sharing robotic and artificial intelligence companies. Our strategy is predicated on creating an amazing customer experience, offering customers the best products and services while delivering superior financial results. First, we recognize that to be a truly a great company, we have to have a great product which for us is our network. While our network is much improved, we believe our Next-Gen Network will truly differentiate Sprint over the next couple of years due to our strong spectrum assets that enable Sprint to be the leader in the true mobile 5G.

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This is the biggest network capital program in many years, and I will share more details about our network strategy in a few moments. I cannot wait to once and for all be able to sell the product that is best in the industry with competitive



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2	coverage, the fastest speed, and the highest capacity.
3	And in a May 1, 2017 blog, "Setting the 5G Record Straight: Announcing Plans for Nationwide
4	5G from T-Mobile," Neville Ray wrote:
5	
6	Listen, 5G is going to be AMAZING – maybe the most transformative
7	technology of our lifetime. It's a LOT more than #Fake5G and Fixed 5G.
8	
9	So, I can't let all this stand! Time to bust some 5G myths!
10	
11	MYTH: There is "5G Spectrum" and "NOT 5G Spectrum"
12	
13	FACT: You can deploy 5G on ANY frequency, and in the future, all spectrum
14	will be 5G spectrum. 2G, 3G and 4G are available across low, mid and high-
15	band. Why would 5G be any different? It won't.
16	
17	The Duopoly's approach – focused on high-band "5G spectrum" – means they'll
18	build a scattershot 5G network like a series of hotspots in select cities, and your
19	5G phone will lose 5G as soon as you leave that limited area.
20	
21	MYTH: 5G is just about really fast speeds.
22	
23	FACT: 5G means amazingly fast speeds, sure, but 5G is a whole lot more!
24	
25	5G will mean lower-latency (that means faster response-times for your appli-
26	cations), massively increased battery life and an exponential leap in the number of
27	connections we can handle simultaneously – and that unlocks all kinds of
28	amazing new applications. It's about more than just speed.
29	
30	MYTH: 5G is just another way to get home Internet.
31	
32	FACT: The carriers are focused on Fixed 5G – basically replacing your wired
33	home Internet. And that's just fine if you're not focused on today's mobile
34	customer or 5G applications that require broad coverage, but are instead intent on
35	developing a wireless solution to compete with big Cable in the home broadband

^{144.} Sprint 3Q2017 Earnings Call, February 2, 2018, available at (accessed 12/12/18): https://seekingalpha.com/article/4142755-sprints-s-ceo-marcelo-claure-q3-2017-results-earnings-call-transcript



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1	market. This approach makes total sense if you are Verizon trying to ignore your
2	troubles in wireless. But, it breaks down the second you want to leave your
3	home.
4	
5	Mobile 5G will cover you wherever you go. It'll unleash all those incredible use
6	cases across the country.
7	
8	That's why I'm so excited to announce plans for a REAL, NATIONWIDE,
9	MOBILE 5G network from T-Mobile.
0	
1	You heard that right. First, we are going to dedicate part of the new 600MHz
2	spectrum we just won to LTE and then part to 5G nationwide. This means
3	T-Mobile is the first company to commit to building a nationwide 5G
4	network. And yes that's real 5G, not fake 5G! And that's nationwide Mobile
5	5G, not Fixed 5G!
6	
7	In addition to the 600 MHZ band, we have 200 MHZ of spectrum in the
8	28/39GHz bands covering nearly 100 million people in major metropolitan areas
9	and an impressive volume of mid-band spectrum to deploy 5G in as well. This
20	positions T-Mobile to deliver a 5G network that offers BOTH breadth and
21	depth nationwide.
22	
23	•••
24	
25	Nationwide 5G coverage will drive endless possibilities, and yes, the future is
26	kick-ass!
27	
28	With 5G on 600 MHZ, time lines coalesce and trends converge – it's almost like
29	we planned it??. As 5G standards are defined, chipsets are delivered, and
30	equipment comes to market, we expect to be 3GPP certified and be able deploy
31	5G on clean spectrum – without any refarming dependency – which means we
32	can light it up and roll it out quickly. We'll expect all this to begin in 2019 and
33	target 2020 for a full nationwide rollout.
34	
35	We've built our network – and our entire network team – to advance faster than
36	the carriers. T-Mobile is a mobile internet company, and our network advances at
37	internet speed. Now, we're making plans to take the country's fastest, most
88	advanced LTE network to a whole new level and to introduce the country's



1 2	first real, nationwide 5G network, leapfrogging the competition yet again. 145
3	Nothing in either of these two statements indicated any concerns or reticence as to each
4	company's standalone capability to successfully implement 5G. Neither made any mention of
5	spectrum limitations or on any particular spectrum band being better suited for 5G. Sprint's Mr.
6	Claure told Wall Street that he was "very confident in Sprint's future based on the competitive
7	advantage that we will have with the deployment of 5G on our 2.5 GHz spectrum." And
8	T-Mobile's Mr. Ray even went so far as to admonish that "You can deploy 5G on ANY
9	frequency, and in the future, all spectrum will be 5G spectrum. 2G, 3G and 4G are available
10	across low, mid and high-band. Why would 5G be any different? It won't." Yet now he says
11	that it will.
12	
13	131. Indeed, in his testimony in support of the merger, Mr. Ray readily concedes that
14	"[s]ervice providers and manufacturers are developing plans and laying the groundwork for
15	deploying this new technology." ¹⁴⁶ As support for this statement, Mr. Ray cites a February 2017
16	RCR Wireless News article – also published long before the merger was announced – that
17	describes what each of the four major US wireless carriers are doing to implement 5G
18	standalone, on their own networks:
19 20 21 22	US mobile carriers are getting ready for the implementation of 5G technology in the coming years and 5G trials and testbeds are part of these efforts.



^{145.} Neville Ray, blog, May 1, 2017, "Setting the 5G Record Straight: Announcing Plans for Nationwide 5G from T-Mobile," https://www.T-Mobile.com/news/nationwide-5g-blog (accessed 12/12/18). Emphasis in original

^{146.} Ray decl., at para. 9.

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Verizon Communications is one of the most active operators in terms of 5G 2 development. The telco recently confirmed that it's currently moving on 3 "commercial-scale pilots" in about 10 different locations across the country. 4 5 Verizon EVP and CFO Matt Ellis recently said the operator was moving onto the 6 next phase of its 5G plans having concluded a number of technical trials and lab 7 tests last year. The carrier had previously stated plans to begin commercial trials 8 of next-generation wireless technologies in 2017, which are expected to revolve 9 around a fixed-broadband use case. 10 11 Verizon was one of the first domestic operators to announce its 5G network plans, 12 unveiling efforts in late 2015 towards initial trials in 2016. 13 14 Also, AT&T recently announced plans to launch its first "5G Evolution markets" in the coming months in Indianapolis and Austin, Texas. 15 16 17 The telco said initial wireless services are expected to support speeds up to 400 18 megabits per second, with up to 1 gigabit per second expected by year-end as it folds in more support from network densification, carrier aggregation and license 19 20 assisted access technologies. The test beds are said to include dedicated outdoor 21 and indoor testing locations that will include "flexible infrastructure to allow 22 modifications and updates as 5G standards develop," and include spectrum 23 support below 6 GHz, and in the 28 GHZ and 39 GHz bands. 24 25 The carrier earlier this year announced plans with Ericsson and Qualcomm to 26 conduct interoperability testing and over-the-air trials based on what they expect to be 5G technical specifications and using millimeter wave spectrum bands. 27 28 29 Meanwhile, T-Mobile US is testing 5G technologies through agreements with 30 European vendors Nokia and Ericsson. In September 2016, the carrier said it had 31 completed trials of voice calls between 4G and 5G networks using Ericsson's 5G 32 radio prototype system and the carrier's LTE network and devices. Network 33 speed testing also showed that download speeds of more than 12 gigabits per 34 second were possible with latency of less than two milliseconds. 35 36 The tests, which were conducted at Ericsson facilities, are said to include 37 demonstrations of two-directional beam steering and support for multiple 4K 38 video streams. 39

With Nokia, T-Mobile US said it expanded its work with the vendor using



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1	prestandards test equipment and spectrum in the 28 GHz band. The trial is said to
2	have produced "industry-leading connection speeds and throughput rates of
3	several gigabits per second and real-time latency of 1.8 milliseconds while
4	streaming four simultaneous 4K videos."
5	
6	The carrier also previously announced plans to work with Samsung to demon-
7	strate technology advances using spectrum in the 28 GHz band.
8	
9	Sprint was perhaps a bit late to the 5G party, but has since moved aggressively in
10	terms of testing. The carrier used the recent Copa América Centenario soccer
11	tournament to trial technology in Santa Clara, California, and Philadelphia with
12	partners Nokia and Ericsson using spectrum in the 73 GHz and 15 GHz bands,
13	respectively.
14	
15	The carrier noted the testing showed download speeds up to 4 Gbps and low
16	millisecond latency.
17	
18	Also, last year, regional telco U.S. Cellular and Swedish vendor Ericsson claimed
19	a joint network test achieved speeds of up to nine gigabits per second using
20	technology components expected to be part of the "5G" standard.
21	
22	The companies said the testing occurred in Madison, Wisconsin, using Ericsson
23	equipment installed on a U.S. Cellular network tower. The test achieved peak
24	speeds of up to 1.5 Gbps at a distance of one mile from the tower and the 9 Gbps
25	speed achieved at a distance of 787 feet.
26	
27	Technology used in the test included radio resource sharing, beamforming, beam
28	tracking and multiple-input/multiple-output antenna technology, which are all
29	expected to have a part to play in the evolving 5G technology standard.
30	
31	U.S. Cellular and Nokia also carried out a test of fixed wireless services in
32	outdoor and indoor environments using spectrum in the 28 GHz band. Claimed
33	results included network speeds of up to 5 Gbps and latency of less than two
34	milliseconds. 147
35	
36	132. But the Joint Applicants have significantly revised their 5G story du jour. Now,

147. Juan Pedro Tomfis, "5G trials in the U.S.," RCR Wireless News, Feb. 16, 2017, available at

https://www.rcrwireless.com/20170216/carriers/5g-trials-u-s (accessed 12/12/18).

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- 1 T-Mobile can apparently no longer count on what Mr. Ray had described as a "kick-ass" 5G
- 2 future. Mr. Ray now advises that "[o]n a standalone basis, we will deploy a nationwide 5G
- 3 network, but will lack the bandwidth to deliver upon the full data rate and capacity gains
- 4 possible for 5G." And where last year Mr. Ray insisted that "[y]ou can deploy 5G on ANY
- 5 frequency, and in the future, all spectrum will be 5G spectrum," the story that he now tells the
- 6 Commission is that T-Mobile's "lack of access to significant amounts of available mid-band
- 7 spectrum that is not encumbered with LTE subscribers (as well as a lack of large amounts of
- 8 high-band spectrum nationally) will significantly limit [T-Mobile's] ability to provide a
- 9 nationwide 5G system that can handle the most demanding high capacity 5G applications." ¹⁴⁸
- 11 133. Mr. Ray's lamentation regarding T-Mobile's "lack of large amounts of high-band
- 12 spectrum nationally" is, to be charitable, rather curious, inasmuch as just this past fall, the FCC
- announced two high-band spectrum auctions. Auction 101 is offering two (2) 425 MHZ blocks
- of spectrum in the 28 GHz band, primarily in rural counties (11 of which are in California). 149
- 15 Auction 102 is offering seven (7) blocks of 100 MHZ each in the 24-25 GHz band, to be
- licensed for Economic Areas (EAs) and Partial Economic Areas (PEAs), eight (8) of which are
- 17 in California. 150 T-Mobile has been included in the FCC's list of: "Qualified Bidders" for

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^{150.} The California EAs and PEAs included in Auction 102 are Los Angeles, San Francisco, San Diego, Sacramento, Fresno, Merced, Redding, and Douglas City.



^{148.} Ray decl., at para. 18.

^{149.} Auction 101: https://www.fcc.gov/auction/101/factsheet; T-Mobile is identified by the FCC as a "Qualified Bidder." https://docs.fcc.gov/public/attachments/DA-18-1115A2.pdf 12/26/18)

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Auction 101;¹⁵¹ the list for Auction 102 had not been released as of December 13, 2018, but it is

2 reasonable to assume that T-Mobile will be included on that list as well. Thus, T-Mobile could,

3 and perhaps did or plans to, participate in both of these Auctions. Most importantly, neither

4 Sprint nor T-Mobile need to merge with each other in order to qualify for participation in these

and future spectrum auctions. If more high-band spectrum is needed, it is available and can be

6 purchased.

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8 134. Sprint's Chief Technology Officer, John C. Saw, asserts that the merger would

9 "present[] the opportunity to create a world-class 5G network that will have performance

characteristics that are far superior to what either Sprint or T-Mobile could offer on its own." He

goes on to assert that, standing alone, "Sprint's network faces challenges arising from a number

of factors, including: the limited number of cell sites with 2.5 GHz spectrum, the spectrum that is

responsible for carrying the majority of our data traffic; a lack of sufficient low-band spectrum

that prevents the company from providing ubiquitous coverage and consistency of network

experience; and a lack of scale required to justify capital investment necessary to build a

16 nationwide network."¹⁵²

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135. The Joint Applicants' claims with respect to the uniquely merger-driven gains in

spectral efficiency and the more efficient and expanded implementation of 5G are shockingly

similar to claims that had been advanced by T-Mobile and AT&T in support of their 2011 effort

151. Auction 101 Qualified Bidders: https://docs.fcc.gov/public/attachments/DA-18-1115A2.pdf.

152. Saw decl., at para. 4.



- to gain approval to merge. The FCC staff, in its report on the proposed merger, was not 1
- 2 impressed by these arguments:

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One of the Applicants' primary justifications for the necessity of this transaction is that, as standalone firms, AT&T and T-Mobile are, and will continue to be, spectrum and capacity constrained. Due to these constraints, we find it more plausible that a spectrum constrained firm would maximize deployment of more spectrally efficient LTE, rather than limit it. Transitioning to LTE is primarily a function of only two factors: (1) the extent of capable equipment deployed on the network and (2) the penetration of LTE compatible devices in the subscriber base. Although it may make it more economical, the transition does not require "spectrum headroom" as the Applicants claim. Increased deployment could be achieved by both of the Applicants on a standalone basis by adding the more spectrally efficient LTE-capable radios and equipment to the network and then providing customers with dual mode HSPAILTE devices. As soon as the penetration reaches a predetermined level, an LTE carrier can replace an HSPA carrier and dual mode devices will use the new LTE carrier. As LTE penetration increases further, UMTS spectrum would then be transitioned to LTE as demand required. We note that. all providers face these challenges. 153

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21 Note that the term "carrier" as used in this paragraph refers to the "carrier frequency" at which 22 the digital signal is transmitted within the block of licensed spectrum – i.e., not to "common carrier" as used elsewhere in this testimony.

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136. The "spectral efficiency" and "5G implementation" claims that are being advanced by the Joint Applicants here so closely parallel the almost identical claims that AT&T and T-Mobile had made back in 2011 that the above paragraph from the FCC Staff report could be repeated almost verbatim here, with only a few textual changes (shown in bolded underlined text):

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^{153.} WT Docket No. 11-65, FCC Staff Report, at para. 211, citations omitted, emphasis supplied.



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> One of the Applicants' primary justifications for the necessity of this transaction is that, as standalone firms, **Sprint** and T-Mobile are, and will continue to be, spectrum and capacity constrained. Due to these constraints, we find it more plausible that a spectrum constrained firm would maximize deployment of more spectrally efficient 5G, rather than limit it. Transitioning to 5G is primarily a function of only two factors: (1) the extent of capable equipment deployed on the network and (2) the penetration of **5G** compatible devices in the subscriber base. Although it may make it more economical, the transition does not require "spectrum headroom" as the Applicants claim. Increased deployment could be achieved by both of the Applicants on a standalone basis by adding the more spectrally efficient <u>5G</u>-capable radios and equipment to the network and then providing customers with dual mode 5G/4G LTE devices. As soon as the penetration reaches a predetermined level, a 5G carrier can replace a 4G LTE carrier and dual mode devices will use the new 5G carrier. As 5G penetration increases further, 4G LTE spectrum would then be transitioned to 5G as demand required. We note that, all providers face these challenges. 154

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18 The key takeaway here is that the principal benefit of combining the Sprint and T-Mobile 19 spectrum is that it may facilitate the transition to 5G. That may well be true, but such claims fall 20 into the very same policy trap as the "scale" and "efficiency" arguments that the Joint Applicants have also advanced and which I have previously discussed. But if a showing that the increased size and scale of any merged firms' operations were a sufficient basis for allowing such combinations to go forward, we'd probably end up with one bank, one insurance company, one automobile manufacturer, one airline, and certainly only one wireless telecommunications service provider. If spectral efficiency gains can be achieved by merging Sprint and T-Mobile, then surely additional spectral efficiencies can be achieved by also including AT&T and Verizon 27 in the amalgamation. The US economy generally – and the telecommunications industry in particular – has demonstrated over and over again that forgoing whatever short run efficiency 29 gains that might result from increased scale will be more than offset by competition and



^{154.} Id., at para. 211, citations omitted, emphasis supplied.

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1 innovation. In fact, this notion has been at the core of US telecommunications policy since at

2 least as far back as the 1960s. And as for any transition to 5G, once completed, the increased

spectral efficiency of 5G will still afford substantial benefits to both firms on a continued

4 standalone basis.

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6 137. At this point, it may be instructive to examine the Joint Applicants' spectrum issues in

more detail. Mobile wireless spectrum falls into three categories – low band (generally in the

600 MHZ to 800 MHZ range), mid-band (generally in the 1.8-2.5 GHz range), and high-band (in

the 24-28 GHz range, so-called millimeter bandwidth frequencies). These bands have very

10 different propagation characteristics. Generally, propagation distances decrease at successively

higher frequencies. Low-band propagation ranges up to about 18 miles depending upon local

conditions; ¹⁵⁵ mid-band distances are in the 4-8 mile range, ¹⁵⁶ and millimeter band distances are

a half-mile or less. 157 As of now, most of the low- and mid-band frequencies have been licensed

and carriers can acquire additional bandwidth in these bands mainly through purchases from

other licensees in the secondary market. As I have just discussed, high-band spectrum is still

available at FCC auctions.

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155. Ray decl., at para. 35.

156. *Id.* at para. 36.

157. Id. at para. 37.



ISSUE 10. How would the merger impact the quality of, and access to, service to California consumers in metropolitan areas, rural areas, or other geographically distinct markets? What services would be affected?

Both Sprint and T-Mobile individually possess more than sufficient spectrum capacity to serve rural areas, and nothing in either the merger or in the characteristics of 5G technology can bring down the amount of capital investment required to provide service in rural areas. 6

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138. From bandwidth holdingfigures as provided by T-Mobile and Sprint as Appendix L-1 to the Applications of T-Mobile US, Inc. and Sprint Corporation, FCC WT Docket No. 18-197, as revised on July 5, 2018, T-Mobile currently holds between 30 and 52 MHz of low-band bandwidth and between 40 and 90 MHz of mid-band bandwidth, and Sprint currently holds between 10 and 14 MHz of low-band bandwidth and between 97.5 and 196.5 MHz of mid-band bandwidth (which includes up to 89 MHz in various locations in the EBS block), in California as summarized on Table 3 above. However, many of these licenses cover expansive geographic areas and none covered areas smaller than a county. Carriers are not required to, and do not, provide service on a wall-to-wall basis throughout their licensed areas. Instead, service tends to be provided in the more densely population portions of the licensed area, where cell sites, radios and antennas are able to serve relatively large numbers of customers. Service in rural areas is generally confined to population centers such as town centers and principal highways. Also, because demand (in terms of volume of traffic) in rural areas is relatively low, even where service is available only a small fraction of the licensed spectrum is actually placed into service. Figures 13 and 14 provide maps showing the amount of licensed bandwidth in each California county where, according to FCC data, T-Mobile and Sprint, respectively, holds low- and mid-



- 1 band spectrum. As these maps demonstrate, both carriers currently have ample licensed
- 2 spectrum throughout all of the state urban and rural.

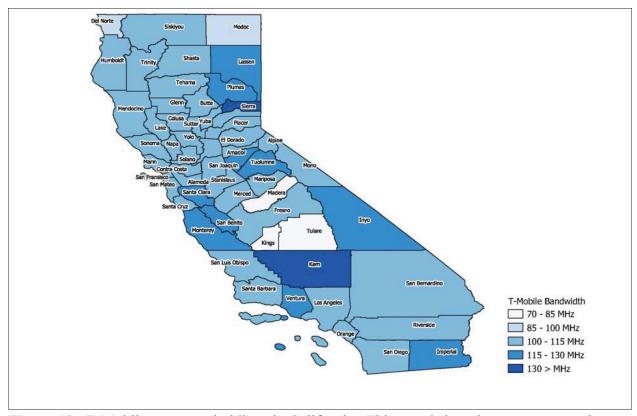


Figure 13. T-Mobile spectrum holdings in California. This map is based upon spectrum data provided by T-Mobile and Sprint as Appendix L-1 to Applications of T-Mobile US, Inc. and Sprint Corporation, FCC WT Docket No. 18-197, as revised on July 5, 2018. This data differs from the spectrum data provided in Table 3 that had been obtained from the FCC's Universal Licensing System. As noted in Table 3, the ULS does not provide county identification for licenses in the EBS band. In order to provide comparable data for all NMOs, Table 3 did not include EBS bandwidth. However, for purposes of this figure, the bandwidth data that was provided specifically by T-Mobile was utilized.

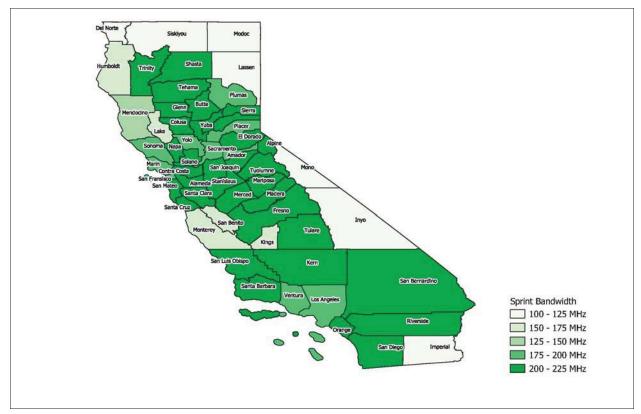


Figure 15. Sprint spectrum holdings in California. This map is based upon spectrum data provided by T-Mobile and Sprint as Appendix L-1 to Applications of T-Mobile US, Inc. and Sprint Corporation, FCC WT Docket No. 18-197, as revised on July 5, 2018. This data differs from the spectrum data provided in Table 3 that had been obtained from the FCC's Universal Licensing System. As noted in Table 3, the ULS does not provide county identification for licenses in the EBS band. In order to provide comparable data for all NMOs, Table 3 did not include EBS bandwidth. However, for purposes of this figure, the bandwidth data that was provided specifically by Sprint was utilized.

- 1 139. 5G utilizes spectrum far more efficiently than any of the current transmission protocols.
- 2 Both Sprint and T-Mobile have more than sufficient bandwidth capacity to serve rural areas
- 3 even using existing 4G LTE technology, so 5G will simply create even more excess capacity at
- 4 prevailing traffic volumes. Of course, it is expected that traffic volumes will grow over time,
- 5 although there is some debate as to precisely how soon and by how much. 5G may well be

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- beneficial to rural areas in certain circumstances, but the practical effect of integrating the two
- 2 Joint Applicants' licensed spectrum in areas that already have substantial unused licensed
- 3 spectrum will be minimal. For example, Table 16 below provides the total low-band and mid-
- 4 band spectrum holdings for each of the four large carriers in Los Angeles County the state's
- 5 most populous and in four rural counties each of which has a population that is less than 1% of
- 6 that of Los Angeles: Also included in this tabulation are Riverside and San Bernardino Counties,
- 7 both of which include suburban Los Angeles communities as well as vast stretches of very
- 8 sparsely population areas.

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		Table

CARRIER SPECTRUM HOLDINGS IN SELECTED CALIFORNIA COUNTIES

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County	Los Angeles	Riverside	San Bernardino	Lake	Mono	Sutter	Sierra
Population	10,163,507	2,423,266	2,157,404	64,246	14,168	96,648	2,999
LOW-BAND	HOLDINGS	(MHZ)					
Verizon	82	82	82	82	82	82	82
AT&T	80	80	80	18	74	74	74
T-Mobile	38	38	38	48	48	48	48
Sprint	10	10	10	10	10	0	10
MID-BAND HOLDINGS (MHZ)							
Verizon	180	180	180	200	150	180	180
AT&T	180	180	180	150	160	150	160
T-Mobile	110	110	110	150	120	110	120
Sprint	121.5	121.5	121.5	127	121.5	82	82
Source: FCC Universal Licensing System (ULS); Joint Applicants' Appendix L-1 rev. 7/5/18							

27 What is evident from this tabulation is that each carrier's spectrum portfolio varies very little as

among these areas with vastly different populations. T-Mobile's and Sprint's total holdings in

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	1	Mono County,	, for example, are	138 and 131.5 r	nHz, respectively,	whereas the com	panies' tota
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- 2 holdings in Los Angeles County are 128 and 131.5 mHz. Yet the population of Mono County is
- 3 roughly 14 one-hundredths of 1% of that for Los Angeles. The idea that Sprint and T-Mobile
- 4 need to merge in order to have the capacity needed to serve rural areas when each of them has
- 5 more than ample spectrum to serve rural areas cannot withstand scrutiny.

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- 7 140. T-Mobile and AT&T advanced substantially identical claims regarding the specific
- 8 benefits to rural areas that would result from their then-proposed 2011 merger: "The
- 9 Transaction Also Increases the Longer-Term Incentives and Ability of AT&T and Others to
- 10 Develop and Deliver Innovative Broadband Mobile Products and Services, Especially in Rural
- 11 Areas" and "... the expanded scope of AT&T's LTE network resulting from the transaction will
- 12 especially promote innovations aimed at rural Americans." But in its examination of this
- 13 contention, the FCC Staff reached exactly the same conclusion as I have done here that each of
- 14 the two companies already has plenty of *unused* spectrum capacity in rural areas, and that
- 15 combining or "pooling" their spectrum holdings in these low-density communities will do
- 16 nothing to enhanced the availability of service in rural areas:

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... the markets with the largest potential gains in capacity tend to be the most rural and least spectrum constrained. Since capacity relief is generally needed in larger urban areas, the cognizable benefits that may result from pooling gains in these rural markets are questionable. This also sheds doubt on whether, as the Applicants claim, the pooling efficiencies would result in cognizable consumer benefits in the form of increased capacity through deployment of an additional

benefits in the form of increased capacity through deployment of an additional UMTS carrier in congested markets or more rapid deployment of LTE services. 158

158. WT Docket No. 11-65, FCC Staff Report, at para. 198, emphasis supplied.



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1 Providing service to rural areas requires capital investment, not spectrum. Capital investment

2 responds to profit opportunities, which have tended to be low in rural areas due to the high costs

3 and relatively low potential revenues that the small populations are capable of generating. The

4 Joint Applicants have offered no evidence that their merger would materially improve profit

5 opportunities in rural areas to the point where additional capital would flow to these

6 communities. As such, there is simply no basis to assume that the merger will do anything to

improve wireless services in currently unserved and underserved areas.

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Even if integrating the two companies' networks would facilitate the transition to 5G, the incremental benefits of such integration are not sufficient to overcome the potential competitive harms that would result from the elimination of a competitor in this market.

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141. Suppose that, for purposes of discussion, we were to accept the contention that the integration of the two carriers' networks does offer some marginal benefit as to the Joint Applicants' combined *transition* to 5G. If the merger is allowed, the Joint Applicants plan to migrate existing Sprint customers off the Sprint network and onto T-Mobile's, thus freeing up Sprint's licensed spectrum for the 5G transition. ¹⁵⁹ This approach will create a "clean" block of mid-band spectrum that can then be populated with 5G radios and antennas, avoiding the need for "refarming" of spectrum as customers are migrated to 5G. While spectrum integration of this type may facilitate the *transition* to 5G, it is of far less importance once a steady-state 5G

deployment has been completed. Most importantly, whatever the transition-related benefits may

be, these entirely transitory gains can hardly justify the *permanent* elimination of a competitor in

159. Ray decl., at para. 4.



this market.

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3 142. T-Mobile has sought to portray a transition-via-refarming as similar to rebuilding a bridge while traffic is still flowing across it. The imagery that this analogy evokes is both unfair 4 5 and irrelevant to a transition to 5G. Better and more relevant analogies can be drawn from other 6 major technology transition efforts that have taken place in recent years. In fact, there have been 7 many very successful technology transitions that were accomplished via a phased-in process 8 rather than through a "flash cut," phase-ins that allowed both the old and the new technology to 9 operate in parallel while the transition was taking place. Some of these have occurred in the 10 mobile wireless industry; others have occurred in other telecommunications segments. One 11 recent example of the latter took place mostly over a four-year period from 2005 through 2009 and involved the transition from analog NTSC television to digital. 160 At the start of this 12 13 transition, digital TV sets cost upwards of \$1,000, and practically nobody owned one. Broadcast 14 TV stations were given temporary licenses to operate digital channels in parallel with their 15 preexisting analog channels. Congress created a program to subsidize the purchase of a set-top 16 converter for \$40 that would permit the reception of digital TV signals on an analog TV receiver. 17 The subsidy was funded by revenues that were anticipated to come from the sale of the 700 MHz 18 spectrum that had previously been allocated to the higher analog television channels and that would, after the transition, be reallocated to mobile wireless and sold to carriers at auction. By 19 20 the time that the analog broadcast stations went dark in 2009, virtually everyone had either

^{160.} The FCC began issuing parallel digital TV channel licenses to broadcast TV stations around 1998, but the transition began in earnest in 2005, when Congress passed the *Digital Television Transition and Public Safety Act of 2005*. Among other things, the *Act* established a federally-funded program that provided \$40 discount coupons to be used toward the purchase of an analog-to-digital converter box. The conversion was completed by the end of 2009, when analog TV stations went dark.



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1 purchased a digital TV set or a converter box.

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143. In a transition that is even more directly relevant to the current 5G discussion, when cellular services were initiated in the mid-1980s, the original 800 MHz CMRS carriers were required to utilize an analog protocol that had been developed by AT&T known as Advanced Mobile Phone Service ("AMPS"). In its *PCS Order* in 1993, the FCC backed off of its prior requirement that all carriers utilize the same compatible transmission protocol, and instead allowed carriers to adopt digital protocols of their choosing. 161 By the early 1990s, the 800 MHz carriers were transitioning from AMPS to one of several digital protocols – CDMA, TDMA and GSM. The new PCS licensees were also adopting one of these digital protocols. The transition from analog to digital required that customers obtain new handsets, which occurred over a several year period as normal handset upgrades and replacements took place. As the number of digital handsets grew while the remaining number of analog handsets dwindled, carriers shifted their spectrum away from analog and over to the digital protocol on a schedule that was commensurate with the handset migration. In the early 2000s, AT&T began to phase-out TDMA in favor of GSM, and followed a similar transition arrangement. T-Mobile's acquisition of MetroPCS involved a transition of former MetroPCS users from CDMA to HSPA+ or LTE and, according to T-Mobile's testimony in this case, was accomplished smoothly and successfully. 162

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^{161.} I/M/O Amendment of the Commission's Rules to Establish New Personal Communications Services, FCC GEN Docket No. 90-314; RM-7140, RM-7175, RM-7618, FCC 93-451, Second Report and Order, 8 FCC Rcd 7700; 1993 FCC LEXIS 6517; 73 Rad. Reg. 2d (P & F) 1477, rel. October 22, 1993.

^{162.} Ray decl., at para. 71.

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1 144. There is no fundamental reason why the transition from 4G LTE to 5G cannot be 2 accomplished in a similar phased-in manner. In fact, since the 5G radios being installed in cell 3 tower sites can also support the large embedded base of existing technology handsets – which 4 was not the case with either the analog-to-digital transition or the MetroPCS to T-Mobile 5 transition – the 5G phase-in should be even more straightforward. The Joint Applicants are 6 probably correct that by avoiding the need to "refarm" spectrum that is currently being used for 7 4G or earlier protocols while that spectrum is still being used for 4G and LTE, the deployment of 8 5G can occur more rapidly. However, they have failed to demonstrate that a more rapid 9 deployment of 5G at the *network* level will make any real difference, since the introduction of and transition to 5G handsets and other 5G devices – including IoT devices – is not expected to 10 11 begin in earnest until 2022 or later.

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145. Projections of the growth in data traffic and video streaming that have been offered by the Joint Applicants as support for the rapid deployment of 5G may also be somewhat exaggerated. The Joint Applicants' growth projections were based upon an extrapolation from the demand growth that has taken place in recent years, and assumes that it will continue at the same pace. It has also been based upon the traffic growth that has been experienced in *wireline* broadband, which may not translate directly into wireless. Video streaming has really come into its own just over the past three to five years. The number of US Netflix subscribers increased from about 27-million in 2012 to more than 58-million as of the 3rd quarter of 2018. Amazon began offering pay-per-view type streaming in the mid-2000s, and in 2011 it added "Prime"

^{163.} Netflix, Inc., 10-K Annual Report filed with the US Securities and Exchange Commission, February 1, 2013; Netflix, Inc. 10-Q Quarterly Report filed with the US Securities and Exchange Commission, October 18, 2018.



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1 Video" providing a variety of movies and other programs as an included feature of its highly

2 popular Amazon Prime service. Amazon Prime currently boasts nearly 100-million Prime

3 members. 164 As noted earlier, average wireline broadband bandwidth usage has grown to 190-

4 GB per household per month, and it is estimated that the average US household spends 15 hours

5 per week streaming video content. But there are only so many households in the US and only so

6 many hours in a week. At some point, the demand growth will necessarily taper off as market

7 saturation sets in. Growth in market penetration of 4K TVs will increase bandwidth demand, but

increases in resolution beyond 4K will produce visual improvements that are so small that it is

difficult to imagine a "next generation" TV sets beyond 4K. The biggest source of growth is

expected to occur in IoT (Internet of Things) devices, but individually such devices consume

very little bandwidth by comparison with, for example, a 4K 2-hour movie. I am in no sense

attempting it minimize the long-term benefits of 5G, but the urgency of 5G deployment that the

13 Joint Applicants claim as requiring that they merge has simply not be demonstrated.

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146. The Joint Applicants also claim that 5G will result in expanded service availability in

rural areas, 165 but have not offered any valid economic basis for this conclusion. Rural areas are

currently underserved because of the high cost of building out facilities and recovering those

18 costs over relatively small populations. Simply put, costs are lower and potential profits are

higher in more densely populated urban and suburban areas than in sparsely populated rural

20 communities. As Figures 13 and 14 above amply demonstrate, each of the "big four" wireless



^{164.} Amazon.com, Inc. Form 8-K Press Release (and attached Letter to Shareholders) filed with the US Securities and Exchange Commission, April 18, 2018.

^{165.} Public Interest Statement, at 64.

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1 carriers holds substantial geographic swaths of spectrum where no facilities capable of providing

wireless services have been deployed. This fundamental economic fact of life is just as valid for

5G deployment as it is for existing wireless technologies.

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5 147. For example, while millimeter band spectrum may be ideal for 5G deployment in

6 urbanized areas where the relatively limited distances over which the signals can propagate will

facilitate reuse of frequencies and thereby increased effective traffic capacity over the entire

area, the extremely short distances that high-band signals can be carried serves only to increase

the cost of using this spectrum in sparsely populated areas. Rural 5G can best be supported by

low- and mid-band spectrum, and whatever economic barriers prevail for rural deployment for

conventional wireless technologies will be no different for 5G. In short, 5G is not a magic bullet

that can bring wireless service – and particularly wireless broadband – to areas that cannot be

13 economically served today.

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148. Finally, the Joint Applicants have gone so far as to suggest that their 5G roll-out will be

superior to those already underway at AT&T and Verizon. Joint Applicant witnesses Drs. Salop

and Sarafidis assert that "we understand that Newco expects that its 5G network will be superior,

not only relative to the standalone firms, but also relative to AT&T and Verizon, based on these

two carriers' own public statements." But when asked to "provide all specific facts upon

which Drs. Salop and Sarafidis rely to support their opinion that New T-Mobile's "5G network

will be superior ... to AT&T's and Verizon's," their response was to refer to Joint Applicants'

166. Salop-Sarafidis decl., at para. 42,



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- witnesses Ewens and Sievert, the same sources that were cited in their declaration i.e., Drs.
- 2 Salop and Sarafidis were not able to provide any *independent* facts to support their assertion.

ISSUE 13. Would the merger preserve the jurisdiction of the Commission to effectively regulate those utilities and their operations in California?

As a technical matter, the merger does not directly affect the jurisdiction that the Commission presently retains, but the increased concentration and diminution of competition that would result may warrant renewed examination of the Commission's regulatory role with respect to certain wireless carrier terms and conditions.

149. As I have discussed at some length above, a central theme of the Joint Applicants' support for the merger is the efficiency gain that will result from the increased scale of New T-Mobile's operations. The presence of extreme economies of scale in industries characterized by high fixed costs and large capital requirements was the foundation of US telecommunications policy for most of the 20th century. Under this "natural monopoly" theory, the presence of multiple competing providers resulted in a loss of static efficiency due to the need to construct and operate duplicate facilities each one of which would serve only a fraction of the total demand. Instead, it was held that by limiting the market to a single provider capable of serving the entire demand, the resulting economies of scale would produce efficiency gains that only the single provider would be capable of achieving. In exchange for protection from competitive encroachment, the single provider would enter into a "social contract" under which it would agree to limit its prices and earnings to those that would be expected to arise under competitive market conditions. Pervasive economic regulation would assure this outcome.

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1 150. But toward the end of the 20th century, economists and policymakers had come to

- 2 believe that the gains in *static* efficiency from a single regulated monopoly provider were
- 3 smaller than the potential *dynamic* efficiencies and innovations that could be achieved under
- 4 competitive market conditions. In 1971, in its landmark Specialized Common Carrier ruling, the
- 5 FCC posited the possibility that the salutary effects of competition could outweigh the potential
- 6 losses in scale of production:

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Data and other specialized users may require not only a different application of communications technology, but also have service requirements that are heterogeneous in character. ... [These include] service features designed to meet the special requirements of data transmission users, e.g., lower costs, end-to-end compatibility, rapid connection, high reliability, simultaneous two-way transmission, a wide selection of switched speed offering, a low incidence of network busy conditions, interconnection flexibility for user-provided facilities, asymmetry, etc. ... To the extent that customers may be attracted by any or all of these or other features ... it is a reasonable conclusion that the effect of new entry would be expansion of the total communications market. Moreover, competition within the market for specialized services should motivate innovations or modifications in the service offerings and/or facilities by all carriers serving that market and thus produce even greater growth rates in total specialized traffic than the growth rates projected in the context of the existing industry structure. 167

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In *Specialized Common Carriers*, the FCC authorized limited "specialized" private line competition and directed the Bell System to interconnect these services with its local and long distance network. Following a series of regulatory, judicial and legislative actions beginning around 1970, the regulated monopoly model was ultimately replaced by today's largely nonregulated competition.

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151. The arguments as to the gains from scale to be realized from the Sprint/T-Mobile

^{167.} Specialized Common Carrier Services, 29 FCC 2d 870, 907 (1971).



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1 merger harken back to the "natural monopoly" era. A logical extension of the Joint Applicants'

- 2 argument is that even greater scale and greater overall efficiencies could be achieved by
- 3 combining all of the existing wireless carriers into a single, regulated "natural" monopoly.

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- 5 152. The US Congress restructured wireless service regulation in 1993, but did not
- 6 deregulate it. It assigned jurisdiction over rate regulation to the FCC and retained regulation of
- 7 terms and conditions at the state level. The FCC formally determined that it would forbear from
- 8 regulating wireless rates, finding that competition had developed to the point where rate
- 9 regulation was no longer necessary. 168

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- 11 153. But the premise of regulatory forbearance is that competition obviates the need for
- 12 active regulation. At the time that the FCC issued its forbearance order, it was in the process of
- 13 licensing multiple new wireless carriers in addition to the preexisting two 800 MHz licensees.
- 14 The view at the time was that with so many competitors offering service, marketplace forces
- would obviate the need for regulation. But if this merger is approved, the number of competitors
- will drop to only three. And three is simply not large enough to assure a competitive outcome.
- 17 The CPUC has in the past exercised its regulatory authority with respect to wireless carrier terms
- and conditions in a 2002 matter involving early termination fees imposed by Cingular
- Wireless. 169 To the best of my knowledge, the Commission has never formally adopted a policy

(continued...)



^{168.} FCC Regulatory Treatment of Mobile Services Order, at paras. 194, 272.

^{169.} Investigation on the Commission's own motion into the operations, practices, and conduct of Pacific Bell Wireless LLC dba Cingular Wireless, U-3060, U-4135 and U-4314, and related entities (collectively "Cingular") to determine whether Cingular has violated the laws, rules and regulations of this State in its sale of cellular telephone equipment and service and its collection of an Early Termination Fee and other penalties from consumers,

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of regulatory forbearance, but its active involvement in this area has been limited. At the very

2 least, if a three-firm market is the result, it is important that the Commission revisit the need for

ongoing regulatory oversight of such terms and conditions, and consider adopting affirmative

regulatory measures where anticompetitive practices are in evidence.

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6 154. And in that regard, the Joint Applicants have attempted to assure the Commission that

7 the business incentives confronting a New T-Mobile will compel it to keep its prices low, not to

participate in any cartel-like pricing in coordination with AT&T and Verizon. But if the merger

takes place, the overall scale of New T-Mobile's operations will be roughly the same as the

existing scale of AT&T's and Verizon's operations. Yet the Joint Applicants and their experts

ask the Commission to believe that AT&T and Verizon will sit on their hands and refrain from

investing in 5G at the level that New T-Mobile plans to do. Dr. Evans states: "The Applicants

have determined that the Transaction will result in a substantial decrease in both the fixed costs

of deploying a strong national 5G cellular network as well as the marginal costs of

improvements in the quality and capacity of that network. As a result of these efficiencies, New

T-Mobile will experience a substantial decline in the cost of investing in 5G technologies and a

substantial increase in the coverage and performance that it can achieve for a given capital

18 expenditure. That in time would lead New T-Mobile to make the profit-maximizing decision to



^{169. (...}continued)

^{1.02-06-003,} Interim Opinion Granting Petition for Modification and Denying Motion to Dismiss but Modifying Oii for Greater Clarity, D.02-10-061. Aff'd, Pacific Bell Wireless, LLC v. Public Utilities Commission, Respondent, Utility Consumers' Action Network, Real Party in Interest, G034991, Court of Appeal of California, Fourth Appellate District, Division Three, 140 Cal. App. 4th 718; 44 Cal. Rptr. 3d 733; 2006 Cal. App. LEXIS 905; 2006 Cal. Daily Op. Service 5399; 2006 Daily Journal DAR 7751.

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deploy a stronger 5G network covering a significantly larger portion of the population materially

- 2 sooner than the stand-alone companies would. ..." But this would also hold for AT&T and
- 3 Verizon as both firms exist today, yet the Joint Applicants argue that only they will make the
- 4 investment and commitment to bring 5G to fruition, that AT&T and Verizon will bring only a
- 5 scaled-down 5G to fruition absent the competitive pressure of post-merger New T-Mobile.

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7 155. To explore this point further, the Public Advocates Office asked the Joint Applicants

- 8 "Does Dr. Evans consider this "tepid adoption" of 5G by all of the existing wireless carriers –
- 9 and particularly by AT&T and Verizon to constitute a "common (tacit) understanding"
- between AT&T and Verizon?"¹⁷¹ The response to this question was that "Dr. Evans has not
- identified any "common (tacit) understanding" in the wireless sector about 5G technology or any
- other aspect of competition. To the contrary, Dr. Evans's view is that in the wireless sector, it is
- often the case that one competitor is first to deploy a new technology, which in turn prompts
- 14 competitive responses by other firms." Left entirely unexplained by the Joint Applicants is
- why, now that they have revealed their post-merger 5G plans to their two larger rivals, both of
- 16 those firms will continue to offer only the same tepid 5G initiative.

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156. At para. 39 of their joint declaration, Drs. Salop and Sarafidis assert that "as a result of

- substantial merger-induced efficiencies, Newco will have increased capacity, improved network
- 20 quality, and reduced network and non-network marginal costs (relative to the standalone firms).

- 171. Public Advocates Data Request 5-6(a).
- 172. Joint Applicants' Response to Public Advocates Data Request 5-6(a).



^{170.} Evans decl., at para. 184,

- 1 These efficiencies will provide an increased incentive to the merged firm to grow its market
- 2 share, rather than to settle into coordinated interaction with AT&T and Verizon." Again, and
- 3 left unexplained, is why AT&T and Verizon will not themselves confront precisely the same
- 4 incentives. the Public Advocates Office asked the Joint Applicants:

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c. How, in the opinion of Drs. Salop and Sarafidis, will the post-merger level of "efficiencies" that would then exist for New T-Mobile compare with the level of "efficiencies" currently being realized by Verizon and AT&T in their respective operations?

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d. If Drs. Salop and Sarafidis believe that post-merger New T-Mobile will be more efficient than Verizon and/or AT&T, please provide all facts upon which that opinion is based.

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e. If Drs. Salop and Sarafidis believe that post-merger New T-Mobile will still be less efficient than Verizon and/or AT&T, please provide all facts upon which that opinion is based.¹⁷⁴

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- 18 The Joint Applicants' response was that "in the Salop-Sarafidis declaration, the term
- 19 'efficiencies' has the meaning of New T-Mobile having increased capacity, improved network
- 20 quality, and reduced marginal cost relative to Sprint and T-Mobile as standalone firms. Drs.
- 21 Salop and Sarafidis have not offered any opinions on how the capacity, quality, and marginal
- 22 cost of New T-Mobile might compare to those of AT&T and Verizon."¹⁷⁵

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- 24 157. As I noted above, Mr. Ray has characterized AT&T and Verizon as "the duopoly."
- 25 This view is consistent with Drs. Evans', Salop's and Sarafidis' view that, to paraphrase,
 - 173. Salop-Sarafidis decl., at para. 39.
 - 174. Public Advocates Data Request 5-8.
 - 175. Joint Applicants' Response to Public Advocates Data Request 5-8.



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1	T-Mobile will build out a better 5G network, T-Mobile will have incentives to charge lower
2	prices, and the "duopoly's" responses will be tepid. As I have also shown, AT&T and Verizon
3	have persisted in maintaining their prices well in excess of those offered by Sprint and T-Mobile,
4	and through that policy have been able to maintain earnings levels in excess of those of their
5	smaller rivals. This expectation of "duopoly" conduct serves only to underscore both the
6	presence of coordinated and parallel conduct on the part of the two "duopoly" incumbents, and
7	fails to provide any assurance that, once a New T-Mobile is formed and is able to operate at a
8	size and scale roughly comparable to that of AT&T and Verizon, there is a strong likelihood that
9	New T-Mobile will come to the conclusion that it would rather join the cartel than fight it, that
10	joining will permit it to scale back on its investment plans, increase its prices and, most
11	importantly, by so doing produce and sustain higher profits overall. If this de facto market
12	allocation materializes, as is likely the case, reinstatement of a more active regulatory response

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may be required.

ISSUE 14. Would the benefits of the merger likely exceed any detrimental effects?

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17 18 The potential impact of the merger on New T-Mobile's ability to deploy massive 5G capacity relative to what the two companies could achieve on a stand-alone basis is overblown.

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158. The Joint Applicants claim that when combined, their networks can support a far greater geographic scope and bandwidth of 5G capacity than the sum of the two firms' individual spectrum holdings if forced to continue to operate on a standalone basis. However,



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- 1 we've heard this song before: T-Mobile had advanced similar "scale" and "efficiency"
- 2 arguments when it sought in 2011 to defend its then-proposed merger with AT&T:

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3. Absent This Transaction, T-Mobile USA Would Confront Capacity Constraints and Lack a Clear Path to LTE.

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Meanwhile, T-Mobile USA faces spectrum constraints of its own, despite its substantial investments in spectrum and network facilities. Like AT&T, T-Mobile USA confronts rising demand for data services. As of the end of 2010, 3G/4G smartphone customers accounted for 24 percent of T-Mobile USA's total customers, about double the 12 percent figure it had achieved by the fourth quarter of 2009. Because of this "explosive growth in demand," T-Mobile USA "faces spectrum exhaust in a number of markets." Larsen Decl. ¶ 12. ...

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Just as significantly, T-Mobile USA has "no clear path" to LTE. Larsen Decl. ¶¶ 23-26; Langheim Decl. ¶¶ 11. T-Mobile USA has already dedicated its current spectrum to UMTS/HSPA+ and GSM technologies. Larsen Decl. ¶¶ 11; Langheim Decl. ¶¶ 12. As a result, T-Mobile USA "does not have access to the spectrum needed to deploy LTE in an economically and technically sustainable fashion." Langheim Decl. ¶¶ 12. Even in areas where T-Mobile USA could try to "refarm" its existing spectrum to make room for LTE, it would face serious competitive disadvantages. ...

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T-Mobile USA could try to alleviate these problems by purchasing more spectrum and investing in the necessary network infrastructure—at an estimated cost of [Begin Confidential Information] *** [End Confidential Information]. Langheim Decl. ¶ 14. But T-Mobile USA has concluded that its options for acquiring sufficient additional spectrum [Begin Confidential Information] *** [End **Confidential Information**]. Larsen Decl. ¶ 9. Further, T-Mobile USA could not acquire new spectrum unless it obtains the necessary billions of dollars in investment capital, and it can no longer look to its corporate parent for that purpose. As DT Senior Vice President Langheim explains, "[t]he required substantial investments in LTE in the United States would significantly stretch Deutsche Telekom's financial capability or, alternatively, force Deutsche Telekom to reallocate investments from our core Europe operations into T-Mobile USA, which has been shrinking for the last two years and which is lacking a clear path towards LTE to stay competitive." Langheim Decl. ¶ 14. Because Deutsche Telekom has determined that it cannot divert capital from its core business, it has directed T-Mobile USA to "fund its future itself."40 As Langheim concludes, "[t]his means that T-Mobile USA would need to



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fund spectrum acquisitions and other necessary capital investments through its own 1 2 operations rather than by drawing on the resources of its corporate parent." 3

Langheim Decl. ¶ 14. That DT decision has made it significantly more difficult for

T-Mobile USA to obtain the capital it needs to upgrade its network.¹⁷⁶ 4 5

But T-Mobile's spectacular growth in the immediate aftermath of the merger's demise puts a lie 6 7 to these claims and to the sworn testimony upon which they were based.

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159. Despite T-Mobile's claims about its lack of spectrum capacity back in 2011, after the

10 AT&T/T-Mobile merger collapsed, T-Mobile, operating on a standalone basis, somehow

11 managed to nearly double its total wireless connections by the end of 2016, going from 40.10-

12 million in 2011 to 71.46-million by the end of 2016 (see Table 17 below):

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ESTIMATED TOTAL CONNECTIONS 2010-2016 (000)

Table 17

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							Pct increase
Carrier	2011	2012	2013	2014	2015	2016	2011-2016
Verizon	108,667	116,570	125,535	134,612	140,924	145,859	34.2%
AT&T	103,247	106,965	110,276	120,620	128,679	134,875	30.6%
Sprint	55,021	55,626	54,622	55,929	58,578	59,515	8.2%
T-Mobile	40,103	39,186	46,684	55,018	63,282	71,455	78.2%

Source: Seventeenth CMRS Report, at p. 11, Table II.B.1, Twentieth CMRS Report, at p. 15, Table II.B.1.

T-Mobile connections for 2011 and 2012 include Metro PCS connections for those years. Metro PCS became part of T-Mobile in 2013.

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27 Under the terms of the AT&T/T-Mobile merger agreement, AT&T was required to pay a "break-

28 up fee" to T-Mobile amounting to some \$3-billion in cash, approximately \$2-billion worth of

176. AT&T/T-Mobile April 21, 2011 FCC Public Interest Statement," WT Docket No. 11-65, at p. 30:

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spectrum, and a roaming agreement with an estimated value of \$1-billion. T-Mobile acquired

2 Metro PCS in 2013, which including some additional spectrum in the regions where Metro PCS

3 had been providing facilities-based service. To be sure, T-Mobile was able to obtain a modest

4 gain in overall spectrum capacity as a result of the estimated 10 MHz of bandwidth that was

5 transferred by AT&T together with whatever it had obtained in the Metro PCS acquisition.

6 However, that small increase in spectrum would not account for T-Mobile's ability to increase

7 its total connections by 78% in just five years.

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160. As I have discussed at length above, the primary 5G-related "benefits" that the Joint

Applicants have identified relate to their transition to 5G, not to the permanent state of their 5G

deployment. Their claims that combining their spectrum holdings will be particularly beneficial

12 in rural areas is utterly devoid of merit since, as I have shown, neither carrier is currently

13 utilizing anything close to the spectrum bandwidth they each already control in rural counties.

Serving rural areas requires *capital*, not spectrum, and the economics of directing capital to rural

communities – which are costly to serve and, due to their low populations, difficult to justify as

an economically sound investment – are not in any way improved by the proposed merger.

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161. The diminution of competition that will result from the marked increase in concen-

tration – well in excess of the 200-point threshold established by the *Horizontal Merger*

20 Guidelines in all but the most rural California counties – cannot offset the speculative and, in any

event, entirely transitory "benefits" that are being advanced by the Joint Applicants in support of

^{177. &}quot;AT&T, T-Mobile USA break-up is \$6 billion: sources," Reuters, May 12, 2011, https://www.reuters.com/article/us-mobileusa-att-breakupfee-idUSTRE74B5H220110512 (accessed 12/21/18)



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1 their proposed merger.

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The potential anticompetitive impacts of the proposed merger of Sprint and T-Mobile far exceed any benefits than can realistically be expected to arise, and for that reason the merger should not be allowed to go forward.

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162. In sum, the Joint Applicants have failed to establish that their merger would produce anything beyond transitory benefits that may facilitate their deployment of 5G, but they have not even shown that a more rapid deployment of 5G will itself be all that beneficial, inasmuch as large-scale roll-outs of 5G handsets and other devices is not expected to occur until the mid-2020s. Claims that the merger will result in lower marginal costs, even if true, would produce benefits only to the extent that such cost reductions are ratably flowed through to consumers. However, the likelihood of such flow-throughs is seriously diminished by the elimination of one of only four competitors, coupled with the increased likelihood that a post-merger New T-Mobile, then being roughly equal in size to AT&T and Verizon, would not itself acquired the same incentives as the "big two" currently have to engage in de facto coordinated conduct and in so doing capture the benefits of any cost reductions for their shareholders rather than for their customers. Virtually every one of the Joint Applicants' "benefits" claims parallel those put forward by T-Mobile in 2011 when it sought to merger with AT&T. All of those contentions were soundly rejected by the FCC staff. And underscoring the fundamental soundness of the FCC staff's analysis, AT&T concluded that the likelihood of succeeding was so low that it conceded defeat and paid T-Mobile the \$6-billion in break-up fees and assets. The Joint Applicants have been unable to demonstrate that the same fundamental shortcomings of these 2011 benefits arguments do not also apply here. But these "benefits arguments" are as vacant



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- 1 today as they were back in 2011. For all of these reasons, the Commission should find that the
- 2 proposed merger of T-Mobile and Sprint is not in the public interest, and should deny the

3 Application.

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ISSUE 15. Should the Commission impose conditions or mitigation measures to prevent significant adverse consequences and, if so, what should those conditions or measures be?

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For the reasons discussed throughout this testimony, the potential anticompetitive impact of reducing the number of wireless providers with nationwide and California statewide footprints from four to three far exceeds whatever nominal – and largely transitory – economic benefits that might result from the transaction and that would be flowed through to consumers. For all of these reasons, the Commission should determine that the proposed merger of Sprint and T-Mobile is decidedly *not* in the public interest and should therefore withhold its approval of the transaction. However, in the event that the Commission determines otherwise and approves the merger, there are certain conditions and mitigation measures that might reduce, but in no sense eliminate, the anticompetitive consequences of losing a competitor in this market. Several Public Advocates Office witnesses have proposed such conditions, ¹⁷⁸ and I will not repeat those here. I am, however, addressing one particularly important measure that would operate to significantly limit the ability of the merged New T-Mobile to wield its formidable economic power in the handling of disputes with individual consumers. As the number of potential service providers dwindles to three, consumers are less able to "vote with their feet" and take their business elsewhere in the event they become dissatisfied with any aspect of the service they are 178. Eileen Odell at 7, Adam Clark at 6, Kristina Donnelly at 4-5.



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1	receiving. If the merger is approved and the Joint Applicants' combined market power is	
2	allowed to escalate, it is critical that consumers be afforded a legitimate opportunity to settl	e

3 disputes with the service provider in a fair and even-handed manner.

Any approval of the proposed merger should be expressly conditioned upon the Joint Applicants' agreement to eliminate all mandatory arbitration and class action waiver provisions in their adhesion contracts with residential and small business customers.

163. In my discussion of parallel conduct on the part of the "big four" and particularly the "big two" CMRS carriers, I had highlighted in particular the fact that all four national CMRS carriers maintain virtually identical "terms and conditions" in their adhesion contract Customer Service Agreements ("CSAs"), including in particular a provision requiring mandatory arbitration and class action waiver. In DR 1-90, T-Mobile was asked: "Is it Your current practice to include a mandatory arbitration/class action waiver provision in Your CSAs?" to

which it responded:

Subject to and without waiving its objections, T-Mobile responds the current terms and conditions for the T-Mobile branded consumer and small business CSAs do not include a mandatory arbitration or class action waiver. T-Mobile further responds that its agreements with large enterprise, wholesale, and government customers are individually negotiated. T-Mobile further responds that the current terms and conditions for consumer services offered by T-Mobile and MetroPCS do not include a mandatory arbitration or class action waiver. ...¹⁷⁹

This response falls somewhere between (most charitably) disingenuous and an outright false

26 statement. T-Mobile consumer/small business CSAs are adhesion contracts that certainly do



^{179.} T-Mobile response to Public Advocates DR 1-90.

- 1 contain mandatory arbitration/class action waiver provisions. However, these are subject to a
- 2 limited "opt-out" provision that must be exercised by the customer within the first 30 days
- 3 following service activation. For example:

Dispute Resolution and Arbitration.

If you are a Covered Buyer, the following provisions relating to arbitration do not apply to this EIP. This section describes how any disputes between you and T-Mobile will be resolved. WE AND YOU EACH AGREE THAT, EXCEPT AS PROVIDED BELOW, ANY AND ALL CLAIMS OR DISPUTES IN ANY WAY RELATED TO OR CONCERNING THIS AGREEMENT, OUR PRIVACY POLICY, OUR SERVICES, EQUIPMENT, DEVICES OR PRODUCTS, INCLUDING ANY BILLING DISPUTES, WILL BE RESOLVED BY BINDING ARBITRATION OR IN SMALL CLAIMS COURT. This includes any claims against others relating to services or equipment provided or billed to you (such as our suppliers, dealers or vendors) when you also assert claims against us in the same proceeding. This agreement affects interstate commerce so that the Federal Arbitration Act and federal arbitration law apply (despite the choice of law provision below). THERE IS NO JUDGE OR JURY IN ARBITRATION, AND COURT REVIEW OF AN ARBITRATION AWARD IS LIMITED. THE ARBITRATOR MAY AWARD ON AN INDIVIDUAL BASIS THE SAME DAMAGES AND RELIEF AS A COURT (INCLUDING ATTORNEYS' FEES). Notwithstanding the above, YOU MAY CHOOSE TO PURSUE YOUR CLAIM IN COURT INSTEAD OF ARBITRATION IF YOU OPT OUT OF THESE ARBITRATION PROCEDURES.

To opt out, call 1-866-323-4405 or complete the opt-out form located at www.T-Mobiledisputeresolution.com. TO BE EFFECTIVE, YOU MUST OPT OUT BY THE OPT OUT DEADLINE FOR EACH LINE OF SERVICE. THE OPT OUT DEADLINE IS 30 DAYS FROM THE EARLIER OF THE DATE OF YOUR SIGNATURE TO THIS AGREEMENT, THE DATE YOU PURCHASED EQUIPMENT FROM US OR THE DATE YOU ACTIVATED A NEW LINE EXCEPT THAT FOR A LINE OF SERVICE ACTIVATED PRIOR TO JUNE 28, 2008, THE OPT OUT DEADLINE IS 30 DAYS FROM THE FIRST TIME AFTER DECEMBER 30,2011 WHEN YOU AGREED TO EXTEND OR RENEW YOUR TERM OF SERVICE FOR THAT LINE.

* * *

CLASS ACTION WAIVER. WE AND YOU EACH AGREE THAT ANY PROCEEDINGS, WHETHER IN ARBITRATION OR COURT, WILL BE CONDUCTED ONLY ON AN INDIVIDUAL BASIS AND NOT IN A CLASS OR REPRESENTATIVE ACTION. If a court or arbitrator determines in an action between you and us that this Class Action Waiver is unenforceable, the arbitration agreement will be void as to you. If you choose to pursue your claim in court by opting out of the arbitration provision as specified above, this Class Action Waiver provision will not apply to you. Neither you, nor any other customer, can be a class representative, class member, or otherwise participate in a class, consolidated, or representative proceeding without having complied with the opt out requirements above.

<u>JURY TRIAL WAIVER</u>. If a claim proceeds in court rather than through arbitration, unless otherwise prohibited by law WE AND YOU EACH WAIVE ANY RIGHT TO A JURY TRIAL.

Source: TMUS-CPUC-PA-00003983



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- 1 The nominal inclusion of a 30-day op-out provision does not alter the fact that, once the opt-out
- 2 period has ended, T-Mobile customers *are* subject to a mandatory arbitration/class action waiver
- 3 provision. T-Mobile provided further clarification as to this "opt-out" provision in its response
- 4 to Public Advocates DR 5-1(a):
- If a customer chooses not to opt out of the provision/waiver within 30 days from 5 6 the earlier of the date a device was purchased from T-Mobile or from the date a 7 new line of service was activated, the arbitration provision and class action 8 waiver are effective. T-Mobile further notes that since at least December 4, 2004, 9 T-Mobile has provided its customers options for pursuing disputes other than arbitration even if the customer has not formally opted out. Specifically, as 10 11 explicitly provided on the T-Mobile website and in the Terms and Conditions, 12 T-Mobile customers may also choose to pursue their disputes in small claims 13 court. In addition, as noted on their monthly invoices, customers also have the 14 option to raise billing disputes with the California Public Utilities Commission's 15 Consumer Affairs Branch ("CAB"). Moreover, T-Mobile's arbitration provision 16 and class action waiver do not prohibit customers from notifying federal, state, or 17 local agencies of their complaints including the Federal Communications 18 Commission and CAB regardless of whether they have opted out of the 19 arbitration provision. Finally, even where an arbitration demand is filed, 20 T-Mobile's Terms and Conditions provide that it will pay for all filing, 21 administration and arbitrator fees.

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- 23 The problem, of course, is that most customers do not read the fine print lengthy adhesion
- 24 contracts that are presented to them at the point of sale. For example, the CSA provided by
- 25 T-Mobile at Bates no. TMUS-CPUC-PA-00003982, if presented in standard 12-point double-
- space typewriter format, would fill roughly 11 standard 8-1/2 by 11 inch sheets of paper.
- 27 Customers are generally not aware of the mandatory arbitration / class action waiver provisions
- or their implications, nor are they aware of the limited "opt-out" opportunity or why they should
- 29 or should not exercise it. Customers are not aware of these provisions because they are
- 30 contained in the "fine print" of adhesion contracts that are rarely if ever read by the consumer.



- 1 Consumers are similarly not aware of their right to opt out of these provisions or even what
- 2 such an opt-out might entail. The inclusion of such clauses is at odds with T-Mobile's
- 3 purportedly consumer-friendly "Un-carrier" culture. T-Mobile has advised that "[f]rom June
- 4 2008 through November 31, 2018, T-Mobile has received [BEGIN T-MOBILE HIGHLY]
- 5 CONFIDENTIAL [END T-MOBILE HIGHLY CONFIDENTIAL] opt out
- 6 notifications from T-Mobile customers who provided a California address" 180 i.e., about
- 7 [BEGIN T-MOBILE HIGHLY CONFIDENTIAL] [END T-MOBILE HIGHLY
- 8 **CONFIDENTIAL**] or so each year. State-level wireless gross additions data is not available;
- 9 however, the FCC does publish state-level wireless subscriber counts. However, according to
- 10 FCC data as summarized in Table 17 above, between December 2014 and December 2016, the
- 11 total number of T-Mobile subscribers nationally grew by some 16.4-million. Gross additions
- over that period are far greater. But for purposes of discussion, let's assume that nationwide
- 13 gross T-Mobile additions over that two-year period were 16.4-million (a very conservative
- estimate) and that California represents 10% of the total national T-Mobile customer base (also a
- 15 conservative assumptions). Thus, the roughly [BEGIN T-MOBILE HIGHLY
- 16 CONFIDENTIAL] [END T-MOBILE HIGHLY CONFIDENTIAL] opt-out requests
- 17 that T-Mobile received represented, at the very most, roughly [BEGIN T-MOBILE HIGHLY
- 18 CONFIDENTIAL] [END T-MOBILE HIGHLY
- 19 **CONFIDENTIAL**] of all California customers initiating service. And, of course, the actual
- 20 number, if based upon gross rather than net additions, would be considerably smaller! The
- 21 number of customers exercising their right to "opt-out" of mandatory arbitration/class action



^{180.} T-Mobile response to Public Advocates DR 5-1(d).

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waiver provisions is hardly more than [BEGIN T-MOBILE HIGHLY CONFIDENTIAL] at

2 [END T-MOBILE HIGHLY CONFIDENTIAL]!

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4 164. Fixed-term service contracts were replaced with a bifurcated arrangement, whereby the

5 wireless service itself was provided on a month-to-month no-contract basis, but the *handset* was

6 provided under an installment purchase contract that is expressly linked to the month-to-month

7 service and would, among other things, become fully due upon cancellation of the underlying

service. From a customer's perspective, there was not much difference between the prior term

service contract and the "Un-carrier" "Equipment Installment Plan Contract" except that the

10 handset payments would stop once that contract has been fulfilled.

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12 165. Mandatory arbitration/class action waiver provisions have been in use for wireless

13 consumer and small business Customer Service Agreements for many years – for example,

14 T-Mobile states that it "has included an arbitration provision and class action waiver in its Terms

and Conditions since at least December 4, 2004." However, many state courts – including

16 courts in California – had held such provisions to be unconscionable and unenforceable. 182

17 These state court rulings were appealed by the carriers in federal courts and, in a 2011 5-4

decision in AT&T Mobility LLC v. Concepcion et Ux, 183 the US Supreme Court ruled that such

19 state court actions were preempted by the Federal Arbitration Act. The dissenting opinion was

authored by Justice Stephen Breyer, whose analysis underscores the extreme adverse impact that

^{183.} AT&T Mobility LLC v. Vincent Concepcion et ux, US Supreme Court, No. 09-893, 563 US 333 (2011).



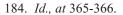
^{181.} T-Mobile response to Public Advocates DR 5-1(b).

^{182.} See, e.g., Discover Bank v. Superior Court, 36 Cal. 4th 148, 113 P. 3d 1100 (2005),

the majority ruling had on consumer rights and protections:

What rational lawyer would have signed on to represent the Concepcions in litigation for the possibility of fees stemming from a \$30.22 claim? See, e.g., *Carnegie v. Household Int'l, Inc.*, 376 F. 3d 656, 661 (CA7 2004) ("The realistic alternative to a class action is not 17 million individual suits, but zero individual suits, as only a lunatic or a fanatic sues for \$30"). In California's perfectly rational view, nonclass arbitration over such sums will also sometimes have the effect of depriving claimants of their claims (say, for example, where claiming the \$30.22 were to involve filling out many forms that require technical legal knowledge or waiting at great length while a call is placed on hold). *Discover Bank* sets forth circumstances in which the California courts believe that the terms of consumer contracts can be manipulated to insulate an agreement's author from liability for its own frauds by"deliberately cheat[ing] large numbers of consumers out of individually small sums of money." 36 Cal. 4th, at 162–163, 113 P. 3d, at 1110. Why is this kind of decision—weighing the pros and cons of all class proceedings alike—not California's to make? 184

arbitration clauses have the practical effect of inoculating the service provider against having to bear any responsibility for its practices. Although the Joint Applicants currently utilize and will, presumably, continue to utilize arbitration provisions in their consumer contracts whether or not the merger goes forward, the substantial increase in concentration and market power inuring to the Joint Applicants will only exacerbate these provisions' anti-consumer effects. One means by which the merger would provide a positive consumer benefit would be for New T-Mobile to agree to discontinue its use of mandatory arbitration/class action waiver provisions in its consumer agreements. As I have discussed above at para. 152, the CPUC retains regulatory jurisdiction with respect to wireless carrier terms and conditions, so the terms and conditions set out in a carrier's CSA falls within the Commission's regulatory jurisdiction. Nothing in





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1 Concepcion operates to preempt this Congressionally-mandated state PUC jurisdiction to require

that such provisions be removed from wireless carrier consumer service contracts.

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4 167. Importantly, both Sprint and T-Mobile include mandatory arbitration/class action

waiver provisions in their consumer/small business adhesion contracts, but such clauses are

6 likely not present in negotiated contracts with large enterprise, wholesale, and government

7 customers¹⁸⁵ who, unlike individual consumers, have sufficient economic power to resist the

inclusion of such provisions in their individually negotiated contracts with wireless carriers. It is

only because individual consumers and small businesses are confronted with non-negotiable,

take-it-or-leave-it adhesion contracts that the carriers are able to impose these provisions.

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168. While the CPUC has thus far had only a few occasions to exercise its Congressionally-

mandated jurisdiction over wireless carrier terms and conditions, the significant diminution of

competition in this market that would result from the T-Mobile/Sprint merger warrants, at the

very least, that this policy be reexamined and, if appropriate, revised. More immediately,

however, if the merger is allowed to go forward, the Commission should impose, as an explicit

condition for approval, that all mandatory arbitration/class action waiver provisions be deleted

from the post-merger New T-Mobile's customer service adhesion contracts, both for new as well

as for preexisting customers.

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185. T-Mobile Response to Public Advocates Office Data Request 1-93.



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Conclusion

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When examined with respect to the relevant product and geographic markets, the proposed merger of Sprint and T-Mobile exceeds the HHI threshold for mergers in highly concentrated markets as established in the *Horizontal Merger Guidelines*, and thus will be presumed to be likely to enhance market power unless the merging parties are able to present persuasive evidence to the contrary. The Joint Applicants here have been unable to provide such persuasive evidence.

They have not shown any permanent substantive efficiency gains other than the possibility that the merger might facilitate the transition of the two companies' networks to 5G. However, even that benefit, if present, would be only transitory. Similar arguments were offered by T-Mobile in support of its 2011 attempt to merge with AT&T, were soundly rejected by the FCC staff, and have since been belied by T-Mobile's own success in almost doubling its customer base on a standalone basis. Any efficiency gains that might result from the merger would benefit consumers only to the extent that any cost reductions are flowed through in lower prices. Other than *assertions* that this will occur, the escalation in the Joint Applicants' combined market power would likely make it far more profitable for New T-Mobile to increase its prices to those of AT&T and Verizon rather than to engage in aggressive price competition. The econometric model that the Joint Applicants have provided to support their claim that the merger is procompetitive is so fraught with errors, omissions, and incorrect and unsupported assumptions that it must be discounted in its entirety.

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- 1 Many of the arguments being offered by the Joint Applicants here closely parallel claims that
- 2 had been made by T-Mobile in its 2011 attempt to gain approval to merge with AT&T. Those
- 3 arguments and the evidence (including econometric models) that were provided by T-Mobile
- 4 and AT&T at that time were subject to detailed examination by the FCC staff, which found them
- 5 to be entirely unpersuasive. The 2018 version barely differs from the 2011 submission, and
- 6 should be similarly rejected.

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- 8 For all of the reasons addressed in this testimony, the proposed merger is decidedly not in the
- 9 public interest and should not be permitted to go forward.

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DECLARATION

I declare under penalty of perjury that the foregoing statements are true and correct to the best of my knowledge, information and belief, and if called to testify thereon I am prepared to do so.

LEE L. SELWYN

Executed at Boston, Massachusetts this 4th day of January, 2019.

Attachment 1

Statement of Qualifications Dr. Lee L. Selwyn

Statement of Qualifications

LEE L. SELWYN

Dr. Lee L. Selwyn has been actively involved in the telecommunications field for more than forty years, and is an internationally recognized authority on telecommunications regulation, economics and public policy. Dr. Selwyn founded the firm of Economics and Technology, Inc. in 1972, and has served as its President since that date. He received his Ph.D. degree from the Alfred P. Sloan School of Management at the Massachusetts Institute of Technology. He also holds a Master of Science degree in Industrial Management from MIT and a Bachelor of Arts degree with honors in Economics from Queens College of the City University of New York.

Dr. Selwyn has testified as an expert on rate design, service cost analysis, form of regulation, and other telecommunications policy issues in telecommunications regulatory proceedings before some forty state commissions, the Federal Communications Commission and the Canadian Radio-television and Telecommunications Commission, among others. He has appeared as a witness on behalf of commercial organizations, non-profit institutions, as well as local, state and federal government authorities responsible for telecommunications regulation and consumer advocacy.

He has served or is now serving as a consultant to numerous state utilities commissions including those in Arizona, Minnesota, Kansas, Kentucky, the District of Columbia, Connecticut, California, Delaware, Maine, Massachusetts, New Hampshire, Vermont, New Mexico, Wisconsin and Washington State, the Office of Telecommunications Policy (Executive Office of the President), the National Telecommunications and Information Administration, the Federal Communications Commission, the Canadian Radio-television and Telecommunications Commission, the United Kingdom Office of Telecommunications, and the Secretaria de Comunicaciones y Transportes of the Republic of Mexico. He has also served as an advisor on telecommunications regulatory matters to the International Communications Association and the Ad Hoc Telecommunications Users Committee, as well as to a number of major corporate telecommunications users, information services providers, competitive local exchange carriers, interexchange carriers, wireless services providers, and specialized access services carriers.

Dr. Selwyn has presented testimony as an invited witness before the U.S. House of Representatives Subcommittee on Telecommunications, Consumer Protection and Finance and before the U.S. Senate Judiciary Committee, on subjects dealing with restructuring and deregulation of portions of the telecommunications industry.

In 1970, he was awarded a Post-Doctoral Research Grant in Public Utility Economics under a program sponsored by the American Telephone and Telegraph Company, to conduct research on the economic effects of telephone rate structures upon the computer time sharing industry. This work was conducted at Harvard University's Program on Technology and Society, where he was appointed as a Research Associate. Dr. Selwyn was also a member of the faculty at the College of Business Administration at Boston University from 1968 until 1973, where he taught courses in economics, finance and management information systems.



Statement of Qualifications – Lee L. Selwyn

Dr. Selwyn has been an invited speaker at numerous seminars and conferences on telecommunications regulation and policy, including meetings and workshops sponsored by the National Telecommunications and Information Administration, the National Association of Regulatory Utility Commissioners, the U.S. General Services Administration, the Institute of Public Utilities at Michigan State University, the National Regulatory Research Institute, the Harvard University Program on Information Resources Policy, the Columbia University Institute for Tele-Information, the Massachusetts Institute of Technology Alfred P. Sloan School of Management, the National Association of State Utility Consumer Advocates (NASUCA), the National Conference of Regulatory Attorneys, as well as at numerous conferences and workshops sponsored by individual regulatory agencies. Dr. Selwyn is an elected Town Meeting Member for the Town of Brookline, Massachusetts, and serves on the Town's Advisory and Finance Committee and its Subcommittee on Planning and Regulation, on the Town's Audit Committee, and on its Tax Override Study Committee.

Publications

- "Taxes, Corporate Financial Policy and Return to Investors," (with Donald E. Farrar) *National Tax Journal*, Vol. XX, No.4, December 1967.
- "Considerations for Computer Utility Pricing Policies" (with Daniel S. Diamond), presented at the 23rd Association for Computing Machinery National Conference, 1968.
- "Real Time Computer Communications and the Public Interest" (with Michael M. Gold), presented at the 1968 American Federation of Information Processing Societies, Fall Joint Computer Conference, San Francisco, CA, December 9-11, 1968.
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- *Planning Community Information Utilities*, H. Sackman and B. W. Boehm, Eds., Chapter 6, "Industrial and Vocational Services," Montvale, NJ, AFIPS Press, 1972, at 137-172.
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- "Is Equal Access an Adequate Justification for Removing Restrictions on BOC Diversification?" *Presented at the Institute of Public Utilities Eighteenth Annual Conference*, Williamsburg, VA, December 8-10, 1986.
- "Contestable Markets: Theory vs. Fact," *Presented at the Conference on Current Issues in Telephone Regulations: Dominance and Cost Allocation in Interexchange Markets Center for Legal and Regulatory Studies Department of Management Science and Information Systems Graduate School of Business, University of Texas at Austin, October 5, 1987.*
- "Market Power and Competition Under an Equal Access Environment," *Presented at the Sixteenth Annual Conference, "Impact of Deregulation and Market Forces on Public Utilities: The Future Role of Regulation," Institute of Public Utilities, Michigan State University*, Williamsburg, VA, December 3-5, 1987.
- "The Sources and Exercise of Market Power in the Market for Interexchange Telecommunications Services," *Presented at the Nineteenth Annual Conference, "Alternatives to Traditional Regulation: Options for Reform," Institute of Public Utilities, Michigan State University*, Williamsburg, VA, December, 1987.
- "Assessing Market Power and Competition in The Telecommunications Industry: Toward an Empirical Foundation for Regulatory Reform," *Federal Communications Law Journal*, Vol. 40 Num. 2, April 1988.
- "A Perspective on Price Caps as a Substitute for Traditional Revenue Requirements Regulation," *Presented at the Twentieth Annual Conference, "New Regulatory Concepts, Issues and Controversies," Institute of Public Utilities, Michigan State University*, Williamsburg, VA, December, 1988.
- "The Sustainability of Competition in Light of New Technologies" (with D. N. Townsend and P. D. Kravtin), *Presented at the Twentieth Annual Conference, Institute of Public Utilities, Michigan State University*, Williamsburg, VA, December, 1988.



- "Adapting Telecom Regulation to Industry Change: Promoting Development Without Compromising Ratepayer Protection" (with S. C. Lundquist), *IEEE Communications Magazine*, January, 1989.
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RECORD OF EXPERT TESTIMONY BEFORE THE CALIFORNIA PUBLIC UTILITIES COMMISSION

DR. LEE L. SELWYN

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RECORD OF EXPERT TESTIMONY

DR. LEE L. SELWYN

2017

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1973

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Attachment 2

"Arbitration Everywhere, Stacking the Deck of Justice" The New York Times, October 31, 2015

"In Arbitration, a Privatization of the Justice System" *The New York Times*, November 1, 2015.





BEWARE THE FINE PRINT | PART I

Arbitration Everywhere, Stacking the Deck of Justice

By JESSICA SILVER-GREENBERG and ROBERT GEBELOFF OCT. 31, 2015



Alan Carlson, a restaurant owner and chef, was involved in a 2003 class-action suit against American Express. A decade later, a Supreme Court ruling enabled American Express to prevent merchants

from bringing class actions. Jason Henry for The New York Times

Page 5 of a credit card contract used by American Express, beneath an explainer on interest rates and late fees, past the details about annual membership, is a clause that most customers probably miss. If cardholders have a problem with their account, American Express explains, the company "may elect to resolve any claim by individual arbitration."

Those nine words are at the center of a far-reaching power play orchestrated by American corporations, an investigation by The New York Times has found.

By inserting individual arbitration clauses into a soaring number of consumer and employment contracts, companies like American Express devised a way to circumvent the courts and bar people from joining together in class-action lawsuits, realistically the only tool citizens have to fight illegal or deceitful business practices.

Over the last few years, it has become increasingly difficult to apply for a credit card, use a cellphone, get cable or Internet service, or shop online without agreeing to private arbitration. The same applies to getting a job, renting a car or placing a relative in a nursing home.

BEWARE THE FINE PRINT

This is the first installment in a three-part series examining how clauses buried in tens of millions of contracts have deprived Americans of one of their most fundamental constitutional rights: their day in court.

Read Part II | Read Part III

Among the class actions thrown out because of the clauses was one brought by

RELATED COVERAGE



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Beware the Fine Print NOV. 1, 2015

Time Warner customers over charges they said mysteriously appeared on their bills

and another against a travel booking website accused of conspiring to fix hotel prices. A top executive at Goldman Sachs who sued on behalf of bankers claiming sex discrimination was also blocked, as were African-American employees at Taco Bell restaurants who said they were denied promotions, forced to work the worst shifts and subjected to degrading comments.

Some state judges have called the class-action bans a "get out of jail free" card, because it is nearly impossible for one individual to take on a corporation with vast resources.

Patricia Rowe of Greenville, S.C., learned this firsthand when she initiated a class action against AT&T. Ms. Rowe, who was challenging a \$600 fee for canceling her phone service, was among more than 900 AT&T customers in three states who complained about excessive charges, state records show. When the case was thrown out last year, she was forced to give up and pay the \$600. Fighting AT&T on her own in arbitration, she said, would have cost far more.

By banning class actions, companies have essentially disabled consumer challenges to practices like predatory lending, wage theft and discrimination, court records show.

"This is among the most profound shifts in our legal history," William G. Young, a federal judge in Boston who was appointed by President Ronald Reagan, said in an interview. "Ominously, business has a good chance of opting out of the legal system altogether and misbehaving without reproach."

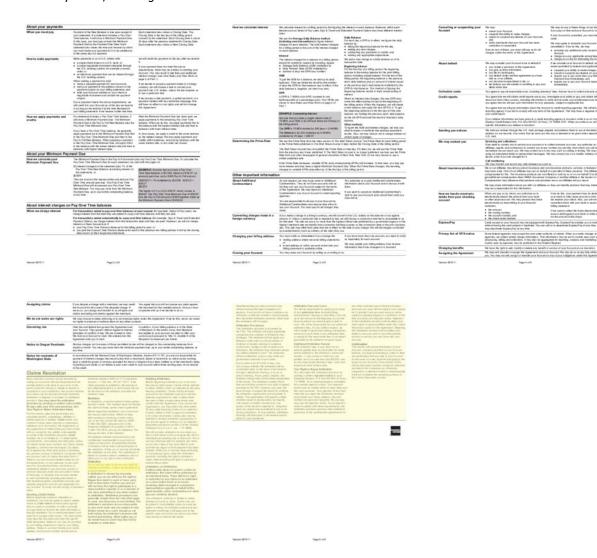
What an Arbitration Clause Looks Like

American Express is one of a growing number of companies that include arbitration clauses in their consumer contracts. The section on arbitration can be found toward the end of the contract, which contains several thousand words of legal language.









"You or we may elect to resolve any claim by individual arbitration. Claims are decided by a neutral arbitrator."

Read the full contract »

More than a decade in the making, the move to block class actions was engineered by a Wall Street-led coalition of credit card companies and retailers, according to interviews with coalition members and court records. Strategizing from law offices on Park Avenue and in Washington, members of the group came up with a plan to insulate themselves from the costly lawsuits. Their work culminated in two Supreme Court rulings, in 2011 and 2013, that enshrined the use of class-action bans in contracts. The decisions drew little attention outside legal circles, even though they upended decades of jurisprudence put in place to protect consumers and employees.

One of the players behind the scenes, The Times found, was John G. Roberts Jr., who as a private lawyer representing Discover Bank unsuccessfully petitioned the Supreme Court to hear a case involving class-action bans. By the time the Supreme Court handed down its favorable decisions, he was the chief justice.

Corporations said that class actions were not needed because arbitration enabled individuals to resolve their grievances easily. But court and arbitration records show the opposite has happened: Once blocked from going to court as a group, most people dropped their claims entirely.

The Times investigation was based on thousands of court records and interviews with hundreds of lawyers, corporate executives, judges, arbitrators and plaintiffs in 35 states.

Since no government agency tracks class actions, The Times examined federal cases filed between 2010 and 2014. Of 1,179 class actions that companies sought to push into arbitration, judges ruled in their favor in four out of every five cases.

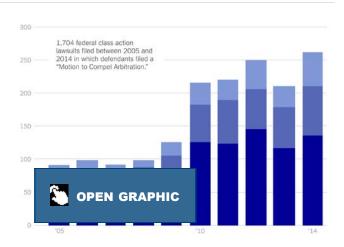
In 2014 alone, judges upheld class-action bans in 134 out of 162 cases.

Some of the lawsuits involved small banking fees, including one brought by Citibank customers who said they were duped into buying insurance they were never eligible to use. Fees like this, multiplied over millions of customers, amount to billions of dollars in profits for companies.

Removing the

Ability to Sue

A New York Times study of the increasing use of arbitration clauses in contracts, which has effectively forced millions of people to sign away their right to go to court.



The data provides only part of the picture, since it does not capture the people who were dissuaded from filing class actions.

A spokeswoman for American Express said that over the last few years,

banking regulators have examined the company's business practices, largely obviating the need for class actions. The regulators "have required significant remediations and large fines to address issues they found, with very little loss in value to the consumer," said the spokeswoman, Marina H. Norville.

Law enforcement officials, though, say they have lost an essential tool for uncovering patterns of corporate abuse. In a letter last year to the Consumer Financial Protection Bureau, attorneys general in 16 states warned that "unlawful business practices" could flourish with the proliferation of class-action bans.

In October, the bureau outlined rules to prevent financial firms from banning class actions. Almost immediately, the U.S. Chamber of Commerce galvanized forces to stop the move.

Andrew J. Pincus, a law partner at Mayer Brown in Washington who has represented companies that use arbitration, said class actions yielded little relief for plaintiffs. "Arbitration provides a way for people to hold companies accountable without spending a lot of money," Mr. Pincus said. "It's a system that can work."

Support for that assertion has been anecdotal, since there is no central database of arbitrations. But by assembling records from arbitration firms across the country, The Times found that between 2010 and 2014, only 505 consumers went to arbitration over a dispute of \$2,500 or less.

Verizon, which has more than 125 million subscribers, faced 65 consumer arbitrations in those five years, the data shows. Time Warner Cable, which has 15 million customers, faced seven.

One federal judge remarked in an opinion that "only a lunatic or a fanatic sues for \$30."

Daniel Dempsey of Tucson admits he might be both. He has spent three years and \$35,000 fighting Citibank in arbitration over a \$125 late fee on his credit card. Mr. Dempsey, who previously worked in Citi's investment bank, said the erroneous charge ruined his credit score, and he vowed to continue until he was awarded damages.

The odds are not in his favor. Roughly two-thirds of consumers contesting credit card fraud, fees or costly loans received no monetary awards in arbitration, according to The Times's data.

The Supreme Court's rulings amounted to a legal coup for a group of corporate lawyers who figured out how to twin arbitration clauses with class-action bans. The lawyers represented clients that had paid billions of dollars to resolve class actions over the years. The lawsuits, companies said, were driven by plaintiffs' lawyers who stood to make millions of dollars. They said they had no choice but to settle even those cases that were without merit.

"These lawsuits were not about protecting consumers but about plaintiffs' lawyers," said Duncan E. MacDonald, a former general counsel for Citibank who was part of the group. "These were nuclear weapons aimed at companies."

Who Has Arbitration Clauses?

Many of the companies and brands you interact with have arbitration clauses built into their terms of service. Here are several:





TimeWarner

T··Mobile·





Consumer advocates disagreed. A class action, they argued, allowed people who lost small amounts of money to join together to seek relief. Others exposed wrongdoing, including a case against auto dealers who charged minority customers higher interest rates on car loans.

The consequences of arbitration clauses can be seen far beyond the financial sector. Even lawsuits that would not have been brought by a class have been forced out of the courts, according to the Times investigation. Taking Wall Street's lead, businesses — including obstetrics practices, private schools and funeral homes — have employed arbitration clauses to shield themselves from liability, interviews and arbitration and court records show.

Thousands of cases brought by single plaintiffs over fraud, wrongful death and rape are now being decided behind closed doors. And the rules of arbitration largely favor companies, which can even steer cases to friendly arbitrators, interviews and records show.

The sharp shift away from the civil justice system has barely registered with









Americans. F. Paul Bland Jr., the executive director of Public Justice, a national consumer advocacy group, attributed this to the tangle of bans placed inside clauses added to contracts that no one reads in the first place.

"Corporations are allowed to strip people of their constitutional right to go to court," Mr. Bland said. "Imagine the reaction if you took away people's Second Amendment right to own a gun."

A POWERFUL COALITION FORMS

At Italian Colors, a small restaurant tucked in an Oakland, Calif., strip mall, crayons and butcher paper adorn the tables, and a giant bottle of wine signed by the regulars sits in the entryway.

The laid-back vibe matches that of the restaurant's owner and chef, Alan Carlson, who prides himself on running an establishment that not only serves great food — one crowd-pleaser is the spaghetti Bolognese — but also doesn't take itself too seriously.

Do You Read the Fine Print?

The reporters behind our series on arbitration answered reader questions on The Times's Facebook page on Wednesday. "I've been a ski bum, a line cook at a Greek diner and owned restaurants, and it's all been about having fun," Mr. Carlson said.

Somewhat of a libertarian, Mr. Carlson said he used to associate big lawsuits with "ambulance chasers." But that was before he needed one.

In 2003, he sued American Express on behalf of small businesses over steep

processing fees. The fees - 30 percent higher than Visa's or MasterCard's - were hurting profits, but the restaurants could not afford to turn away diners who used American Express corporate cards.

It was a classic antitrust case: A big company was accused of using its

monopoly power to charge unfair prices. But as Italian Colors v. American Express wended its way through the courts over the next 10 years, it became something far more momentous.

When the case was filed, the alliance of corporate interests, including credit card companies, national retailers and carmakers, had already been strategizing on how to eliminate class actions.

The effort was led by a lawyer at Ballard Spahr, a Philadelphia firm that represented big banks. The only thing the lawyer, Alan S. Kaplinsky, had in common with Mr. Carlson was a first name. Laser-focused and admirably relentless, Mr. Kaplinsky preferred his polo shirts buttoned up and tucked in.



Alan Kaplinsky, a corporate lawyer, first brought companies and lawyers together in 1999 to strategize on how to promote the use of individual arbitration clauses in contracts. Stephanie Diani for The New York Times

Among his clients were Alabama money lenders accused of duping customers into taking out credit cards. Settlements were costly; trying the cases in front of sympathetic juries was worse.

Mr. Kaplinsky was searching for solutions when he remembered helping, as a young lawyer, a mutual savings and loan association draft an arbitration clause, he said in an interview. Banks could take it a step further, he thought, by writing class-action bans into the clauses. "Clients were telling me they were getting killed by frivolous lawsuits and asking me what on earth could be done about it," Mr. Kaplinsky said.

He soon joined forces with lawyers at WilmerHale, a firm that had represented big banks. The group invited corporate legal teams in July 1999 to the law firm's New York offices to strategize about arbitration.

Attendees included representatives from Bank of America, Chase, Citigroup, Discover, Sears, Toyota and General Electric. At a subsequent teleconference, participants dialed in remotely using an easy-to-remember code: a-r-b-i-t-r-a-t-i-o-n.

Details of the meetings, and of more than a dozen others over the next three years, were culled from court records filed in a federal lawsuit in Manhattan and corroborated in interviews with lawyers who attended.

The records and interviews show that lawyers for the companies talked about arbitration clauses as a means to an end. The goal was to kill class actions and send plaintiffs' lawyers to the "employment lines."

Of the companies participating, only American Express and First USA had adopted an arbitration clause banning class actions; months later, Discover Bank added its own. By the time the meetings concluded, many of the companies had followed suit.

To keep track of whether judges upheld or rejected the class-action bans, Mr. Kaplinsky set up a scorecard. In the positive column were courts in Pennsylvania and Georgia, which upheld a clause used by some companies that gave consumers a small window to opt out of arbitration.

On the negative side were courts in California and one in Massachusetts, which struck down a class-action waiver in a Comcast cable contract. The judge found that the ban would shield the company "even in cases where it has violated the law."

Many judges across the country did not object to companies' requiring consumers to use arbitration. But they bridled at preventing those consumers from banding together to bring a case.

State law guaranteed citizens a means to defend their rights, and contracts that tried to take that away were "unconscionable," many judges said. In other words, class-action bans were unfair.

PETITIONING THE HIGHEST COURT

The push by Mr. Kaplinsky's group coincided with the Chamber of Commerce's own campaign against class actions, which they called a scourge on companies.

In particular, the chamber pointed to an Illinois judge who had ordered Philip Morris to pay more than \$10 billion for playing down risks associated with light cigarettes.

At the other end of the spectrum, the chamber also criticized so-called coupon lawsuits that generated big paydays for lawyers and little money for consumers. In one, against a television manufacturer accused of selling sets with fuzzy pictures, plaintiffs each received \$25 or \$50 coupons while their lawyers collected \$22 million.

"It's not like the class-action system is a land of milk and honey," said Matthew Webb, a senior vice president at the Institute for Legal Reform, a chamber affiliate.

Once a state or federal judge certifies plaintiffs as a class, the suits are often unstoppable, the chamber has said — even if no one has been harmed. It has also said that plaintiffs' lawyers have brought cases in jurisdictions that were known to be friendly to class actions.

The chamber scored a victory when Congress passed the Class Action Fairness Act in 2005, which allowed companies to move cases into federal court and out of state courts considered hostile to corporate defendants.

Brian T. Fitzpatrick, a former clerk to Justice Antonin Scalia who teaches law at Vanderbilt University, said criticizing class actions for small awards was misleading. By their very nature, the lawsuits are intended to help large groups of people get back small individual amounts, Mr. Fitzpatrick said.

"Without a class action, if someone loses \$500, they will not be able to do anything about it," he said.

Walter Hackett, who worked as a banker until 2007, said the real threat was cases that force companies to abandon lucrative billing practices.

"When banks make mistakes or do bad things, they tend to do them

many times and to many people," said Mr. Hackett, who switched sides and became a consumer lawyer.

With state courts still blocking their efforts, Mr. Kaplinsky's group focused on getting a case to the Supreme Court.

Success hinged on the justices' applying the Federal Arbitration Act, a dusty 1925 law that formalized the use of arbitration for disagreements between businesses. Since the mid-1980s, the court had expanded the scope of the law to cover a range of disputes between companies and their employees and customers.

In fact, when Congress passed the act, lawmakers specifically emphasized that it was meant for businesses. Some raised concerns that companies would one day twist the law to impose arbitration on their workers, according to minutes from a congressional hearing.

The Supreme Court had never taken a case that centered on whether the Federal Arbitration Act allowed plaintiffs to form a class action.

A lawsuit in California's courts looked promising. The defendant, Discover Bank, was accused of charging unfair fees. A lower court upheld the bank's class-action ban, but the state's Court of Appeals negated it, accusing Discover of trying to grant itself a "license to push the boundaries of good business practices to their furthest limits."

Discover, one of the companies involved with Mr. Kaplinsky's group, then petitioned the Supreme Court to intervene. Representing the company was John G. Roberts Jr., at the time a prominent corporate defense lawyer.

With much at stake, Mr. Kaplinsky said, he spoke with Mr. Roberts and offered input on the brief Mr. Roberts was drafting to the Supreme Court. "He was a really nice guy," Mr. Kaplinsky said.



As a private lawyer, John G. Roberts Jr. unsuccessfully petitioned the Supreme Court to hear a case involving classaction bans. During his tenure as chief justice, the Supreme Court has ruled in favor of the bans. Chip Somodevilla/Getty Images

In the subsequent petition, Mr. Roberts wrote that the California appeals court had overstepped its bounds in violation of the Federal Arbitration Act. Allowing consumers to bring a case as a class, he wrote, would violate the "core purpose of the Arbitration Act: to enforce arbitration agreements according to their terms."

In essence, companies were using the law to push disputes out of court, and then imposing conditions that made it impossible to pursue those disputes in arbitration.

The Supreme Court declined to take up the case.

A VICTORY FOR CORPORATIONS

Determined, businesses sweetened the terms of arbitration to try to tempt the Supreme Court to wade into the fray, according to interviews. A clause drafted for AT&T, for example, promised to award certain customers who prevailed in arbitration at least \$7,500 and to pay them double their legal fees.

In 2010, the Supreme Court agreed to hear a case. In AT&T v. Concepcion, customers said the company had promised them a free phone if they signed up for service, and then charged them \$30.22 anyway.

Once again, the ruling involved the California courts and their rejection of a class-action ban as "unconscionable." By then, Mr. Roberts was chief justice.

Lawyers for both sides focused on the power of state courts.

Mr. Pincus, the Mayer Brown partner, represented AT&T and said that the Federal Arbitration Act superseded state law. In his main argument, Mr. Pincus accused state courts of making up special rules to discriminate against arbitration.

Deepak Gupta, who at age 34 was already known as a skilled appellate lawyer, worked for the plaintiffs. Mr. Gupta countered that the state courts should be free to enforce their own laws.

"We thought we had a fighting chance if we argued the case was about the importance of states' rights," Mr. Gupta said in an interview.

Sitting in the gallery during opening arguments, Mr. Kaplinsky had a different take on the Roberts court, which seemed to favor arbitration. "We were pretty sure we had his vote," Mr. Kaplinsky said.

When the court ruled 5-4 in favor of AT&T, it largely skipped over Mr. Pincus's central argument.

"Requiring the availability of classwide arbitration," Justice Scalia wrote for the majority, "interferes with fundamental attributes of arbitration." The main purpose of the Federal Arbitration Act, he wrote, "is to ensure the enforcement of arbitration agreements according to their terms."

It was essentially the same argument Mr. Roberts had made as a lawyer in the Discover case.

With the Supreme Court marginalizing state law, the only option left for consumer advocates was to use a federal law to fight back.

Enter Mr. Carlson, the owner of Italian Colors, who was still fighting with American Express. After the company won the first round, Mr. Carlson's lawyers appealed, saying the class-action ban prevented

merchants from exercising their federal rights to fight a monopoly.

"In a contest between just me — a restaurant in Oakland — and American Express, who do you think wins?" Mr. Carlson said.

Individually, none of the merchants could pay for a case that could cost more than \$1 million in expert analysis alone.

The United States Court of Appeals for the Second Circuit, which included Sonia M. Sotomayor, ruled in the plaintiffs' favor in 2009.

American Express appealed again, and the case ultimately went to the Supreme Court. By the time the court heard it, in 2013, Ms. Sotomayor was a justice and recused herself.

The case centered on the Sherman Act, a muscular antitrust law that empowered citizens to take on monopolistic entities. Conservatives and liberals on previous Supreme Courts had consistently found that Americans should be guaranteed a way to exercise that right.

On June 20, 2013, the justices abandoned the precedent and ruled in favor of American Express.

Arbitration clauses could outlaw class actions, the court said, even if a class action was the only realistic way to bring a case. "The antitrust laws do not guarantee an affordable procedural path to the vindication of every claim," Justice Scalia wrote.

Within hours, critics from across the political spectrum registered their disbelief on legal blogs. "No one thinks they got it right," Judge Young of Boston wrote later in a decision.

The most withering criticism came from Justice Elena Kagan, who wrote the dissenting opinion. "The monopolist gets to use its monopoly power to insist on a contract effectively depriving its victims of all legal recourse," she wrote. She went on to say that her colleagues in the majority were effectively telling those victims, "Too darn bad."

Back in Oakland, Mr. Carlson got the news from his lawyer. The restaurateur said he had no choice but to continue accepting American Express. About a third of his customers use it, including many who run up bigger tabs because the cards are tied to expense accounts.



"In a contest between just me - a restaurant in Oakland - and American Express, who do you think wins?" Mr. Carlson said. Jason Henry for The New York Times

Mr. Carlson did make one change, though. He added a special bourbon cocktail to the menu. "I call it the Scalia," he said. "It's bitter and tough to swallow."

A CLAUSE FOR ALL OCCASIONS

Signs posted in a theater in Los Angeles and a hamburger joint in East Texas informed guests that, simply by walking in, they had agreed to arbitration. Consumer contracts with Amazon, Netflix, Travelocity, eBay and DirecTV now contain arbitration clauses. Even Ashley Madison, the online site for adulterers, requires that clients agree to them.

It is virtually impossible to rent a car without signing an agreement like Budget's, which reads, "Arbitration, No Class Actions." The same goes for purchasing just about anything online, which makes adding the clauses even easier.

The "birth of a thousand clauses," as one corporate lawyer put it, has caught millions of Americans by surprise.

James Pendergast had no idea he had agreed to arbitration until a

class-action suit he filed on behalf of Sprint customers in Miami was thrown out of court. They had sued the company after noticing that their monthly bills contained roaming charges incurred in their homes.

The cost of arbitration was far more than the \$20 charges Mr. Pendergast was contesting. And his lawyer, Douglas F. Eaton, advised him that winning would require high-tech experts at a six-figure bill.

If he lost, Mr. Pendergast might even have to pay for Sprint's lawyers. "Why would anyone risk that?" Mr. Eaton said.

The data on consumer arbitration obtained by The Times shows that Sprint, a company with more than 57 million subscribers, faced only six arbitrations between 2010 and 2014.

"Just imagine how many customers Sprint can take money from because of arbitration," Mr. Pendergast said.

Sprint declined to comment.

Few industries more keenly understood the potential of arbitration clauses than financial firms. A particularly bruising set of lawsuits starting in 2009 revealed an accounting device that more than a dozen banks employed on debit card transactions. Customers accused the banks of deducting big payments like monthly rent before taking out smaller charges like those for a pack of gum — even if the customer bought the gum first.

Changing the order of transactions, the lawsuits said, allowed the banks to increase the number of times they could charge overdraft fees, typically \$35 a pop. Forced into court, the banks settled the cases for more than \$1 billion.

At least seven of the banks in the overdraft cases have since added arbitration clauses, The Times found.

A lot is at stake. Since regulations prompted by the 2008 financial crisis crimped profits from trading and other risky activities, revenue from fees has become crucial to banks' profits.

Together, the three largest banks in the country — JPMorgan Chase, Bank of America and Wells Fargo — made more than \$1 billion through overdraft fees in the first three months of 2015, according to the Federal Deposit Insurance Corporation.

In interviews, corporate executives and defense lawyers predicted that consumers would use arbitration once it became more familiar. They added that people could also get relief in small claims court, an option often not covered by arbitration clauses. But much like arbitration, few people go to small claims court, according to court data and interviews with judges.

While many companies also include an opt-out provision on arbitration — typically between 30 and 45 days — few consumers take advantage of it because they do not realize they have signed a clause to begin with, or do not understand its consequences, according to interviews with lawyers and plaintiffs.

Companies noted in interviews that arbitration incentivized them to resolve many customer disputes informally.

Matthew Kilgore, of Rohnert Park, Calif., had no such luck.

A bread truck driver, Mr. Kilgore had dreamed of being a helicopter pilot ever since his father, who was in the Navy, took him to an air show when he was a child.

At 28, after his first daughter was born, he enrolled at Silver State Helicopters, a for-profit school in Oakland, taking out a \$55,950 loan from Key Bank to pay for the program.



Matt Kilgore, pictured with his wife and daughters. Jason Henry for The New York Times

Less than halfway into training, Mr. Kilgore got a call from his flight instructor, who said Silver State was bankrupt. In disbelief, he drove to Oakland the next day to find the school's doors padlocked.

Key Bank and Student Loan Xpress, the school's preferred lenders, demanded that students pay back their loans for degrees they never received. About 2,700 students, including Mr. Kilgore, joined in class actions against the two lenders, accusing them of ignoring financial signs that the school was in trouble.

Student Loan Xpress, whose contracts did not have an arbitration clause, agreed to settle and forgave more than \$100 million in student loans. Key Bank, whose contracts did, used the clause to get Mr. Kilgore's lawsuit dismissed in 2013.

Key Bank declined to comment on Mr. Kilgore's case, but said the bank had forgiven a portion of many students' loans.

Mr. Kilgore has not been able to pay back his loan, which with interest has swelled to \$110,000. With his credit ruined, he and his wife cannot buy a house and he has abandoned his dream of becoming a pilot.

"It's the worst decision I ever made," he said.

BARGAINING POWER FADES

A hunter whose trophies are mounted on the walls of his chambers in Philadelphia's federal courthouse, Judge Berle M. Schiller prefers to use a bow to catch his prey. He has stalked deer through the Pennsylvania woods, tracked caribou in Quebec and pursued fleetfooted impala through South Africa.



Judge Berle Schiller reluctantly enforced a class-action ban in Applebee's employment contracts in 2013, noting the "lamentable" state of legal affairs.

Mark Makela for The New York Times

Hunting with a rifle is "not a fair fight," said Judge Schiller, 71, who applies the same philosophy to his courtroom. Or at least he did until December 2013, when he had to rule on a lawsuit against the owner of 39 Applebee's restaurants in Pennsylvania.

The class action was brought by a former waiter on behalf of other low-wage employees. The waiter, Charles Walton, said Applebee's made workers sweep floors, stock silverware, scrub booths and empty trash cans, but did not pay them a fair wage for the extra tasks. The Applebee's employees, who relied on tips, often ended up making less than minimum wage. Employment lawyers said these practices were widespread in the restaurant industry.

The Rose Group, which owned the restaurants, defended its practices and urged Judge Schiller to dismiss the lawsuit since Mr. Walton signed an employee contract that included "a mutual promise to resolve claims by binding arbitration."

The request troubled Judge Schiller. "It is just these kinds of cases where it's important to have a jury," he said.

Applebee's franchises, run by different owners, have faced similar class actions in Alabama, Florida, Illinois, Kentucky, Missouri, New York, South Carolina and Rhode Island.

In 2014, Ronnie Del Toro brought a case while working as a waiter in the Bronx. Once again, Applebee's sought to have it thrown out.

In the meantime, Mr. Del Toro said the restaurant's owner and two hulking men, including one who went by "Big Drew," confronted him on the job. They warned him to "stop being a little bitch" and withdraw his lawsuit, according to an application for a restraining order that Mr. Del Toro filed in a Bronx court.

"I didn't wait to hear anymore," said Mr. Del Toro, who moved to Brooklyn and got the restraining order.



Ronnie Del Toro brought a case against Applebee's while working as a waiter for the company in the Bronx. Applebee's sought to have it thrown out.

Uli Seit for The New York Times

Apple-Metro Inc., which owns the Bronx Applebee's, did not return requests for comment.

Mr. Del Toro now works at P.F. Chang's, another restaurant chain. He had to sign an employment contract with an arbitration clause to get the job.

Class-action bans are also widely included in the employment policies of retailers, including Macy's, Kmart and Sears.

Even some N.F.L. cheerleaders have had to agree to them. When a group of cheerleaders sued the Oakland Raiders over working conditions, they discovered that Roger Goodell, the N.F.L. commissioner, would preside over the arbitration. The Raiders later agreed to use someone else.

The use of class-action bans is spreading far beyond low-wage industries to Silicon Valley and Wall Street, where banks like Goldman Sachs require some executives to sign contracts containing the clauses.

Civil rights experts worry that discriminatory labor practices will go unchecked as class actions disappear.

Cases brought by African-American employees against Nike in 2003 and Walgreens in 2005, for example, led the companies to change their policies. The drug company Novartis paid \$175 million to settle a class action brought by female employees over promotions and pay.

Jenny Yang, chairwoman of the Equal Employment Opportunity Commission, said arbitration allowed "root causes" to persist. Part of the problem, Ms. Yang said, is that arbitration keeps any discussion of discriminatory practices hidden from other workers "who might be experiencing the same thing."

The point was not lost on Judge Schiller in Philadelphia, who has handled many employment cases in his 15 years on the bench. Once an arbitrator himself for disputes between companies, the judge said he had nothing against the forum, as long as both sides wanted to go.

Among thousands of employees at Applebee's franchises, only four took the company to arbitration between 2010 and 2014, according to The Times's review of arbitration data.

When lawyers for Applebee's argued before Judge Schiller to have the lawsuit thrown out, they assured him that Mr. Walton, who brought the suit, could have turned down the job and not agreed to the arbitration clause.

Judge Schiller was not persuaded. "To suggest that he had bargaining power because he could wait tables elsewhere ignores reality," the judge wrote in court papers. The Applebee's workers, the judge wrote, must "chew on a distasteful dilemma" of whether to "give up certain

Arbitration Everywhere, Stacking the Deck of Justice - The New York Times

rights or give up the job."

Despite his own objections, Judge Schiller said he was bound by the Supreme Court decisions. In his ruling, he noted the "lamentable" state of legal affairs and dismissed the case.

With no other option, Mr. Walton took his case to arbitration. In April, he lost.

Michael Corkery contributed reporting.

A version of this article appears in print on November 1, 2015, on page A1 of the New York edition with the headline: Arbitration Everywhere, Stacking Deck of Justice .

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Deal B%k WITH FOUNDER MUREW ROSS BORKIN

Deborah L. Pierce, an emergency room doctor in Philadelphia, was optimistic when she brought a sex discrimination claim against the medical group that had dismissed her. Respected by colleagues, she said she had a stack of glowing evaluations and evidence that the practice had a pattern of denying women partnerships.

She began to worry, though, once she was blocked from court and forced into private arbitration.

Presiding over the case was not a judge but a corporate lawyer, Vasilios J. Kalogredis, who also handled arbitrations. When Dr. Pierce showed up one day for a hearing, she said she noticed Mr. Kalogredis having a friendly coffee with the head of the medical group she was suing.

During the proceedings, the practice withheld crucial evidence, including audiotapes it destroyed, according to interviews and documents. Dr. Pierce thought things could not get any worse until a doctor reversed testimony she had given in Dr. Pierce's favor. The reason: Male colleagues had "clarified" her memory.

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When Mr. Kalogredis ultimately ruled against Dr. Pierce, his decision contained passages pulled, verbatim, from legal briefs prepared by lawyers for the medical practice, according to documents.

"It took away my faith in a fair and honorable legal system," said Dr. Pierce, who is still paying off \$200,000 in legal costs seven years later.

If the case had been heard in civil court, Dr. Pierce would have been able to appeal, raising questions about testimony, destruction of evidence and potential conflicts of interest.

But arbitration, an investigation by The New York Times has found, often bears little resemblance to court.

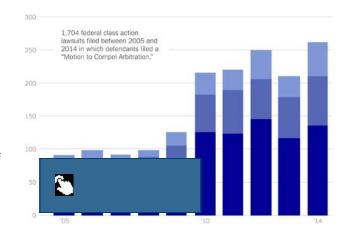
Over the last 10 years, thousands of businesses across the country — from big corporations to storefront shops — have <u>used arbitration to create an alternate system of justice</u> There, rules tend to favor businesses, and judges and juries have been replaced by arbitrators

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GRAPHIC

Removing the Ability to Sue

A New York Times study of the increasing use of arbitration clauses in contracts, which has effectively forced millions of people to sign away their right to go to court.



California said it could not overturn arbitrators' decisions even if they caused "substantial injustice."

Unfettered by strict judicial rules against conflicts of interest, companies can steer cases to friendly arbitrators. In turn, interviews and records show, some arbitrators cultivate close ties with companies to get business.

Some of the chumminess is subtler, as in the case of the arbitrator who went to a basketball game with the company's lawyers the night before the proceedings began. (The company won.) Or that of the man overseeing an insurance case brought by Stephen R. Syson in Santa Barbara, Calif. During a break in proceedings, a dismayed Mr. Syson said he watched the arbitrator and defense lawyer return in matching silver sports cars after going to lunch together. (He lost.)



Stephen R. Syson, who lost an insurance case in arbitration. Jeff Clark for The New York Times

Other potential conflicts are more explicit. Arbitration records obtained by The Times showed that 41 arbitrators each handled 10 or more cases for one company between 2010 and 2014.

"Private judging is an oxymoron," Anthony Kline, a California appeals court judge, said in an interview. "This is a business and arbitrators have an economic reason to decide in favor of the repeat players."

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FROM CRADLE TO GRAVE

An ob-gyn's office in Tampa, Fla., now informs expectant mothers that if problems arise — a botched vaginal delivery, a flawed C-section — the patients cannot take their grievances to court. Neither can the families of loved ones who are buried at Evergreen Cemetery outside Chicago, which also requires disputes to be resolved privately.

From birth to death, the use of arbitration has crept into nearly every corner of Americans' lives, encompassing moments like having a baby, going to school, getting

a job, buying a car, building a house and placing a parent in a nursing home.

The first contact point can arise prenatally, when obstetricians seek to limit liability by requiring patients to sign agreements containing arbitration clauses as a condition of treating them.

Leydiana Santiago of Tampa was devastated when her baby was born in November 2011 with vision and hearing loss and thumbs that needed to be amputated. Ms. Santiago blamed her doctor at Lifetime Obstetrics and Gynecology for the problems. She said her doctor mistakenly determined that she had miscarried, court records show. As a result, Ms. Santiago resumed taking medication for lupus — medication that can cause birth defects.

Women's Care Florida, which owns Lifetime, declined to comment on the case.

In April 2014, a Florida appeals court upheld a decision to force Ms. Santiago into arbitration. "I obey what appears to be the rule of law without any enthusiasm," wrote one of the judges, Chris Altenbernd, adding that he feared "I have disappointed Thomas Jefferson and John

Adams."

Students from high school to graduate school can likewise find themselves caught in the gears. Lee Caplin discovered this when he enrolled his 15-year-old son at Harvard-Westlake, a private school in Los Angeles.

His son said he was bullied and harassed, and received graphic and profane death threats, including some that came from school computers. Among the threats, court records show, were, "I'm going to pound your head with an ice pick" and "I am looking forward to your death."

Harvard-Westlake declined to comment on the case, but said that it "takes allegations of bullying very seriously."

Afraid for his life, the teenager dropped out and the family relocated. When Mr. Caplin sued the school for failing to protect his son, he learned that even civil rights cases can be blocked from court.

The arbitrator ruled in favor of Harvard-Westlake, saying the plaintiff did not sufficiently prove that the school was "negligent."

"It's not a system of justice; it's a rigged system of expediency," Mr. Caplin said.

Many companies give people a window — typically 30 to 45 days — to opt out of arbitration. Few people actually do, either because they do not realize they have signed a clause, or do not understand its consequences, according to plaintiffs and lawyers.

Cliff Palefsky, a San Francisco lawyer who has worked to develop fairness standards for arbitration, said the system worked only if both sides wanted to participate. "Once it's forced, it is corrupted," he said.

Graduates entering the job market can confront even more challenging terrain. For many people, when the choice is between giving up the right to go to court or the chance to get a job, it is not a choice at all.

That is why a housekeeper in suburban Virginia said she had to sign an employment agreement with an arbitration clause that her employer had printed from the Internet. She said she regretted it later when he sexually harassed her and she had no legal recourse in court.

Circumstances are not any easier on the

Do You Read the Fine Print?

The reporters behind our series on arbitration answered reader questions on The Times's Facebook page on Wednesday.

home front, where residents like Jordan and Bob Fogal of Houston can become stuck with a construction nightmare.

Not long after they moved into their townhouse, more than 100 gallons of water crashed through their dining room ceiling.

The couple won when they took their builder to arbitration, but they ended up

with only \$26,000, about a fifth of what they needed to make repairs. Unable to come up with the rest of the money and sickened from pervasive mold, the Fogals moved out.

The perils of using a secretive system can be even more acute in old age, as illustrated by numerous cases involving nursing homes.

Daniel Deneen said he was incredulous when he got a fax from a nursing home in McLean, III., about a client for whom he was a legal guardian.

The client, a 90-year-old woman with dementia, needed prompt care for bed sores. Unless Mr. Deneen agreed to arbitration, he said, doctors working at the nursing home would not treat her there.

"It was the most obnoxious, unfair document I have ever been presented with in over 30 years of practicing law," Mr. Deneen said.

Once contracts with arbitration clauses are signed, nursing homes can also use them to force civil cases involving sexual assault and wrongful death out of the courts.

In May 2014, a woman with Alzheimer's was sexually assaulted twice in two days by other residents at the Bella Vista Health Center, a nursing home in Lemon Grove, Calif., according to an investigation by the state's department of public health. The investigation also found that the nursing home "failed to protect" the woman.

From the California
Department of Public Health
Investigation

A lawyer for Bella Vista, William C. Wilson, said the company disputed the state's findings and that the staff "makes the health and safety of its patients their top priority."

After unsuccessfully fighting to have the

"The facility staff demonstrated a pattern of inadequate resident supervision for Resident 1 who was dependent on staff for personal safety."

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arbitration clause in their agreement voided, the woman's family settled with Bella Vista.

Between 2010 and 2014, more than 100 cases against nursing homes for wrongful death, medical malpractice and elder abuse were pushed into arbitration, according to The Times's data.

Roschelle Powers said she found her mother, Roberta, who had diabetes and dementia, vomiting and disoriented one day in May 2013 at a Birmingham, Ala., nursing home. Ms. Powers said she alerted the home, Greenbriar at the Altamont, specifically mentioning pills she had found in her mother's hand, according to a deposition.

A few days later, Roberta Powers's son, Larry, said he called 911 after finding her alone and unresponsive.

A day after the ambulance took his mother to the hospital, she was dead. An autopsy showed that the 83-year-old Mrs. Powers had more than 20 times the recommended dose of metformin, a diabetes medication, in her blood.

During arbitration, the nursing home acknowledged the blood test results but said they had been the result of renal dysfunction. The arbitrator ruled in favor of Greenbriar. "There was no evidence to support the allegation that Ms. Powers somehow gained access to, and then took, more than her prescribed amount of metformin," Joseph L. Reese Jr., a lawyer for the nursing home, said.

Perry Shuttlesworth, the family's lawyer, said that "it was only because of forced arbitration that the nursing home got away with this." He added that "a jury would not have let this happen."

Even when plaintiffs prevail in arbitration, patterns of wrongdoing at nursing homes are kept hidden from prospective residents and their families.

Recognizing the issue, 34 United States senators have asked the federal government to deny <u>Medicare</u> and <u>Medicaid</u> funding to nursing homes that employ arbitration clauses. "All too often, only after a resident has suffered an injury or death," the senators <u>wrote in a letter</u> in September, "do families truly understand the impact of the arbitration

agreement they have already signed."

Sometimes, even death provides no escape.



Willie K. Hamb stands in the cemetery where she wanted her husband to be buried in a simple plot. David Kasnic for The New York Times

Willie K. Hamb was at the funeral for her husband at Evergreen Cemetery outside Chicago when she discovered that his coffin would not be buried in the shady plot she said she had requested.

Instead, the cemetery informed Mrs. Hamb that it would place the coffin in a wall crypt until the more than \$56,000 marble mausoleum they said she had agreed to in a contract was complete.

Mrs. Hamb, 72 and retired, said all she could afford for her husband, known to his friends as Pudden, was the simple plot and service she had already paid \$12,461 to arrange.



Mrs. Hamb's husband, known to his friends as Pudden. David Kasnic for The New York Times

A CRASH COURSE

Debbie Brenner enrolled in the surgical technician program at Lamson College near Phoenix in her 40s with high hopes of reinventing herself. She spent hours learning about the tools used in surgical procedures as if mastering the movements of the waltz, each handoff in graceful succession: scalpel, retractor, clamp, sutures.

Whether the instruments featured in lessons were real, or just depictions in photographs, depended on what teachers could round up on any given day. Lamson students became accustomed to empty

surgical trays and anatomical mannequins missing their plastic replicas of organs. One enterprising instructor fashioned hearts, livers and kidneys out of felt and string.

Students considered that instructor to be one of Lamson's better faculty members, more than a dozen of them said in interviews. Some teachers routinely disappeared from class, leaving tests conspicuously on the desks to be copied, they said.

Ms. Brenner, a devout Christian, said she prayed that the program's shortcomings would not diminish her job prospects. She said the enrollment officer who persuaded her to sign up for the \$24,000-a-year program had promised her she would easily find a job after graduation.



Debbie Brenner, whose fraud case against a for-profit school chain was forced into arbitration and left her nearly bankrupt. Nick Cote for The New York Times

When Ms. Brenner completed the program with high marks in 2009, she said, Lamson failed to find her an internship. She was volunteering at Maricopa County Hospital when, she said, a surgical technician told her that most hospitals refused to hire Lamson students because they were so poorly trained. According to students, some did not even know how to properly sterilize their hands before surgery.

"It was a joke," Ms. Brenner said. "The school's brochure was all about

making our dreams come true, but this was a nightmare."

Soon after, Lamson shut down the program when it was unable to place enough of its students in internships. In March 2011, Ms. Brenner and other students filed a lawsuit against the school and its owner, Delta Career Education Corporation, accusing them of fraud. The case was promptly dismissed because of an arbitration clause in the students' enrollment agreements.

Ms. Brenner, confident she could prevail in arbitration, persuaded her husband to withdraw \$12,000 from his retirement account to put toward legal fees.

By the time her case was heard in March 2013, the attorney general of Arizona had sued another Delta school for defrauding students in a criminal justice program. And a federal class-action lawsuit in Michigan had accused a Delta school of defrauding students out of millions of dollars in <u>student loans</u>. The company did not admit wrongdoing, but settled both lawsuits for a total of more than \$8 million.

Arbitration would prove to be more advantageous for the company, records and interviews show.

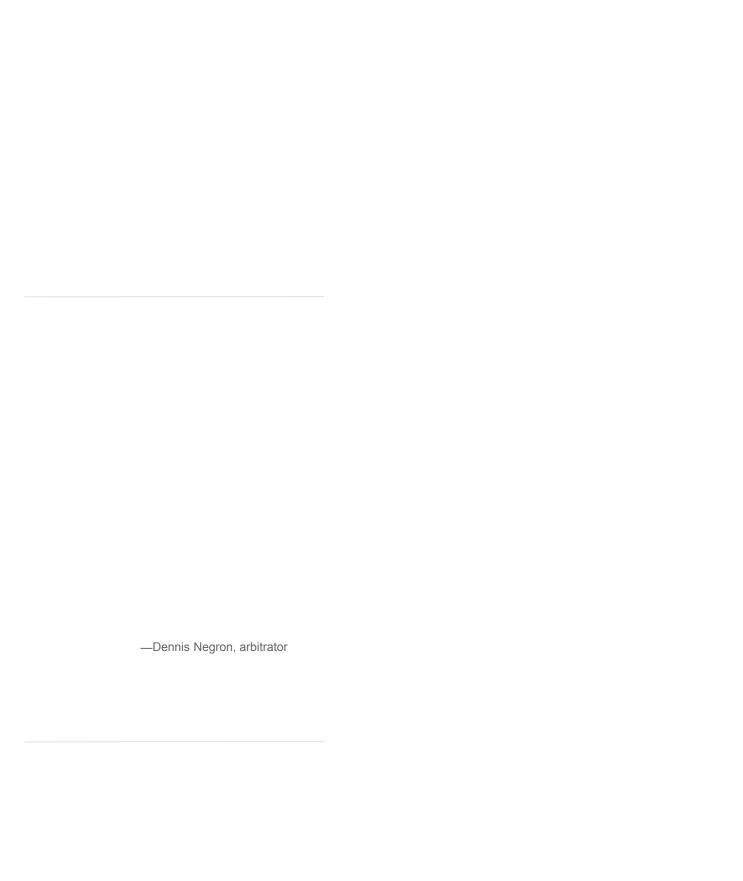
Ms. Brenner's case was conducted in the Phoenix office of Gordon & Rees, one of two big law firms defending Lamson and Delta. The arbitrator, Dennis Negron, was a corporate lawyer and real estate broker who had written papers on how to limit liability because "last on your list of desires is to be sued."

As in most arbitrations, lawyers for both sides chose Mr. Negron from a list provided by an arbitration firm, in this case the American Arbitration Association.

Lawyers for Ms. Brenner and four other students grouped into the same arbitration said they anticipated victory because they believed that the evidence was overwhelmingly in their favor.

Even the school's former head of admissions, Jeff Bing, testified that he had been instructed by his superiors at Delta to increase enrollment at all costs.

Mr. Bing said it was widely known that the admissions staff, whose compensation was tied to the number of students recruited, was "overpromising" on jobs. He testified that the job placement rate for



An Excerpt From Ms. Brenner's Arbitration Decision

"It is my experience that explaining our court system or arbitration to sophisticated transaction attorneys and businessmen is in many circumstances as difficult as building a hurricane proof home with Jell-O."

—Dennis Negron, arbitrator

REPEAT BUSINESS

Fearful of losing business, some arbitrators pass around the story of Stefan M. Mason as a cautionary tale. They say Mr. Mason ruled in favor of an employee in an age discrimination suit, awarding him \$1.7 million, and was never hired to hear another employment case.

While Mr. Mason's experience was rare, more than 30 arbitrators said

in interviews that the pressure to rule for the companies that give them business was real.

Companies can even specify in contracts with their customers and employees that all cases will be handled exclusively by one arbitration firm. Big law firms also bring repeat business to individual arbitrators, according to documents and interviews with arbitrators. Jackson Lewis, for example, had 40 cases with the same arbitrator in San Francisco over a five-year period.

The JAMS arbitrator in an employment case brought by Leonard Acevedo of Pomona, Calif., against the short-term lender CashCall simultaneously had 28 other cases involving the company, according to documents disclosed by JAMS during the proceedings.

"This whole experience burst my bubble," said Mr. Acevedo, a 57-yearold veteran, who lost his case in October 2014. His lawyer, James Cordes, offered a more critical take. "It clearly appears that the arbitrator was working for the company," Mr. Cordes said. "And he disregarded evidence to hand a good result to his client."

JAMS denied that its arbitrator had been influenced by CashCall.

Linda S. Klibanow, an employment arbitrator in Pasadena, Calif., acknowledged the potential for conflicts of interest but said she thought most arbitrators, many of whom are retired judges, could remain fair.

"I think that most arbitrators put themselves in the place of a jury as the fact finder and try to render a fair decision," Ms. Klibanow said.

Elizabeth Bartholet, an arbitrator in Boston who has handled more than 100 cases, agreed that many arbitrators had good intentions, but she said that the system made it challenging to remain unbiased. Ms. Bartholet recalled that after a company complained that she had scheduled an extra hearing for a plaintiff, the arbitration firm she was working with canceled it behind her back.

A year later, she said, she was at an industry conference when she overheard two people talking about how an arbitrator in Boston had almost cost that firm a big client. "It was a conference on ethics, if you can believe it," said Ms. Bartholet, a law professor at Harvard.

Deborah Pierce, the doctor in Philadelphia, said she did not expect to confront in arbitration the very problem she was suing her employer

